

START OF TRANSCRIPT

[00:00:28] THIS IS COMMISSION PRESIDENT FRED
[00:00:30] FELLEMAN CONVENING THE REGULAR MEETING
[00:00:32] OF MARCH 9, 2021. THE
[00:00:37] TIME NOW IS 10:33. WE'RE MEETING REMOTELY
[00:00:40] TODAY VIA TEAMS TO COMPLY WITH THE
[00:00:42] GOVERNOR'S SAFE START STAY HEALTHY ORDER
[00:00:44] AND IN ACCORDANCE WITH PROCLAMATION 2028.
[00:00:48] PRESENT WITH ME TODAY ARE
[00:00:52] COMMISSIONERS BOWMAN, CALKINS, AND CHO
[00:00:54] WE'RE CURRENTLY GATHERED IN THE
[00:00:57] EXECUTIVE SESSION LINE AWAITING THE
[00:00:59] OPENING OF THE PUBLIC MEETING. WE'LL
[00:01:01] INTERMEDIATE RECESS TO THE
[00:01:04] EXECUTIVE SESSION TO DISCUSS TWO ITEMS,
[00:01:07] THE FIRST IS REGARDING
[00:01:09] POTENTIAL LITIGATION AND LEGAL RISK
[00:01:13] PURSUANT TO RCW 4230110
[00:01:17] SUB ONE SUB I FOR APPROXIMATELY
[00:01:21] 30 MINUTES. THE SECOND IS REGARDING
[00:01:24] LITIGATION, LEGAL RISK AND
[00:01:27] NATIONAL SECURITY FOR APPROXIMATELY 15
[00:01:29] MINUTES. WE WILL THEN RECONVENE INTO
[00:01:32] PUBLIC SESSION. WE WILL NOW GO INTO
[00:01:35] EXECUTIVE SESSION MEETING. THANK YOU. THIS
[00:01:43] IS COMMISSION PRESIDENT FRED FELLEMAN
[00:01:45] RECONVENING THE REGULAR MEETING OF MARCH
[00:01:47] 9, 2021. THE TIME NOW IS
[00:01:51] 12:07. WE'RE MEETING REMOTELY TODAY VIA
[00:01:54] TEAMS TO COMPLY WITH THE GOVERNOR'S SAFE
[00:01:56] SAFE HEALTHY ORDER AND ACCORDANCE WITH
[00:01:59] PROCLAMATION 2028. PRESENT WITH ME TODAY
[00:02:03] ARE COMMISSIONERS BOWMAN, CALKINS, CHO,
[00:02:05] AND STEINBRUECK. I'LL ASK THE CLERK TO DO
[00:02:08] A ROLL CALL OF ALL COMMISSIONERS TO
[00:02:09] ENSURE EVERYONE IS ON THE LINE. CLERK
[00:02:12] HART. THANK YOU MISTER PRESIDENT. BEGINNING WITH
[00:02:14] COMMISSIONER BOWMAN. PRESENT. THANK YOU.
[00:02:17] COMMISSIONER CALKINS. PRESENT.
[00:02:22] THANK YOU. COMMISSIONER CHO. PRESENT.
[00:02:25] THANK YOU. COMMISSIONER STEINBRUECK. HERE.
[00:02:28] THANK YOU. AND COMMISSIONER FELLEMAN.
[00:02:30] PRESENT. WE DO HAVE A FULL COMMISSION
[00:02:33] TODAY SIR. THANK YOU SO MUCH. TODAY'S
[00:02:36] MEETING IS STRUCTURED FOR OUR VIRTUAL
[00:02:38] FORMAT. WE'VE MADE SPECIAL ARRANGEMENTS
[00:02:41] TO PROVIDE FOR REMOTE PARTICIPATION FOR
[00:02:44] ALL OF OUR STAFF AND COMMISSIONERS. LATER
[00:02:46] WE'LL BE TAKING PUBLIC COMMENT FROM
[00:02:48] PEOPLE WHO ARE PARTICIPATING BY TEAMS
[00:02:50] AND WHO HAVE SIGNED UP TO SPEAK. ALL
[00:02:53] VOTES TO BE TAKEN BY THE ROLL CALL
[00:02:55] METHOD SINCE ALL COMMISSIONERS ARE
[00:02:57] PARTICIPATING REMOTELY. THAT MEANS FOR
[00:03:00] EACH VOTE THE CLERK WILL CALL EACH
[00:03:02] COMMISSIONERS NAME. COMMISSIONERS ON THE
[00:03:04] TEAM CALL THEN MAKE SURE THEY ARE
[00:03:06] UNMUTED AND THEN ANSWER YAY OR NAY.
[00:03:11] BECAUSE COMMISSIONERS ON THE LINE ARE
[00:03:12] NOT FULLY IN CONTROL OF THEIR SOUND WE
[00:03:14] WILL TAKE ALL VOTES TODAY IN THIS MANNER
[00:03:17] INCLUDING OUR CONSENT AGENDA. TO BE

[00:03:20] EQUITABLE WE WILL ASK ALL COMMISSIONERS
[00:03:22] TO SPEAK IN TURN AND WAIT TO BE
[00:03:24] RECOGNIZED BEFORE SPEAKING AS MUCH AS
[00:03:25] POSSIBLE. WE'RE MEETING TODAY ON THE
[00:03:29] ANCESTRAL LANDS AND WATERS OF THE COASTAL
[00:03:30] SALISH PEOPLE WITH WHOM WE SHARE A
[00:03:33] COMMITMENT TO STEWARD THESE NATURAL
[00:03:34] RESOURCES FOR FUTURE GENERATIONS. THIS
[00:03:38] MEETING IS BEING DIGITALLY RECORDED AND
[00:03:40] MAY BE VIEWED OR HEARD AT ANY TIME ON
[00:03:42] THE PORT WEBSITE AND MAY BE REBROADCAST
[00:03:44] BY KING COUNTY TELEVISION. PLEASE STAND
[00:03:46] AND JOIN US FOR THE PLEDGE OF ALLEGIANCE.
[00:03:48] I PLEDGE ALLEGIANCE TO THE FLAG OF THE
[00:03:52] UNITED STATES OF AMERICA AND TO THE
[00:03:54] REPUBLIC FOR WHICH IT STANDS ONE NATION
[00:03:57] UNDER GOD INDIVISIBLE WITH LIBERTY AND
[00:04:00] JUSTICE FOR ALL. GOOD
[00:04:03] AFTERNOON EVERYONE. IN RECOGNITION OF
[00:04:06] THREE ANNIVERSARIES BEFORE US
[00:04:07] INTERNATIONAL WOMEN'S DAY, WOMEN'S
[00:04:09] HISTORY MONTH, AS WELL AS THE FIRST
[00:04:11] ANNIVERSARY OF COVID, I'D LIKE TO TAKE A
[00:04:14] BRIEF A COUPLE OF MINUTES HERE TO
[00:04:17] RECOGNIZE THIS AND THEN EXECUTIVE METRUCK
[00:04:19] WILL BE PROVIDING MUCH GREATER DETAIL TO
[00:04:21] THE SUBSTANCE OF THE SIGNIFICANT DAY.
[00:04:25] IT'S REALLY HEARTENING TO SEE THE
[00:04:28] PROGRESS WE'RE MAKING WITH REGARDS TO
[00:04:30] THE VACCINE BUT WE NEED TO TAKE A MOMENT
[00:04:32] IN STOCK OF THE FACT THAT WE'VE LOST A
[00:04:34] HALF MILLION PEOPLE AND THAT
[00:04:36] 2,000 PEOPLE ARE STILL DYING DAILY,
[00:04:39] INCLUDING 5,000 PEOPLE WE'VE LOST IN THE
[00:04:42] STATE OF WASHINGTON WITH 20,000 STILL IN
[00:04:45] HOSPITAL. WE'RE ALSO VERY WELL
[00:04:49] ESTABLISHED FACT THAT WOMEN ESPECIALLY
[00:04:51] THOSE OF COLOR HAVE BEEN PARTICULARLY
[00:04:53] IMPACTED BY COVID UNDERSCORING THE OTHER
[00:04:55] NUMEROUS DISPARITIES THEY'RE SUBJECT TO
[00:04:58] WHICH MAKES FOR THIS WOMEN'S DAY OF
[00:05:00] PARTICULAR IMPORT. AND IN ADDITION TO THE
[00:05:04] HUMAN TRAGEDY, THE NUMBERS-
[00:05:07] MELINDA GATES HAS BEEN PUBLICLY
[00:05:08] OUTSPOKEN ABOUT HOW THESE DISPARITIES
[00:05:11] AFFECTING WOMEN WILL SIGNIFICANTLY
[00:05:13] IMPACT THE RECOVERY OF THE ECONOMY
[00:05:15] UNLESS THEY'RE ADDRESSED HEAD ON BUT
[00:05:18] IT'S ALSO IMPORTANT TO RECOGNIZE THE
[00:05:20] CONTRIBUTIONS OF WOMEN AS CALLED FOR IN
[00:05:22] THE WOMEN'S HISTORY MONTH AND I'D LIKE
[00:05:25] TO ACKNOWLEDGE TWO RECENT CONTRIBUTIONS
[00:05:27] THAT WILL FOREVER BE RECORDED IN HISTORY.
[00:05:29] WE OWE A GREAT DEBT OF GRATITUDE TO STACEY
[00:05:32] ABRAMS, WHOSE EMPOWERMENT OF BLACK MOSTLY
[00:05:35] WOMEN VOTERS HAVE RESULTED IN A FAR MORE
[00:05:38] REPRESENTATIVE GOVERNMENT AND MADE
[00:05:40] POSSIBLE THE PASSAGE OF THE RESCUE PLAN
[00:05:42] WHICH WAS ONLY POSSIBLE DUE TO THE VOTE
[00:05:44] OF OUR ONE FIRST WOMAN OF COLOR ELECTED
[00:05:48] TO BE VICE PRESIDENT.
[00:05:51] WHILE MANY OTHER ENDURING SONGS
[00:05:53] HAVE BEEN HELD TO INSPIRE US DURING

[00:05:58] VARIOUS DEMONSTRATIONS OF UNITY ON
[00:06:01] VARIOUS SOCIAL CAUSES WE WILL FOREVER
[00:06:04] REMEMBER AMANDA GORMAN'S RECITATION OF
[00:06:07] HER POEM, "THE HILL WE CLIMB" AT THE BIDEN
[00:06:11] INAUGURATION FOREVER ETCHED IN OUR
[00:06:13] HEARTS AND MINDS. SO WITH THAT I WOULD
[00:06:16] LIKE TO PASS IT TO EXECUTIVE METRUCK.
[00:06:22] EXCUSE ME, BEFORE I DO SO WE'D
[00:06:25] LIKE TO TAKE A MOMENT TO APPROVE THE
[00:06:29] BUSINESS OF TODAY IN THE APPROVAL OF THE
[00:06:31] AGENDA. COMMISSIONERS PLEASE UNMUTE
[00:06:34] YOURSELVES. I'M GOING TO ASK EACH
[00:06:36] COMMISSIONER IN TURN IF THEY HAVE ANY
[00:06:38] MOTIONS TO REARRANGE THE ORDER OF THE
[00:06:40] DAY AND IF YOU DO I WILL ASK FOR A
[00:06:43] SECOND. PLEASE RESPOND WHEN THE CLERK
[00:06:45] CALLS YOUR NAME. IF YOU HAVE NO CHANGES
[00:06:47] JUST SAY NONE. CLERK HART PLEASE CALL THE
[00:06:50] ROLL FOR ANY CHANGE OF AGENDA .I WOULD
[00:06:52] JUST LIKE TO NOTE THAT WE ARE GOING TO
[00:06:54] RESERVE A MOMENT IN THE AGENDA FOLLOWING
[00:06:57] EXECUTIVE METRUCK'S OPENING COMMENTS FOR
[00:06:59] ANY OTHER COMMISSIONERS WHO WOULD LIKE
[00:07:01] TO SPEAK TO THE SIGNIFICANCE OF THIS DAY.
[00:07:04] COMMISSIONER CLARK. WE
[00:07:08] WILL GO TO THE ROLE FOR ANY
[00:07:12] CHANGES TO THE AGENDA. COMMISSIONER
[00:07:13] BOWMAN. NO CHANGES. THANK YOU. COMMISSIONER
[00:07:16] CALKINS. NONE. THANK YOU. COMMISSIONER CHO.
[00:07:20] NOT FOR ME THANK YOU. THANK YOU.
[00:07:21] COMMISSIONER STEINBRUECK. NO CHANGES.
[00:07:24] THANK YOU. COMMISSIONER FELLEMAN FOR
[00:07:26] CHANGES. NO CHANGES THANK YOU. THANK YOU
[00:07:30] COMMISSIONERS. THE QUESTION NOW BEFORE US
[00:07:32] IS THE APPROVAL OF THE AGENDA. PLEASE SAY
[00:07:34] YES OR NO WHEN YOUR NAME IS CALLED.
[00:07:36] COMMISSIONER BOWMAN. AYE. THANK YOU.
[00:07:39] COMMISSIONER CALKINS. AYE. THANK YOU.
[00:07:43] COMMISSIONER CHO. AYE. ALRIGHT. THANK YOU.
[00:07:45] COMMISSIONER STEINBRUECK. AYE. THANK
[00:07:48] YOU. COMMISSIONER FELLEMAN. AYE. THANK
[00:07:51] YOU. YOU HAVE FIVE YESES AND ZERO NOES. THANK YOU.
[00:07:54] THE AGENDA IS NOW APPROVED. HAVING NO
[00:07:57] SPECIAL ORDERS OF THE DAY, AT THIS TIME
[00:08:00] WE'LL MOVE TO EXECUTIVE DIRECTOR METRUCK'S
[00:08:02] REPORT. DIRECTOR METRUCK. THANK
[00:08:05] YOU PRESIDENT FELLEMAN, COMMISSIONERS. I'D
[00:08:08] LIKE TO BEGIN BY NOTING AS COMMISSIONER
[00:08:10] FELLEMAN HAS SAID THAT MARCH IS WOMEN'S
[00:08:12] HISTORY MONTH AND YESTERDAY MARCH 8TH
[00:08:14] WAS INTERNATIONAL WOMEN'S DAY. THIS TIME
[00:08:17] IS MARKED BY CELEBRATING THE SOCIAL,
[00:08:18] ECONOMIC, CULTURAL, AND POLITICAL
[00:08:20] ACHIEVEMENTS OF WOMEN AND SERVES AS A CALL
[00:08:22] TO ACTION FOR ACCELERATING GENDER EQUITY.
[00:08:25] HERE AT THE PORT OF SEATTLE OUR MONTH LONG
[00:08:28] CELEBRATION OF WOMEN TAKES THE FORM OF
[00:08:29] SEVERAL EVENTS BY OUR EMPLOYEE
[00:08:31] RESOURCE GROUP, THE WOMEN'S INITIATIVE
[00:08:33] NETWORK, OR WIN, CULMINATING IN THE
[00:08:36] ANNUAL WOMEN'S OUTSTANDING ACHIEVEMENT
[00:08:38] AWARDS WHICH WILL BE HELD ON MARCH 31ST.
[00:08:40] IT'S IMPORTANT FOR US TO CELEBRATE THE

[00:08:42] CONTRIBUTIONS AND ACHIEVEMENTS OF WOMEN.
[00:08:44] IT'S ESPECIALLY IMPORTANT NOW
[00:08:46] CONSIDERING THE GLOBAL PANDEMIC HAS HAD
[00:08:48] A DISPROPORTIONATE IMPACT ON WOMEN,
[00:08:50] SPECIFICALLY WOMEN OF COLOR. OVERALL
[00:08:53] ACCORDING TO THE BUREAU OF LABOR
[00:08:55] STATISTICS NEARLY 2,4,000,000 WOMEN HAVE
[00:08:58] EXITED THE WORKFORCE SINCE FEBRUARY
[00:09:00] 2020 COMPARED TO 1,8,000,000 MEN. OUR
[00:09:04] STUDY SESSION ON THE REGIONAL ECONOMIC
[00:09:06] RECOVERY TWO WEEKS AGO HIGHLIGHTED THIS
[00:09:09] DISPARITY. OUR REGION'S PRE PANDEMIC
[00:09:12] GROWTH OBSCURED SERIOUS UNDERLYING
[00:09:14] WEAKNESSES IN OUR ECONOMY. AS AN EXAMPLE
[00:09:17] OF THIS SHARED BY GREATER SEATTLE PARTNERS
[00:09:19] IS THAT 46% OF EMERGING WORKFORCE ARE
[00:09:22] PEOPLE OF COLOR YET ONLY 39% OF WOMEN OF
[00:09:25] COLOR WITH A COLLEGE DEGREE HAVE A GOOD
[00:09:27] JOB VERSUS 65% OF WHITE MEN. I'M
[00:09:32] PROUD OF THE WORK THAT WE'VE DONE AT THE
[00:09:34] PORT OF SEATTLE TO HELP ADDRESS THIS
[00:09:35] GAP BUT I ALSO RECOGNIZE THAT THERE'S
[00:09:38] A LOT MORE WORK THAT WE AND THE ENTIRE
[00:09:40] REGION MUST DO TO ADVANCE ECONOMIC
[00:09:42] RECOVERY AND BUILD BACK BETTER. WOMEN'S
[00:09:45] HISTORY MONTH IS BOTH AN OPPORTUNITY FOR
[00:09:47] US TO CELEBRATE AND A REMINDER OF THE
[00:09:48] WORK WE HAVE BEFORE US. COMMISSIONERS,
[00:09:52] THE MONTH OF MARCH ALSO MARKS ONE YEAR
[00:09:56] SINCE GOVERNOR INSLEE'S STAY AT HOME STAY
[00:09:58] HEALTHY ORDER WHICH PROMPTED PORT OF
[00:10:00] SEATTLE EMPLOYEES WHO COULD TELLE-WORK
[00:10:02] REMOTELY TO DO SO. PROTECTING THE HEALTH
[00:10:05] AND SAFETY OF PORT WORKERS, BUSINESS
[00:10:07] PARTNERS, AND THE PUBLIC IS OUR TOP
[00:10:09] PRIORITY. IT REMAINS KEY TO RECOVERY. MORE
[00:10:12] THAN A YEAR LATER WE CONTINUE TO FOLLOW
[00:10:14] A CLEAR STRATEGY: KEEP THE AIRPORT AND
[00:10:16] SEAPORT GATEWAYS OPERATING SAFELY TO
[00:10:20] BOOST THE SUPPLY CHAIN TO MAINTAIN
[00:10:21] ECONOMIC ACTIVITY, CONTINUE LONGTERM
[00:10:24] CONSTRUCTION INVESTMENTS TO PREPARE FOR
[00:10:26] THE EVENTUAL RECOVERY, AND MAINTAIN JOBS
[00:10:28] AND SPENDING AND IDENTIFY OPPORTUNITIES
[00:10:30] TO PROVIDE RELIEF AND RECOVERY
[00:10:32] OPPORTUNITIES FOR MOST IMPACTED
[00:10:33] INDUSTRIES AND COMMUNITIES. I AM PLEASED
[00:10:36] BY HOW MUCH WE HAVE ACCOMPLISHED DURING
[00:10:38] THIS PAST YEAR DESPITE MANY OF US
[00:10:40] TRANSITIONING TO TELLE-WORKING AND A
[00:10:43] VIRTUAL WORK ENVIRONMENT. REGARDING
[00:10:47] THE VIRUS, THE STATE OF WASHINGTON HIT A
[00:10:49] SOBERING MILESTONE LATE LAST WEEK. OVER 5,000
[00:10:52] WASHINGTON RESIDENTS LOST THEIR LIVES
[00:10:54] TO COVID 19 DURING THE PANDEMIC. DESPITE
[00:10:58] THIS GRAVE MILESTONE, THE STATE OF
[00:11:00] WASHINGTON AND KING COUNTY ARE REPORTING
[00:11:02] CONTINUED DOWNWARD TRENDS IN VIRAL
[00:11:04] ACTIVITY AS WELL AS A DECREASE IN THE
[00:11:06] HOSPITALIZATIONS AND FATALITIES. KING
[00:11:09] COUNTY CONTINUES IN PHASE TWO UNDER THE
[00:11:11] GOVERNMENT'S ROADMAP TO RECOVERY. KEY
[00:11:14] METRICS OF KING COUNTY COMBINED WITH

[00:11:16] PIERCE AND SNOHOMISH COUNTIES UNDER THE
[00:11:18] PUGET SOUND REGION CONTINUE TO BE LOWER THAN
[00:11:21] THE ESTABLISHED TARGETS. THESE METRICS
[00:11:23] WILL KEEP US FROM NEEDING TO RETURN TO
[00:11:26] PHASE ONE. VIRAL VARIANT
[00:11:29] STRAINS FOR UNITED KINGDOM IN BRAZIL ARE
[00:11:31] CIRCULATING WITHIN OUR COMMUNITIES AND
[00:11:33] PUBLIC HEALTH OFFICIALS ARE KEEPING A
[00:11:36] CLOSE WATCH FOR AN INCREASE OF VIRAL
[00:11:38] ACTIVITY DUE TO THESE MORE INFECTIOUS
[00:11:39] VARIANTS. THE PORT OF SEATTLE CONTINUES
[00:11:42] TO CAREFULLY MONITOR VIRAL ACTIVITY
[00:11:45] WITHIN ITS EMPLOYEES AS WELL AS IN
[00:11:48] CONTRACTORS AND TENANTS OF OUR
[00:11:50] FACILITIES. ALTHOUGH THE TRENDS ARE
[00:11:52] HEADED IN THE RIGHT DIRECTION IT'S
[00:11:53] IMPORTANT THAT WE CONTINUE IN OUR
[00:11:55] EFFORTS TO FOLLOW SAFE WORK PRACTICES TO
[00:11:57] PROTECT OUR COLLEAGUES AND THE COMMUNITY
[00:12:00] AGAINST THE SPREAD OF THE VIRUS AT ALL
[00:12:02] PORT FACILITIES. WASHINGTON STATE
[00:12:05] IS NEARING ITS GOAL OF VACCINATING AN
[00:12:07] AVERAGE OF 45,000 CITIZENS A DAY, I'M
[00:12:10] PLEASED TO SHARE THAT LATE LAST WEEK THE
[00:12:12] STATE REPORTED IT IS CLOSING IN ON THIS
[00:12:14] GOAL. AN AVERAGE OF 43 765
[00:12:17] DAILY VACCINATIONS OVER THE PREVIOUS
[00:12:19] SEVEN DAYS THE TOTAL TO DATE NOW BRINGS
[00:12:22] US TO OVER 1.7 ADMINISTERED COVID 19
[00:12:25] VACCINE DOSES THROUGHOUT THE STATE. AS
[00:12:28] YOU KNOW THE JOHNSON AND JOHNSON
[00:12:30] RECEIVED THE EMERGENCY AUTHORIZATION FOR
[00:12:32] ITS VACCINE FROM THE FOOD AND DRUG
[00:12:34] ADMINISTRATION. THIS VACCINE WILL BE A
[00:12:36] GAME CHANGER IN THE FIGHT AGAINST COVID
[00:12:38] AS IT AS A SINGLE DOSE AND SPECIALIZED
[00:12:41] SHIPPING HANDLING AND STORAGE ARE NOT
[00:12:43] REQUIRED. THE LARGEST BARRIER TO THE
[00:12:46] COVID 19 VACCINE PROGRAMS FOR THE
[00:12:50] STATE CONTINUES TO BE DELIVERED NUMBER
[00:12:52] OF VACCINES DELIVERED WEEKLY TO
[00:12:54] WASHINGTON STATE. ALTHOUGH CHALLENGES
[00:12:56] WITH VACCINE SUPPLIES REMAIN, I AM
[00:12:58] ENCOURAGED BY THE GOVERNOR INSLEE'S
[00:13:00] RECENT UPDATES TO THE STATES VACCINE
[00:13:02] DISTRIBUTION PLAN REGARDING PHASE ONE
[00:13:04] TIER 2 IN REFERENCE TO CONGREGATE PUBLIC
[00:13:08] TRANSIT. THIS COULD MEAN THAT A
[00:13:10] SUBSTANTIAL NUMBER OF PORT EMPLOYEES AND
[00:13:12] PARTNERS MAY BE ELIGIBLE FOR VACCINES AS
[00:13:15] SOON AS MARCH 22ND AND TODAY IN SOME
[00:13:17] BREAKING NEWS WE RECEIVED THE GOOD NEWS
[00:13:19] THAT THE STATE DEPARTMENT OF HEALTH
[00:13:22] WANTS TO CONSULT WITH US ABOUT OPENING A
[00:13:25] VACCINATION SITE AT SEA FOR THE NEXT
[00:13:27] PHASE THE REOPENING IN MARCH 22ND. AS
[00:13:31] DEFINED BY THE STATE THOSE WHO WOULD BE
[00:13:33] ELIGIBLE FOR VACCINES ARE WORKERS ENGAGED
[00:13:35] IN CONGREGATE PUBLIC TRANSIT
[00:13:37] SPECIFICALLY THOSE WHO WORK IN A CLOSED
[00:13:39] SETTING INTERACTING WITH HIGH VOLUME OF
[00:13:41] COWORKERS OR THE GENERAL PUBLIC FOR
[00:13:43] EXTENDED PERIOD OF TIME TO FACILITATE

[00:13:46] THE TRANSPORT OF PEOPLE. SETTINGS MAY
[00:13:48] INCLUDE BUS, TRAIN, FERRY, AIRPORT AND
[00:13:50] OTHER HIGH DENSITY TRANSPORTATION
[00:13:52] SETTINGS. THE PORT IS WORKING WITH THE
[00:13:55] DEPARTMENT OF HEALTH TO HELP DEFINE THIS
[00:13:56] ELIGIBILITY. THIS IS A POSITIVE WELCOME
[00:13:59] STEP FORWARD AS WE PREPARE FOR THE SAFE
[00:14:01] EXPANSION OF AIR TRAVEL. WE APPRECIATE
[00:14:03] THE STATE SUPPORT FOR AIRLINE TRAVEL
[00:14:06] WHICH IS A CRITICAL ELEMENT OF OUR
[00:14:07] STATE'S ECONOMIC RECOVERY. I WILL UPDATE
[00:14:10] THE COMMISSION AS MORE INFORMATION
[00:14:11] BECOMES AVAILABLE ABOUT THIS WAY FORWARD.
[00:14:13] IT'S WORTH MENTIONING THAT WE'VE BEEN
[00:14:15] PUSHING FOR THE INCLUSION OF OUR CENTRAL
[00:14:17] TRANSPORTATION WORKERS IN THE STATE
[00:14:19] PRIORITIES SINCE DECEMBER. TRANSPORTATION
[00:14:22] WORKERS INCLUDE CONTRACTORS, TENANTS,
[00:14:23] CONSTRUCTION TEAMS, LONGSHORE WORKERS,
[00:14:26] SECURITY AGENCIES, FOOD SERVICING AND
[00:14:28] CUSTOMER SERVICE WORKERS, JANITORS, AND
[00:14:31] OTHER SPECIALIZED SANITIZING CLEANING
[00:14:33] STAFF. AS MORE INFORMATION BECOMES
[00:14:35] AVAILABLE INCLUDING HOW EMPLOYEES CAN
[00:14:37] DEMONSTRATE THEIR ABILITY FOR PURPOSES
[00:14:39] OF SCHEDULING A VACCINE APPOINTMENT WE
[00:14:41] WILL PROMPTLY PROVIDE UPDATES TO THE
[00:14:44] WORKFORCE AND TO THE COMMISSION. IN OTHER
[00:14:47] ENCOURAGING NEWS, PASSENGER COUNTS FROM
[00:14:49] RECENT HOLIDAY TRAVEL HAVE COME IN
[00:14:52] AND I'M HAPPY TO REPORT THAT THE PRESIDENT'S
[00:14:54] DAY HOLIDAY TRAVEL WAS VERY GOOD FOR
[00:14:56] SEATTLE COMA INTERNATIONAL AIRPORT. ON
[00:14:59] FEBRUARY 12TH WE HAD 29,673
[00:15:04] PASSENGERS TRAVEL THROUGH SECURITY
[00:15:06] CHECKPOINTS. THIS IS THE HIGHEST NUMBER
[00:15:08] OF PASSENGERS SINCE THE START OF THE
[00:15:10] PANDEMIC. THE FOLLOWING MONDAY, FEBRUARY
[00:15:13] 15TH WE HAD 22,346 PASSENGERS PASSING
[00:15:17] THROUGH CHECKPOINTS. THESE NUMBERS ARE
[00:15:19] AN ENCOURAGING SIGN THAT AIR TRAVEL IS
[00:15:21] BEGINNING TO REBOUND. WE'RE ALSO HAPPY TO
[00:15:24] NOTE THAT ON MARCH 2ND JAPAN AIRLINES
[00:15:26] RETURNED THEIR SERVICE TO SEA WHICH IS
[00:15:28] ANOTHER POSITIVE SIGN. ALSO OCCURRING ON
[00:15:31] MARCH 2ND OUR AVIATION MANAGING
[00:15:34] DIRECTOR LANCE LITTLE TESTIFIED ON BEHALF
[00:15:36] OF THE AIRPORT INDUSTRY BEFORE THE
[00:15:38] UNITED STATES HOUSE AVIATION
[00:15:39] SUBCOMMITTEE. THE HEARING FOCUSED ON THE
[00:15:42] IMPACT OF THE COVID 19 ON AVIATION. OTHER
[00:15:45] WITNESSES INCLUDE THE HEADS OF THE
[00:15:46] AIRLINE INDUSTRY ASSOCIATION, THE
[00:15:48] AIRLINES PILOTS UNION, AND THE NATIONAL
[00:15:51] BUSINESS AVIATION ASSOCIATION. LANCE
[00:15:54] HIGHLIGHTED PASSENGER AND REVENUE
[00:15:56] DECLINES BROUGHT ON BY THE PANDEMIC, THE
[00:15:58] POSITIVE IMPACT OF THE FEDERAL AID WE
[00:16:00] RECEIVED ON OUR OPERATIONS AND
[00:16:03] OUR TENANTS AND PARTNERS, OUR FLY HEALTHY
[00:16:06] AT SEA EFFORTS TO KEEP PASSENGERS AND
[00:16:07] WORKERS SAFE AND HEALTHY, AND THE
[00:16:09] POTENTIAL AREAS FOR FUTURE COLLABORATION

[00:16:11] BETWEEN AIRPORTS AND CONGRESS. WE
[00:16:15] APPRECIATE LANCE'S SIGNIFICANT
[00:16:17] LEADERSHIP THAT WE SEE ON BEHALF OF OUR
[00:16:19] INDUSTRY. IN ADDITION LAST WEEK THE
[00:16:22] UNITED STATES SENATE PASSED PRESIDENT
[00:16:24] BIDENS 1.9 TRILLION DOLLAR AMERICAN
[00:16:27] RESCUE PLAN. THIS LEGISLATION CONTAINS
[00:16:30] SEVERAL IMPORTANT INVESTMENTS. IT'LL HELP
[00:16:32] INDIVIDUALS AND WORKERS DIRECTLY
[00:16:33] IMPACTED BY THE PANDEMIC, IT'LL SUPPORT
[00:16:36] SCHOOL REOPENING, INVEST IN STATE AND
[00:16:38] LOCAL GOVERNMENTS, AND FUND VACCINE
[00:16:40] DISTRIBUTION. THE BILL ALSO CONTAINS
[00:16:42] 8,000,000,000 DOLLARS IN RELIEF TO
[00:16:44] AIRPORTS AND CONCESSIONNAIRES AND
[00:16:46] 15,000,000,000 FOR AIRLINE EMPLOYEES.
[00:16:48] THIS LEGISLATION IS THE THIRD TIME
[00:16:50] CONGRESS HAS ALLOCATED FUNDING TO
[00:16:52] AIRPORTS AND THEIR PARTNERS. WE ARE
[00:16:54] INCREDIBLY GRATEFUL TO OUR CONGRESSIONAL
[00:16:56] LEADERS AND SPECIFICALLY MEMBERS OF THE
[00:16:58] WASHINGTON DELEGATION FOR THEIR SUPPORT.
[00:17:00] THIS FUNDING NOT ONLY ALLOWS US TO
[00:17:02] CONTINUE OUR OPERATIONS AND INVEST IN
[00:17:04] SAFETY AND RECOVERY BUT ALSO TO CONTINUE
[00:17:07] OUR SUPPORT FOR OUR PARTNERS. THE
[00:17:12] BILL NOW GOES BACK TO THE US HOUSE FOR
[00:17:14] FINAL PASSAGE AND TO PRESIDENT BIDEN FOR
[00:17:16] SIGNATURE. HOPEFULLY BY THE END OF THIS
[00:17:18] WEEK IF NOT SOONER. COMMISSIONERS MY LAST
[00:17:21] UPDATE TO YOU IS ON THE RECENT INVESTMENTS
[00:17:23] TO EXPAND PRIORITY HIRE. THE PORT OF
[00:17:26] SEATTLE, CITY OF SEATTLE, AND SOUND
[00:17:28] TRANSIT TOGETHER ARE MAKING A BIG LEAP
[00:17:30] FORWARD EXPANDING CONSTRUCTION JOB
[00:17:32] OPPORTUNITIES FOR RESIDENTS OF
[00:17:33] UNDERSERVED COMMUNITIES. IN AN AGREEMENT
[00:17:36] ANNOUNCED LAST WEEK WE ANNOUNCED A JOINT
[00:17:38] EFFORT TO FUND PROGRAMS TO SUPPORT
[00:17:39] TRAINING, PLACEMENT, AND OTHER SERVICES
[00:17:42] FOR RESIDENTS OF ECONOMICALLY DISTRESSED
[00:17:44] COMMUNITIES, PEOPLE OF COLOR, AND WOMEN.
[00:17:47] THESE PROGRAMS ARE AN IMPORTANT PART OF
[00:17:49] OUR ECONOMIC DEVELOPMENT EFFORTS AND
[00:17:52] HELP PROVIDE BETTER ACCESS TO TRAINING
[00:17:54] AND WELL PAYING CONSTRUCTION JOBS FOR
[00:17:56] HISTORICALLY UNDERSERVED COMMUNITIES.
[00:17:58] I'D LIKE TO CONGRATULATE LOUIS NAVARRO,
[00:18:01] CONSUELO DAVIS, AND LEANNE SERATO FOR
[00:18:03] THEIR HARD WORK IN MAKING THIS AGREEMENT
[00:18:05] POSSIBLE. MOVING TO TODAY'S COMMISSION
[00:18:08] MEETING I LOOK FORWARD TO SHARING MORE
[00:18:10] ABOUT OUR YOUTH INTERNSHIP PROGRAM, THE
[00:18:12] ANNUAL REPORT, AS WELL AS OUR 2020
[00:18:15] FINANCIAL PERFORMANCE. COMMISSIONERS THIS
[00:18:17] CONCLUDES MY REMARKS. THANK YOU VERY
[00:18:20] MUCH EXECUTIVE DIRECTOR METRUCK. BEFORE
[00:18:23] MOVING ON I'D LIKE TO GIVE MY COLLEAGUES
[00:18:26] ON THE COMMISSION THE OPPORTUNITY TO SAY
[00:18:29] A FEW WORDS ON NATIONAL WOMEN'S MONTH IF
[00:18:31] INDEED YOU WOULD LIKE TO DO THAT. AS I
[00:18:33] UNDERSTAND COMMISSIONER STEINBRUECK
[00:18:35] WOULD. MR. STEINBRUECK. OKAY

[00:18:40] THERE WE GO. I JUST HAD TO UNMUTE ONCE
[00:18:42] AGAIN. THANKS VERY MUCH PRESIDENT
[00:18:47] FELLEMAN AND THIS IS TIME FOR ME TO DO A
[00:18:51] LITTLE BIT OF REFLECTION AND
[00:18:52] INTROSPECTION ON THE OCCASION OF
[00:18:57] BOTH INTERNATIONAL DAY OF WOMEN AND THE
[00:19:01] NATIONAL DAY OF WOMEN'S HISTORY MONTH.
[00:19:04] ACTUALLY NOT NATIONAL DAY IT'S A MONTH
[00:19:06] OF HISTORY MAKING OF WOMEN IN OUR
[00:19:09] COMMUNITIES AND IT'S EASY TO THINK OF
[00:19:12] SOME OF THE LUMINARIES SOME HAVE BEEN
[00:19:15] MENTIONED AND AT THE SAME TIME IT'S
[00:19:18] PARTICULARLY MEANINGFUL TO ME TO THINK
[00:19:20] OF LOCAL HEROES AND TO RECALL LOCAL
[00:19:23] HEROES WHO HAD AN INFLUENCE IN
[00:19:26] OUR LIVES, IN OUR COMMUNITIES, AND
[00:19:31] OUR WELL
[00:19:35] BEING IN THAT REGARD. SO FOR ME I'D LIKE
[00:19:38] TO MENTION AND RECALL FOR MY LITTLE
[00:19:40] HISTORY MOMENT MONA LAKE JONES, ANOTHER
[00:19:45] POET SHE WAS KNOWN AS GRAND HONEY AND
[00:19:48] SHE SERVED AS POET LAUREATE FOR THE CITY
[00:19:51] OF SEATTLE. WE HAD HER ATTEND AND READ
[00:19:54] HER POETRY DURING MY CITY COUNCIL
[00:19:58] MEETINGS/ THERE WE GO. THERE SHE IS, MONA,
[00:20:01] AND SHE IS ALSO THE POET LAURET FOR
[00:20:03] MARTIN LUTHER KING COUNTY. SHE'S A WRITER,
[00:20:07] EDUCATOR, AND MODEL OF AFRICAN
[00:20:11] AMERICAN WOMEN STILL UNFOLDING. HER
[00:20:13] EXPERIENCE AS A COMMUNITY ACTIVIST ALSO
[00:20:16] AND CIVIL RIGHTS ACTIVIST COUPLED WITH
[00:20:18] HER WRITING TALENT AND PRESENTATION
[00:20:20] SKILLS GAINED HER NATIONAL ATTENTION. AND
[00:20:23] I SHOULD SAY SHE CONTINUES IF YOU
[00:20:25] HAVEN'T HEARD HER TO RECEIVE STANDING
[00:20:27] OVATIONS WHEN SHE SHARES HER WRITING
[00:20:30] WITH BOTH ADULTS AND CHILDREN. THE
[00:20:33] SEATTLE TIMES ONCE REPORTED HER AS THE
[00:20:36] MAYA ANGELO OF THE PACIFIC NORTHWEST.
[00:20:39] MONA'S ABILITY TO CAPTURE AUDIENCES BY
[00:20:42] SINGING AS WELL AS SPEAKING HER STORIES
[00:20:44] AND POETRY MADE HER PARTICULARLY
[00:20:46] INSPIRING AND EXCITING TO LISTEN TO.
[00:20:50] SHE'S PUBLISHED BOOKS, SHE'S AN AUTHOR,
[00:20:52] AND SHE'S ALSO A PHD AS DOCTOR JONES. THE
[00:20:56] BOOKS SHE'S WRITTEN, "THE COLOR OF CULTURE
[00:20:59] ACTUALLY" WAS A THREE PART BOOK SET OF
[00:21:02] BOOKS FEATURING A PORTRAYAL OF THE LIFE
[00:21:05] EXPERIENCES AND PERSPECTIVES. THE
[00:21:08] MEANINGFUL COLLECTIONS OF ORIGINAL
[00:21:09] PIECES REFLECT COMBINED PERSONAL AND
[00:21:11] PROFESSIONAL EXPOSURE OF THE AUTHOR AND
[00:21:14] PRESENT A BALANCED MIX OF COMPASSION,
[00:21:17] HUMOR, AND INSPIRATION ABOUT LIVING
[00:21:19] AFRICAN AMERICAN. TO BORROW- AND
[00:21:23] SHE ALSO WROTE A BOOK CALLED, "UNLEASHING
[00:21:24] THE POWER OF SISTER" WHICH SPEAKS
[00:21:26] DIRECTLY TO WOMEN ENCOURAGING THEM TO
[00:21:28] THRIVE. HER MOST RECENT BOOK, "NECTAR FROM
[00:21:30] GRAND HONEY" IS A COLLECTION OF WRITTEN
[00:21:33] THOUGHTS FOR YOU TO PONDER SO CHECK OUT
[00:21:35] HER BOOKS AND HER BIO ON MONA BLAKE
[00:21:40] JONES DOT COM. AND LASTLY I WANT TO SAY-

[00:21:43] TO BORROW A QUOTE FROM DR. GERDA LEARNER
[00:21:47] MARCH 8, 1980, WHO WAS PRINCIPALLY
[00:21:50] RESPONSIBLE FOR THE CREATION OF
[00:21:52] INTERNATIONAL- EXCUSE ME- WOMEN'S HISTORY
[00:21:56] MONTH ORIGINALLY ONE WEEK. JIMMY
[00:21:59] CARTER, PRESIDENT AT THE TIME, ALSO WAS
[00:22:01] INSTRUMENTAL THERE. SO DR.
[00:22:05] LEARNER SAID, "UNDERSTANDING THE TRUE
[00:22:06] HISTORY OF OUR COUNTRY WILL HELP US
[00:22:10] COMPREHEND THE NEED FOR FULL EQUALITY
[00:22:13] UNDER THE LAW/" NOW THIS SECOND PICTURE
[00:22:16] HERE DATES TO THE EARLY 1970'S
[00:22:20] OF DR MONA LAKE JONES AND
[00:22:23] I HAD THE OCCASION RECENTLY, I HAD
[00:22:27] ALMOST FORGOTTEN HER BUT I HAD
[00:22:31] THIS FEELING OF HER HAVING A PART IN MY
[00:22:34] OWN PERSONAL HISTORY OF GROWING UP IN
[00:22:37] SEATTLE CENTRAL DISTRICT WHERE I
[00:22:40] ATTENDED HARRISON ELEMENTARY SCHOOL IN
[00:22:44] THE VALLEY. AND IN FOURTH
[00:22:48] GRADE MONA LAKE JONES WAS MY FOURTH
[00:22:51] GRADE TEACHER. THANK YOU. THANK
[00:22:57] YOU VERY MUCH COMMISSIONER STEINBRUECK.
[00:22:59] WAS THIS COMMISSIONER CALKIN'S HANDS UP
[00:23:01] NEXT I BELIEVE? THANK
[00:23:06] YOU. I TOO WANTED TO SHARE SOME SHORT
[00:23:09] REMARKS AS WE CELEBRATE WOMEN'S HISTORY
[00:23:11] MONTH. WHEN I REFLECT ON WOMEN'S HISTORY
[00:23:14] MONTH THE PERSON WHO COMES IMMEDIATELY
[00:23:16] TO MIND FOR ME IS MY MATERNAL
[00:23:18] GRANDMOTHER AND I KNOW WE OFTEN SPEND A
[00:23:20] LOT OF TIME THINKING ABOUT THE SORT OF
[00:23:22] HEADLINE NAMES BUT I THINK EACH OF US
[00:23:25] CAN THINK OF PEOPLE IN OUR OWN LIVES WHO
[00:23:27] HAVE BROKEN THOSE GLASS CEILINGS AND
[00:23:29] BROKEN NEW GROUND. ALTHOUGH I DO OWE
[00:23:33] MY VERY EXISTENCE TO HER, IT'S NOT THE
[00:23:34] ONLY REASON THAT I'M THANKFUL FOR HER.
[00:23:36] SHE WAS BORN IN RURAL IDAHO IN THE 19
[00:23:38] TEENS AND SHE AND MY GRANDFATHER WERE
[00:23:41] DEEPLY RELIGIOUS. THEY WERE ALSO TRULY
[00:23:43] RADICAL IN THEIR BELIEFS ESPECIALLY
[00:23:45] WITHIN THE CONTEXT OF THEIR TIME AND
[00:23:47] SURROUNDINGS. SHE GRADUATED FROM COLLEGE,
[00:23:50] SHE STARTED A CAREER, AND SHE RAISED SIX
[00:23:52] CHILDREN. THEIR RADICALISM RELATED TO
[00:23:55] THEIR BELIEF THAT POVERTY WAS NOT
[00:23:57] INSURMOUNTABLE, THAT EVERY PERSON HAD A
[00:23:59] RIGHT TO BASIC NEEDS INCLUDING EDUCATION.
[00:24:02] SHE AND MY GRANDFATHER AS PEERS AND
[00:24:05] PARTNERS UPROOTED THEIR LIVES AND MOVED
[00:24:07] TO SOUTHERN INDIA IN 1949, THE SAME YEAR
[00:24:12] SHORTLY AFTER INDIAN INDEPENDENCE FROM
[00:24:14] THE BRITISH EMPIRE. THEIR ADVENTURES
[00:24:17] STILL COLOR MY FAMILY'S UNDERSTANDING AS
[00:24:19] STORIES SHARED DOWN THROUGH THE CHILDREN,
[00:24:21] GRANDCHILDREN, AND GREAT GRANDCHILDREN.
[00:24:23] SHE SPENT THE MAJORITY OF HER TIME IN
[00:24:25] INDIA WORKING WITH ADULTS WHO ARE
[00:24:27] RELEGATED TO THE LOWEST TIER OF THE CASTE
[00:24:29] SYSTEM. BY THE TIME I VISITED MY
[00:24:31] GRANDPARENTS IN INDIA IN LATE 80'S THEY
[00:24:34] HAD OPENED UP COLLEGE ACCESS TO THOSE

[00:24:36] FAMILIES AND HAD SIGNIFICANTLY EXPANDED
[00:24:38] THE LOCAL UNIVERSITY. TO THIS DAY THE
[00:24:41] UNIVERSITY LIBRARY BEARS THEIR NAME. I
[00:24:44] REVERED HER AS A CHILD FOR ALL OF HER
[00:24:46] WORK ACCOMPLISHMENTS. NOTHING MAKES MORE
[00:24:49] OF AN IMPRESSION ON A CHILD THAN SEEING
[00:24:52] THOUSANDS OF PEOPLE LOTTING YOUR
[00:24:53] GRANDMOTHER IN THEIR RENEWAL TOWN SQUARE.
[00:24:57] BUT NOW AS A PARENT I'M SEEING HOW
[00:24:59] EXTRAORDINARY IT IS THAT SHE ALSO
[00:25:01] MANAGED TO RAISE SIX AMAZING CHILDREN. I
[00:25:03] CAN'T BELIEVE I'M GETTING CHOKED UP HERE.
[00:25:08] IT'S BEEN 10 YEARS SINCE HER PASSING. SHE
[00:25:13] RAISED TEACHERS, LAWYERS, A DOCTOR, AND A
[00:25:16] ROCKET SCIENTIST, AND I'M NOT KIDDING, ALL
[00:25:18] OF WHOM CARRY A SENSE OF JUSTICE AND A
[00:25:21] CONCERN FOR HUMANITY. AS WE CELEBRATE
[00:25:23] WOMEN'S HISTORY HER STORY IS A REMINDER
[00:25:26] THAT IT ISN'T JUST ABOUT THOSE HEADLINE
[00:25:28] NAMES BUT FOR ALL OF THOSE WOMEN WHO
[00:25:30] HAVE BROKEN GLASS CEILINGS AND BROKE NEW
[00:25:32] GROUND WHEREVER THEY ARE. SO THANK YOU
[00:25:34] FOR THIS TIME, PRESIDENT FELLEMAN. THANK YOU
[00:25:38] COMMISSIONER CALKINS. I APPRECIATE VERY
[00:25:40] MUCH BOTH YOUR AND COMMISSIONER STEINBRUECK'S
[00:25:42] RECOGNITION OF THE UNRECOGNIZED. I ALWAYS
[00:25:45] SAY IN THE ENVIRONMENTAL COMMUNITY WE DO
[00:25:47] A GREAT JOB OF CELEBRATING MEMORIALS.
[00:25:49] IT'S IMPORTANT TO RECOGNIZE PEOPLE WHILE
[00:25:51] THEY'RE ALIVE AND
[00:25:53] APPRECIATE THAT TOO. ANYWAY DO WE HAVE-
[00:25:56] COMMISSIONER CHO? YES YOU'RE
[00:26:04] MUTED. SORRY I HAD
[00:26:08] A LITTLE DIFFICULTY WITH MY PLATFORM.
[00:26:13] THANK YOU PRESIDENT FELLEMAN FOR THE
[00:26:14] OPPORTUNITY TO PROVIDE BRIEF REMARKS AND
[00:26:18] THANK YOU COMMISSIONER CALKINS FOR YOUR
[00:26:20] MOVING REFLECTION. AS MANY
[00:26:23] OF MY FELLOW COMMISSIONERS AND
[00:26:25] COLLEAGUES HAVE POINTED OUT YESTERDAY
[00:26:28] WAS INTERNATIONAL WOMEN'S DAY, A DAY THAT
[00:26:31] WE GET TO COMMEMORATE THE CULTURAL,
[00:26:33] POLITICAL, AND SOCIOECONOMIC ACHIEVEMENTS
[00:26:35] OF WOMEN IN OUR COUNTRY AND AROUND THE
[00:26:38] WORLD. BUT TODAY IS ACTUALLY ASIAN
[00:26:42] AMERICAN AND PACIFIC ISLANDER EQUAL PAY
[00:26:44] DAY AND I JUST WANTED TO TAKE A MOMENT
[00:26:48] TO POINT OUT THAT API WOMEN ARE PAID 85
[00:26:53] CENTS TO THE DOLLAR COMPARED TO THEIR MALE
[00:26:55] COUNTERPARTS AND THIS RESULTS IN THE
[00:26:58] LOSS OF HUNDREDS OF THOUSANDS OF DOLLARS
[00:27:01] OVER A FORTY YEAR CAREER. FOR CERTAIN
[00:27:04] COMMUNITIES THE WAGE GAP IS EVEN GREATER.
[00:27:07] THE DATA SHOWS THAT VIETNAMESE AMERICAN
[00:27:11] WOMEN EARN 67 CENTS TO THE DOLLAR, MONG
[00:27:14] WOMEN EARN 61 CENTS TO THE DOLLAR, AND
[00:27:17] BURMESE WOMEN EARN 52 CENTS TO THE
[00:27:20] DOLLAR WHICH MAKES THEM SOME OF THE
[00:27:22] LOWEST PAID PEOPLE IN THE NATION. THE
[00:27:26] IMPACTS OF THESE WAGE GAPS AMONG AAPI AND
[00:27:30] ALL WOMEN OF COLOR HAVE BEEN FURTHER
[00:27:32] EXACERBATED AS SOME OF MY COLLEAGUES
[00:27:34] HAVE POINTED OUT BY THE COVID 19

[00:27:36] PANDEMIC AND SO I JUST WANTED TO SAY AS
[00:27:39] WE LOOK TO RECOVERY AND AS WE
[00:27:42] LOOK TO BUILD BACK BETTER OUT OF THIS
[00:27:45] PANDEMIC I HOPE WE DON'T LOSE SIGHT OF
[00:27:47] THE IMPACTS OF OUR DECISIONS AND OUR
[00:27:50] DOLLARS. SO WITH THAT I'LL TURN IT BACK
[00:27:53] OVER TO YOU, PRESIDENT FELLEMAN. THANK YOU.
[00:27:56] THANK YOU COMMISSIONER. COMMISSIONER
[00:27:58] BOWMAN. WELL THANK YOU. I JUST
[00:28:02] WANT TO THANK MY MALE COLLEAGUES ON THE
[00:28:04] COMMISSION AND ESPECIALLY AS WELL
[00:28:07] EXECUTIVE DIRECTOR METRUCK FOR ALL OF
[00:28:10] YOUR GREAT COMMENTS AND APPRECIATE AS
[00:28:12] THE ONLY WOMAN ON THE COMMISSION YOUR
[00:28:15] SUPPORT. I WILL SAY THAT THESE ARE
[00:28:19] IMPORTANT DAYS TO NOT JUST REMEMBER THE
[00:28:22] ACCOMPLISHMENTS OF WOMEN BUT TO CONTINUE
[00:28:24] TO SUPPORT WOMEN MOVING FORWARD. I
[00:28:27] BELIEVE WE STILL HAVE DONE A LOT AT THE
[00:28:29] PORT OF SEATTLE TO BRING WOMEN FORWARD
[00:28:31] PARTICULARLY IN OUR LEADERSHIP RANKS BUT
[00:28:33] WE HAVE A LONG WAY TO GO AS WELL. STEVE I
[00:28:37] KNOW THAT THAT IS A PRIORITY OF YOURS. I
[00:28:40] WILL SAY THAT I THINK THAT THERE IS
[00:28:42] STILL WHILE I VERY MUCH APPRECIATE ALL OF
[00:28:45] MY COLLEAGUES COMMENTS THERE IS NOTHING
[00:28:47] LIKE BEING FEMALE TO UNDERSTAND THE
[00:28:49] CHALLENGES THAT WOMEN FACE THAT ARE
[00:28:51] UNIQUE TO MEN. EXPECTED IN ALMOST EVERY
[00:28:55] CASE TO BE THE FAMILY PROVIDER
[00:28:57] CARING FOR THE CHILDREN. NOW EXPECTED
[00:29:01] THESE DAYS TO WANT TO HAVE A FULL,
[00:29:04] GRATIFYING, PROFESSIONAL CAREER. TRYING TO
[00:29:07] MAINTAIN SOME SEMBLANCE OF SOCIAL LIFE,
[00:29:11] FRIENDSHIPS OUTSIDE OF WORK AND FAMILY.
[00:29:13] IT'S CHALLENGING AND SO MY COMMITMENT IS
[00:29:17] I'VE BEEN ON THE PORT COMMISSION NOW FOR
[00:29:19] A FEW YEARS I HAVE ALWAYS WANTED
[00:29:22] THE WOMEN IN OUR ORGANIZATION TO FEEL
[00:29:24] THAT THEY HAD THE SUPPORT THAT THEY
[00:29:26] NEEDED AND MOST IMPORTANTLY THE
[00:29:28] OPPORTUNITY TO MOVE UP IF THEY CHOOSE TO
[00:29:30] DO SO. STATISTICS ARE
[00:29:33] ONE THING BUT THE TRUTH OF THE MATTER IS
[00:29:35] WE REALLY NEED TO HAVE EACH OTHER'S
[00:29:37] BACKS. WE NEED TO BE ABLE TO STAND NEXT
[00:29:39] TO ONE ANOTHER, HELP EACH OTHER MOVE UP,
[00:29:42] AND AGAIN I REALLY APPRECIATE THAT THE
[00:29:44] MEN IN OUR ORGANIZATION ARE THERE FOR
[00:29:46] THE WOMEN BUT WE HAVE A LONG WAY TO
[00:29:49] GO. I THINK I'LL JUST LEAVE IT AT THAT. I
[00:29:52] APPRECIATE- I HOPE THAT WE CANNOT JUST
[00:29:54] USE THIS AS ONE DAY TO TALK ABOUT THE
[00:29:56] ACCOMPLISHMENTS OF WOMEN BUT WE CAN
[00:29:58] REALLY CELEBRATE THE ENTIRE MONTH AND
[00:30:00] THINK AS WE HAVE IN SO MANY WAYS ABOUT
[00:30:04] EQUITY AND EQUITY FOR WOMEN AND I WOULD
[00:30:07] JUST ENCOURAGE AND MAYBE CHALLENGE MY
[00:30:09] COLLEAGUES AND EVERYBODY AT THE PORT TO
[00:30:11] THINK EVERY DAY FOR THE REST OF THIS
[00:30:13] MONTH WHAT IS A WAY THAT I CAN SUPPORT A
[00:30:16] WOMAN IN MY LIFE. WHERE IS A WAY THAT I
[00:30:17] CAN HELP BUILD THEM UP AND GIVE THEM THE

[00:30:19] EXTRA BOOST THAT THEY MIGHT NEED. THANK
[00:30:21] YOU. THANK YOU VERY MUCH COMMISSIONER
[00:30:25] BOWMAN AND THANK YOU FOR HOLDING DOWN
[00:30:27] THE FORT AS OUR SINGLE WOMAN ON OUR
[00:30:30] COMMISSION. VERY MUCH APPRECIATE YOUR
[00:30:32] CONTRIBUTIONS IN MANY WAYS. I WANT TO
[00:30:35] TAKE THAT ONE LAST NOTE OF ONE OTHER
[00:30:37] ANNIVERSARY IT'S BEEN DELAYED A YEAR DUE
[00:30:39] TO COVID BUT IT IS THE HUNDRETH
[00:30:42] ANNIVERSARY OF THE 19 TH AMENDMENT AND
[00:30:45] I JUST WANTED TO QUOTE A PASSING OF A
[00:30:49] RECENT CIVIL RIGHTS LEADER. AT 85, VERNON
[00:30:53] JORDAN, WHO IS A KEY PLAYER IN THE CLINTON
[00:30:56] ADMINISTRATION ALTHOUGH NOT OFFICIALLY.
[00:30:57] ADVOCATE OF JOBS, JUSTICE, HE BASICALLY
[00:31:01] HAD A SIMPLE STATEMENT THAT HE WAS KNOWN
[00:31:04] FOR WITH REGARDS TO ALL THESE EQUITY
[00:31:07] ISSUES. IT'S LIKE, DON'T GET ANGRY GET
[00:31:10] EVEN. AND SO WE STILL HAVE A WAYS TO GO
[00:31:12] ON THIS REGARD AND I APPRECIATE THE
[00:31:15] CHALLENGE THAT'S BEFORE ALL OF US. I
[00:31:18] WOULD LIKE TO NOW MOVE ON TO COMMITTEE
[00:31:21] REPORTS. MR. PRICHARD? THANK
[00:31:26] YOU COMMISSION AND EXECUTIVE DIRECTOR.
[00:31:33] IT WAS EARLIER THIS WEEK THE TOURISM AD
[00:31:35] HOC COMMITTEE MET. COMMISSIONER BOWMAN
[00:31:37] AND FELLEMAN CONVENED THE COMMITTEE TO
[00:31:39] DISCUSS THE PORT ENGAGEMENT WITH THE
[00:31:41] WASHINGTON TOURISM ALLIANCE. WITH PORT
[00:31:43] SUPPORT, THE WASHINGTON TOURISM ALLIANCE
[00:31:45] IS CONDUCTING AN ASSESSMENT OF TOURISM
[00:31:47] PROMOTION OPPORTUNITIES THROUGHOUT THE
[00:31:49] STATE. THE ASSESSMENT WILL EVALUATE
[00:31:51] OPPORTUNITIES IN EACH OF THE 11 REGIONS
[00:31:53] MANY OF WHICH ARE ECOTOURISM FOCUSED. THE
[00:31:56] COMMITTEE EXPRESSED INTEREST IN
[00:31:58] EXPLORING OPTIONS TO PROMOTE STATEWIDE
[00:31:59] ECOTOURISM ESPECIALLY THROUGH POTENTIAL
[00:32:02] ROUNDTABLE DISCUSSIONS AND TOURISM
[00:32:04] CONFERENCES LATER IN 2021 AND 2022.
[00:32:08] COMMISSIONERS BOWMAN AND STEINBRUECK
[00:32:11] CONVENED THE WATERFRONT INDUSTRIAL LANDS
[00:32:13] COMMITTEE ON MARCH 3RD TO DISCUSS
[00:32:15] PROGRESS ON THE MAYOR'S INDUSTRIAL LANDS
[00:32:17] TASK FORCE. PORT STAFF SHARED AN UPDATE
[00:32:19] FROM THE MAYOR'S OFFICE AND THE
[00:32:21] COMMITTEE WAS LARGELY IN SUPPORT OF THE
[00:32:23] PLAN PRESENTED WITH SOME CONCERNS ABOUT
[00:32:25] LOCATIONS OF TRANSITION ZONE, PROPOSALS,
[00:32:27] AND ABOUT WHICH PROPERTIES WILL BE
[00:32:29] CONSIDERED IN THE FUTURE CITY MASTER
[00:32:32] PLANNING EFFORT. NEXT WEEK
[00:32:34] COMMISSIONERS CALKINS
[00:32:36] AND
[00:32:38] CHO WILL CONVENE THE BIOMETRICS
[00:32:40] COMMITTEE ON THURSDAY THE 11TH TO
[00:32:43] RECEIVE A LEGAL UPDATE ON THE STATUS OF
[00:32:44] THE PROPOSED BIOMETRICS POLICIES.
[00:32:47] COMMISSIONERS FELLEMAN AND STEINBRUECK
[00:32:49] WILL CONVENE THE GOVERNANCE COMMITTEE ON
[00:32:50] TUESDAY THE 16TH TO DISCUSS UPDATING
[00:32:53] THE PORT'S DELEGATION OF RESPONSIBILITY OF
[00:32:55] AN AUTHORITY. AND FINALLY COMMISSIONER

[00:32:58] CHO AND CALKINS WILL CONVENE THE EQUITY AND
[00:33:00] WORKFORCE DEVELOPMENT COMMITTEE ON
[00:33:01] THURSDAY THE 18 TH. THAT CONCLUDES MY
[00:33:04] REPORT. THANK YOU. THANK YOU, MR. PRICHARD.
[00:33:07] ARE THERE ANY FOLLOW UP QUESTIONS FOR
[00:33:09] AARON REGARDING COMMITTEES? AND CLERK
[00:33:12] HART PLEASE CALL THE ROLL. THANK YOU.
[00:33:14] COMMISSIONER BOWMAN. NO QUESTIONS. THANK
[00:33:17] YOU. COMMISSIONER CALKINS. NONE FOR ME
[00:33:21] EITHER. COMMISSIONER CHO. NONE FOR ME THANK
[00:33:24] YOU. COMMISSIONER STEINBRUECK. NO
[00:33:27] QUESTIONS. BACK TO YOU COMMISSIONER
[00:33:29] FELLEMAN. THANK YOU. THE COMMISSION WILL
[00:33:32] NOW ACCEPT GENERAL PUBLIC COMMENT FROM
[00:33:34] THOSE WHO HAVE SIGNED UP TO SPEAK ON
[00:33:36] ITEMS RELATED TO THE PORT. WRITTEN
[00:33:38] MATERIALS PROVIDED TO THE CLERK WILL BE
[00:33:40] INCLUDED IN TODAY'S MEETING RECORD. THE
[00:33:43] CLERK HAS ALSO A LIST OF THOSE PREPARED
[00:33:45] TO SPEAK. AS THE CLERK CALLS YOUR NAME WE
[00:33:48] WILL OPEN THE LINE AND COMMENTERS WILL
[00:33:50] HAVE TO UNMUTE THEMSELVES THEN PLEASE
[00:33:53] REPEAT YOUR NAME FOR THE RECORD. IF
[00:33:55] YOU'RE ON TEAMS MEETING AND ARE ALSO
[00:33:57] STREAMING THE MEETING PLEASE MUTE THE
[00:33:59] VIDEO STREAM TO AVOID FEEDBACK. PLEASE
[00:34:02] NOTE THAT THERE MAY BE A SHORT TIME LAG
[00:34:04] ON THE VIDEO STREAM. COMMENT TIME WILL BE
[00:34:06] LIMITED TO TWO MINUTES PER PERSON. CLERK
[00:34:10] HART PLEASE CALL THE FIRST SPEAKER. THANK
[00:34:12] YOU MR. COMMISSION PRESIDENT. OUR FIRST
[00:34:14] SPEAKER IS BERNADINE LUND. BERNADINE,
[00:34:19] HELLO.
[00:34:26] I KNOW I GAVE YOU A WRITTEN COMMENT
[00:34:30] BUT I HAD TO SEND YOU THE COMMENT SO
[00:34:33] THAT YOU COULD SEE THE PICTURES. ON
[00:34:35] FEBRUARY 23 RD TO 26 TH WHICH WAS TWO
[00:34:38] WEEKS AGO I ATTENDED THE VIRTUAL
[00:34:40] PRESENTATION OF THE AVIATION NOISE AND
[00:34:43] EMISSION SYMPOSIUM 2021. THE
[00:34:47] FIRST PRESENTATION WAS ON DISPERSION OF
[00:34:49] FLIGHT DEPARTURES AS A WAY TO REDUCE
[00:34:51] CONSTANT NOISE CREATED BY OVERHEAD
[00:34:54] FLIGHTS. IN THE PRESENTATION EXAMPLE WAS
[00:34:57] GIVEN OF FLIGHT TRACKS AT CHARLOTTE
[00:34:59] DOUGLAS INTERNATIONAL AIRPORT BOTH
[00:35:03] BEFORE AND AFTER THE DISPERSION OF THE
[00:35:05] FLIGHTS. THE DISPERSION
[00:35:09] AFFECTED ABOUT 308 FLIGHTS WITH THE
[00:35:12] BEFORE FLIGHT PATH ABOUT 1.6 MILES
[00:35:15] ACROSS WIDENING TO TWO AND A HALF MILES
[00:35:18] AND FURTHER OUT THE WIDTH WENT FROM
[00:35:20] THREE TO 6 MILES ACROSS. THE BEFORE
[00:35:26] PICTURE REMINDED ME OF THE FLIGHT
[00:35:30] PATH THAT I SENT YOU ON THE LAST
[00:35:34] MEETING THAT SHOWED THE FLIGHT PATHS OVER
[00:35:35] THE [INAUDIBLE] NOISE MONITOR AND A
[00:35:39] TEMPORARY NOISE MONITOR. THIS MADE ME
[00:35:41] WONDER IF YOU WOULD EVER CONSIDER ASKING
[00:35:44] THE FAA TO DISPERSE THE
[00:35:47] DEPARTING FLIGHTS. THE AUTHORIZATION
[00:35:52] 2018
[00:35:55] SECTION 175 GIVES THE AIRPORTS THE RIGHT

[00:35:58] TO MAKE SUCH A REQUEST AND I INCLUDED IN
[00:36:02] THE WRITTEN SECTION A COPY
[00:36:06] OF WHAT WAS ACTUALLY IN THE
[00:36:09] AUTHORIZATION BILL. SO IT SAYS THAT
[00:36:12] IF IT'S A NEW OR AMENDED PROCEDURE UNDER
[00:36:15] 6,000 FEET AND THE
[00:36:19] REQUEST HAS TO COME FROM THE AIRPORT
[00:36:21] OPERATOR NOT FROM THE COMMUNITY AND IT
[00:36:23] MUST NOT INCREASE NOISE OVER SENSITIVE
[00:36:26] AREAS. SO I JUST WONDERED IF YOU COULD
[00:36:30] CONSIDER ASKING FOR A DISPERSION OF THE
[00:36:33] FLIGHTS. I ALSO WANTED TO MENTION- THAT'S
[00:36:38] YOUR TIME AND WE DID GET YOUR WRITTEN
[00:36:41] COMMENTS WITH THE FIGURES ON IT SO THANK
[00:36:43] YOU. OKAY OUR
[00:36:49] NEXT SPEAKER IS DAVID GOBLE. HELLO
[00:36:54] MY NAME IS DAVID GOBLE. I'M THE
[00:37:15] [MALFUNCTION]
[00:37:17] COMPONENT OF VASHON NOISE MONITORING AND
[00:37:19] THANK YOU TO THE VOICE OFFICE STAFF WHO
[00:37:21] DID THE ACTUAL HANDS ON WORK TO MAKE THE
[00:37:23] MONITORING A REALITY.
[00:37:25] IT'S BEEN UP AND RUNNING FOR A MONTH AND
[00:37:27] THE HARDWARE IS PERFORMING WELL. THE
[00:37:29] FUNDAMENTALLY DIFFERENT NATURE OF
[00:37:31] PROCESSING THE DATA FOR AN HERB
[00:37:32] ENVIRONMENT WHERE THE AMBIENT SOUND
[00:37:33] LEVELS ARE PRIMARILY A FUNCTION OF
[00:37:35] MAMMAE NOISE AND A RURAL ENVIRONMENT
[00:37:36] WHERE THE AMBIENT SOUND LEVELS ARE
[00:37:38] PRIMARILY A FUNCTIONAL WEATHER AND THE
[00:37:40] WHIMS OF BIRDS DECIDING WHETHER TO SING
[00:37:41] OR NOT HAS BEEN A CHALLENGE. THE NOISE
[00:37:43] OFFICE HAS BEEN WORKING TO REFINE THE
[00:37:45] ABSOLUTELY CENTRAL OVERFLIGHT
[00:37:48] CORRELATION SETTINGS tHOMAS RISEN EVERY
[00:37:50] DAY. THIS BY THE WAY IS A PERFECT EXAMPLE
[00:37:52] OF WHY RETAINING THE RAW SECOND BY
[00:37:55] SECOND SOUND LEVEL DATA IS SO CRITICAL
[00:37:56] AND THANK YOU FOR THAT AS WELL.
[00:37:58] PERFECTING THE OVERFLIGHT CORRELATION
[00:38:00] ARE NECESSARILY A MATTER OF
[00:38:02] TRIAL AND ERROR. RETAINING THAT RAW DATA
[00:38:04] MEANS THAT AN OPTIMAL CORRELATION
[00:38:05] ALGORITHM IS HONED. IT CAN BE RETROACTIVELY
[00:38:08] APPLIED TO HISTORICAL DATA
[00:38:09] CONSIDERED IN ITS ANALOGY. WHEN THE
[00:38:11] ACTUAL PAPER BALANCE FROM ELECTION ARE
[00:38:13] RETAINED YOU HAVE THE ABILITY TO CONFIRM
[00:38:14] RESULTS IF QUESTIONS ARISE AFTER THE
[00:38:16] INITIAL TALLYING OF VOTES. THIS HELPS
[00:38:18] INSTALL FAITH IN THE ELECTION SYSTEM AND
[00:38:20] THE SAME IS TRUE OF NOISE MONITORING.
[00:38:22] SECONDLY I WISH TO COMMEND THE PORT FOR
[00:38:24] RELEASING THE MONTHLY COMMENT REPORT AS
[00:38:27] HIGHLIGHTED IN THEIR START PRESENTATION
[00:38:28] TODAY AS A NEAR TERM GOAL. THIS VERY
[00:38:30] CONCISE REPORT DISTILLS LARGE AMOUNTS OF
[00:38:33] ESSENTIALLY GEOGRAPHICAL DATA IN A
[00:38:36] VISUAL GIS FORMAT THAT IS INTUITIVELY
[00:38:37] OBVIOUS AND ALLOWS ANYONE TO IMMEDIATELY
[00:38:40] GRASP THE MESSAGE INTO DATA. I VERY MUCH
[00:38:42] HOPE THE STAFF CAN SHOW YOU AN EXAMPLE OF

[00:38:45] THIS REPORT DURING THE PRESENTATION
[00:38:47] TODAY. HAVING THIS KIND OF INFORMATION IS
[00:38:50] ESSENTIAL FOR ENABLING START TO MAKE
[00:38:51] DATA DRIVEN DECISIONS REGARDING AVIATION
[00:38:53] NOISE ISSUES IN THIS CASE KNOWING THE
[00:38:55] GEOGRAPHICAL DISTRIBUTION IN BOTH
[00:38:57] BREADTH AND DEPTH OF THE SPECIFIC
[00:38:58] COMMUNITIES MOST UPSET ABOUT SEATAC
[00:39:00] RELATED NOISE. THANK YOU. THANK YOU SO
[00:39:03] MUCH DAVID. I APPRECIATE YOU MAKING USE
[00:39:05] OF THE DATA. NEXT, CLERK
[00:39:09] HART. THANK YOU COMMISSIONER THAT
[00:39:11] ACTUALLY CONCLUDES OUR SPEAKERS SIGNED
[00:39:14] UP TO SPEAK TODAY. DO WE HAVE ANY
[00:39:17] ADDITIONAL WRITTEN COMMENTS OTHER THAN
[00:39:20] BERNADINE? THANK YOU. A SUMMARY? THANK
[00:39:24] YOU. GOOD AFTERNOON MEMBERS OF THE
[00:39:25] COMMISSION AND EXECUTIVE DIRECTOR METRUCK.
[00:39:28] WE DO HAVE TWO WRITTEN COMMENTS TODAY, OF
[00:39:30] COURSE BERNARDINE'S SUBMITTED WRITTEN
[00:39:32] COMMENTS SUPPORTING HER SPOKEN. SO THAT
[00:39:34] LEAVES US WITH OUR WRITTEN COMMENT FROM
[00:39:36] LAURA GIBBONS WHO WRITES TO SAY THAT IT
[00:39:39] IS NO USE TRYING TO SHIFT THE BURDEN OF
[00:39:41] AVIATION EMISSIONS THROUGH CAP AND TRADE
[00:39:43] OR OFFSETS. SHE NOTES THAT CAP AND TRADE
[00:39:45] SOUNDS PROMISING BUT HASN'T WORKED
[00:39:47] BECAUSE CARBON EMITTERS ARE SKILLED AT
[00:39:49] WORKING THE SYSTEM. OFFSETTING ALSO IS
[00:39:51] INEFFECTIVE AND PROBLEMATIC BECAUSE IT'S
[00:39:53] CARBON COLONIALISM. CITATIONS AND DETAILS
[00:39:57] ARE IN THE WRITTEN MATERIAL SHE PROVIDED.
[00:39:58] AND THAT CONCLUDES OUR WRITTEN COMMENTS
[00:40:01] TODAY. THANK YOU VERY MUCH. WE'LL
[00:40:06] NOW MOVE ON TO THE CONSENT AGENDA. ITEMS
[00:40:09] ON THE CONSENT AGENDA ARE CONSIDERED
[00:40:11] ROUTINE AND WILL BE ADOPTED BY ONE MOTION.
[00:40:14] ITEMS REMOVED FROM THE CONSENT AGENDA
[00:40:16] WILL BE CONSIDERED SEPARATELY.
[00:40:17] IMMEDIATELY AFTER ADOPTION OF THE
[00:40:20] REMAINING CONSENT AGENDA ITEMS. THERE ARE
[00:40:22] NO ITEMS PROPOSED FOR REMOVAL FOR
[00:40:24] TODAY'S MEETING. AT THIS TIME THE CHAIR
[00:40:27] WILL ENTERTAIN A MOTION TO APPROVE THE
[00:40:29] CONSENT AGENDA COVERING ITEMS EIGHT A
[00:40:32] THROUGH EIGHT F. SO MOVED. DO
[00:40:39] WE HAVE A SECOND? SECOND. THANK
[00:40:46] YOU. THE MOTION HAS BEEN MADE AND
[00:40:47] SECONDED. COMMISSIONERS PLEASE SAY
[00:40:51] YES OR NO WHEN YOUR NAME IS CALLED FOR
[00:40:53] THE APPROVAL OF THE CONSENT AGENDA.
[00:40:56] BEGINNING WITH COMMISSIONER BOWMAN. AYE.
[00:41:00] THANK YOU. COMMISSIONER CALKINS. AYE. THANK
[00:41:03] YOU. COMMISSIONER CHO. AYE. THANK YOU.
[00:41:06] COMMISSIONER STEINBREUCK. YES. THANK YOU. AND
[00:41:09] COMMISSIONER FELLEMAN. AYE. THANK
[00:41:13] YOU. YOU HAVE FIVE YESSES AND ZERO NOES SO
[00:41:16] THE MOTION PASSES. MOVING
[00:41:20] ON. NOW TO THE AGENDA. THERE ARE NO
[00:41:22] UNFINISHED BUSINESS ITEMS. THERE'S ALSO
[00:41:25] NO NEW BUSINESS ITEMS. I ASSURE YOU THIS
[00:41:29] WILL NOT LAST INTO THE SECOND QUARTER.
[00:41:31] BUT THIS BRINGS US NOW TO THE

[00:41:33] PRESENTATIONS AND STAFF REPORTS. CLERK
[00:41:37] HART, PLEASE READ THE FIRST ITEM INTO THE
[00:41:38] RECORD AND THEN WE'LL HEAR FROM
[00:41:40] EXECUTIVE DIRECTOR METRUCK. THANK YOU.
[00:41:42] THAT IS ITEM 11 A, THE YOUTH INTERNSHIP
[00:41:45] PROGRAM'S UPDATE. EXECUTIVE
[00:41:51] METRUCK. COMMISSIONERS, THE SUCCESS OF
[00:41:55] OUR INTERNSHIP PROGRAM IS A LARGE PART
[00:41:57] DUE TO BOTH YOUR LEADERSHIP AND THROUGH
[00:41:59] THE TIRELESS EFFORTS OF OUR NEXT
[00:42:01] PRESENTER AND BRAND WILSON. IN THE LAST
[00:42:03] SIX YEARS THE PORT HAS INCREASED ITS
[00:42:05] HIGH SCHOOL INTERNSHIP PROGRAM MORE THAN
[00:42:07] 12 TIMES OVER AND HAS DOUBLED ITS
[00:42:09] COLLEGE PROGRAM WHILE KEEPING ITS
[00:42:11] EXPENSES FLAT. WITH THE PANDEMIC THE
[00:42:14] PROGRAM SHIFTED TO A VIRTUAL FORMAT AND
[00:42:17] MAINTAINED 80% OF THE BUDGETED HIRES FOR
[00:42:20] OUR HIGH SCHOOL PROGRAM WITH GREAT
[00:42:23] ACCOMPLISHMENTS. PROVIDING THESE
[00:42:25] OPPORTUNITIES FOR YOUTH IS AN IMPORTANT
[00:42:26] PART OF OUR ECONOMIC RECOVERY EFFORTS. AS
[00:42:29] WE ADVANCE IN OUR BUDGETING PROCESS WE
[00:42:31] WILL EVALUATE THE IMPACT OF ALL OF OUR
[00:42:34] INVESTMENTS INCLUDING LAST YEAR'S
[00:42:36] OPPORTUNITY YOUTH PROGRAM TO DETERMINE
[00:42:39] WHICH INVESTMENTS TO MAKE MOVING FORWARD.
[00:42:41] FOR NOW THIS PRESENTATION WILL FOCUS ON
[00:42:43] THE YOUTH INTERNSHIP PROGRAM, IT'S 2020
[00:42:46] OUTCOMES, 2021 PLANS, AND STRATEGIC
[00:42:49] ALIGNMENT WITH POLICY AND ORGANIZATIONAL
[00:42:51] GOALS ALIGNED TO BOTH THE EQUITY MOTION
[00:42:53] AND THE WORKFORCE DEVELOPMENT POLICY
[00:42:55] DIRECTIVE.
[00:42:59] ERIN WILL KICK OFF THIS PRESENTATION BUT
[00:43:01] WE'LL ALSO HEAR FROM LEANNE SERATO WHO
[00:43:04] SERVED AS AN INTERN SUPERVISOR DURING
[00:43:07] ITS FIRST YEAR OF THE EXPANDED
[00:43:09] INTERNSHIP PROGRAM AND ALSO EMILY WHO
[00:43:14] SERVED AS AN INTERN IN THE COMMISSIONER
[00:43:16] OFFICE. SO WITH THAT I'M GOING TO TURN IT
[00:43:18] OVER TO AMBER LYNN WILSON, EMERGING TALENT
[00:43:21] MANAGER FROM HUMAN RESOURCES. AMBER? HELLO.
[00:43:28] THANK YOU. HELLO, GOOD AFTERNOON
[00:43:31] COMMISSIONERS, COMMISSION PRESIDENT
[00:43:33] FELLEMAN, EXECUTIVE DIRECTOR METRUCK. I HAVE
[00:43:36] A LITTLE NOTE HERE TO INTRODUCE MYSELF. I
[00:43:39] ALWAYS FORGET BECAUSE I'M SO EXCITED TO
[00:43:41] TALK TO YOU ABOUT THIS PROGRAM. SO MY
[00:43:44] NAME IS AMBERINE WILSON. I AM THE EMERGING
[00:43:46] TALENT MANAGER FOR HUMAN RESOURCES. WE
[00:43:49] RUN OUR HIGH SCHOOL INTERNSHIP PROGRAM,
[00:43:51] OUR COLLEGE INTERNSHIP PROGRAM, OUR
[00:43:53] VETERANS FELLOWSHIP PROGRAM .AND I WANT
[00:43:57] TO START BEFORE I INTRODUCE LEANNE I JUST
[00:44:00] WANT TO EXPRESS MY GRATITUDE FOR
[00:44:03] THE LEADERSHIP OF PORT COMMISSION AND
[00:44:06] PORT EXECUTIVES. THIS HAS BEEN A
[00:44:10] CRAZY LAST 12 MONTHS AND DURING
[00:44:14] THAT TIME WE'VE SEEN THE PASSAGE OF THE
[00:44:17] WORKFORCE DEVELOPMENT POLICY DIRECTIVE,
[00:44:19] THE DUWAMISH VALLEY COMMUNITY BENEFITS
[00:44:22] COMMITMENT, THE RACE AND EQUITY MOTION,

[00:44:25] THAT I KNOW YOU ALL ARE WORKING ON.
[00:44:26] THERE'S BEEN A SOUTH KING COUNTY FUND,
[00:44:28] THE OPPORTUNITY YOUTH INITIATIVE. YOU
[00:44:33] ALL HAVE SHOWN THAT THERE WILL BE
[00:44:36] A LASER FOCUS ON LEVERAGING THE PORT
[00:44:39] RESOURCES TO FURTHER EQUITY IN OUR
[00:44:41] REGION AND IT MAKES ME PROUD TO BE A
[00:44:45] PORT EMPLOYEE AND WANT TO START BY
[00:44:48] THANKING YOU THERE. I DON'T SEE MY SLIDES
[00:44:51] UP. IS THAT- WE'RE
[00:44:56] JUST WAITING FOR YOUR QUEUE. SHE'S
[00:44:58] BRINGING THEM UP NOW AMBERINE. AND THAT'S MY
[00:45:00] QUEUE. PERFECT. THANK YOU MICHELLE. THANK YOU
[00:45:02] SO MUCH. SO AS WE MOVE INTO MY
[00:45:07] NEXT SLIDE I WANT TO INTRODUCE JUST A
[00:45:10] REALLY GOOD FRIEND OF MINE LEANNE CORADO
[00:45:12] WHO HAS BEEN SUPPORTING THIS WORK SINCE
[00:45:16] THE COMMISSION FIRST DIRECTED STAFF TO
[00:45:18] EXPAND THE PROGRAM AND WE HAVE BEEN
[00:45:21] WORKING TIRELESSLY TOGETHER. SHE BRINGS A
[00:45:25] LOT OF PASSION AND EXPERTISE TO THIS
[00:45:27] WORK AND I SO SUPPORT OR I SO APPRECIATE
[00:45:30] HER PARTNERSHIP. AND SHE'S GOING TO TELL
[00:45:32] YOU A LITTLE BIT ABOUT WHERE WE STARTED.
[00:45:35] CAN WE SEE SLIDE TWO PLEASE MICHELLE? AND
[00:45:38] GET LEANNE. CAN
[00:45:46] YOU HEAR ME? OKAY GREAT. THANK YOU AMBERINE.
[00:45:50] THANK YOU SO MUCH FOR YOUR KIND WORDS
[00:45:52] AND I HAVE TO SHARE THEM RIGHT BACK AT
[00:45:53] YOU. YOU ARE JUST A JAM TO WORK WITH AND
[00:45:56] YOU HAVE JUST TOTALLY TAKEN THIS PROGRAM
[00:45:59] AND MADE IT A MODEL FOR INTERNSHIP
[00:46:03] POSSIBILITIES ACROSS THE NATION SO
[00:46:05] YOU'RE ROCKING IT. GOOD AFTERNOON
[00:46:10] COMMISSIONERS AND EXECUTIVE DIRECTOR
[00:46:12] METRUCK. I'M COMMISSION SPECIALIST LEANNE
[00:46:14] SERATO AND I'M GRATEFUL FOR THE
[00:46:16] OPPORTUNITY TO JOIN AMBERINE IN
[00:46:17] SPOTLIGHTING THE PORT'S AMAZING HIGH
[00:46:19] SCHOOL INTERN PROGRAM. AS YOU CAN SEE ON
[00:46:22] THE SLIDE THE PROGRAM HAS REALLY COME A
[00:46:23] LONG WAY SINCE 2015. WE CAN THANK
[00:46:26] COMMISSIONER BOWMAN FOR SETTING A GOAL
[00:46:28] TO TRIPLE THE NUMBER OF INTERNSHIP
[00:46:30] OPPORTUNITIES BACK IN 2016.
[00:46:32] COMMISSIONERS ALSO ASKED THAT WE PARTNER
[00:46:34] WITH PRIVATE INDUSTRY TO PLACE PORT
[00:46:36] SPONSORED INTERNS IN PORT RELATED
[00:46:38] INDUSTRY INTERNSHIPS AT THAT TIME. IT WAS
[00:46:40] MY ROLE TO WORK WITH THIS SMALL GROUP
[00:46:43] OF PRIVATE SECTOR PLACED INTERNS AND OUR
[00:46:45] COMMISSION OFFICE INTERN AND YOU'LL HEAR
[00:46:48] MORE ABOUT HOW WE'RE CONTINUING TO
[00:46:49] FACILITATE PRIVATE SECTOR INTERNSHIPS
[00:46:51] DURING THE WORKFORCE DEVELOPMENT IN A
[00:46:54] REPORT TO COMMISSION IN MAY. WE'VE
[00:46:56] LEARNED A LOT FROM THAT FIRST YEAR FROM
[00:46:58] COORDINATING UBER RIDES TO BUYING WORK
[00:47:01] BOOTS TO PICKING UP INTERNS AT THEIR
[00:47:02] HOUSE AND DRIVING THEM TO SHILSHOAL BAY
[00:47:05] MARINA SO THEY COULD LEARN TO SAIL ON
[00:47:06] THE ADVENTURES. THAT FIRST YEAR WAS A
[00:47:08] YEAR OF LEARNING FOR INTERNS AND PORT

[00:47:10] STAFF. MUCH OF WHAT WE'VE LEARNED TO HELP
[00:47:14] GUIDE THE DEVELOPMENT OF THE WORKFORCE
[00:47:15] DEVELOPMENT POLICY DIRECTIVE THAT
[00:47:17] COMMISSION APPROVED LAST YEAR. WE NOW
[00:47:20] HAVE A POLICY DIRECTION WITH AN EMPHASIS
[00:47:23] ON EXPANDING OPPORTUNITIES TO NEAR PORT
[00:47:25] COMMUNITIES WHICH ARE MOST
[00:47:26] DISPROPORTIONATELY IMPACTED TO GUIDE OUR
[00:47:29] INTERN AND WORKFORCE DEVELOPMENT
[00:47:30] PROGRAMS. THE APPLICATION OF THE EQUITY
[00:47:33] INDEX TO THIS WORK FURTHER FOCUSES OUR
[00:47:35] EFFORTS AND WE'RE LEVERAGING OUR
[00:47:38] PARTNERSHIPS WHICH ENABLES US TO PROVIDE
[00:47:40] ACCESS TO NECESSARY WRAP AROUND SERVICES
[00:47:42] LIKE EQUIPMENT AND TRANSPORTATION. THESE
[00:47:45] ARE JUST A COUPLE OF EXAMPLES OF HOW
[00:47:46] WE'VE APPLIED LESSONS LEARNED BACK IN
[00:47:49] 2016 TO BUILD THE INCREDIBLE PROGRAM
[00:47:52] THAT AMBERINE SO SUCCESSFULLY MANAGES. AND
[00:47:55] NOW FOR AN EXAMPLE OF JUST HOW AWESOME
[00:47:58] PORT OF SEATTLE INTERNS ARE, IT'S
[00:48:01] MY HONOR TO INTRODUCE MISS EMILY OWL. I
[00:48:04] HAD THE PLEASURE OF WORKING WITH EMILY
[00:48:07] AND MENTORING EMILY DURING HER
[00:48:08] COMMISSION OFFICE INTERNSHIP IN 2016
[00:48:11] AND ANYBODY WHO WAS AROUND BACK THEN KNEW
[00:48:14] AS I DID WE ALL KNEW THAT SHE WAS
[00:48:16] EXCEPTIONAL. WE ALSO ALL KNEW THAT SHE
[00:48:19] WAS A SOCIAL JUSTICE WARRIOR WHOSE VOICE
[00:48:23] COULD NOT BE IGNORED AND WHO WE ALL
[00:48:26] WANTED TO BE LIKE WHEN WE GREW UP. SO NOW
[00:48:28] THAT SHE'S GROWN UP A LITTLE AND
[00:48:31] CONTINUES TO BE THAT WARRIOR. I'D LIKE
[00:48:34] TO INTRODUCE MISS EMILY. THANK YOU SO
[00:48:36] MUCH FOR BEING HERE WITH US TODAY. NO
[00:48:39] THANK YOU. I'M A LITTLE BIT NERVOUS SO
[00:48:40] PLEASE BEAR WITH ME. MY NAME IS EMILY OW
[00:48:43] AND I WAS A HIGH SCHOOL INTERN FOR THE
[00:48:45] COMMISSION'S OFFICE IN 2016 AND SINCE I
[00:48:48] LOVED IT SO MUCH I APPLIED AGAIN AND WAS
[00:48:50] AN EMERGENCY PREPAREDNESS INTERN IN
[00:48:52] 2017. CURRENTLY I'M FINISHING MY LAST
[00:48:55] QUARTER AT UDUB AND I'M GOING TO BE
[00:48:57] GRADUATING IN THE SUMMER MAJORING IN
[00:48:59] CHID. CHID IS A ONE OF A KIND
[00:49:00] INTERDISCIPLINARY MAJOR ONLY OFFERED AT
[00:49:03] UW AND IT TEACHES US TO CONNECT IDEAS
[00:49:06] AND PRACTICES FROM SCIENCE, ART, SOCIAL
[00:49:07] SCIENCES TO CRITICALLY THINK ABOUT
[00:49:09] CULTURAL AND SOCIAL CONTEXT OF THE WORLD
[00:49:11] AND THE TRANSFORMATIVE POWER OF
[00:49:14] POLITICAL CONSEQUENCES. BUT BEFORE THIS I
[00:49:16] WAS JUST A NORMAL HIGH SCHOOL STUDENT AT
[00:49:18] RAINIER BEACH HIGH SCHOOL AND COMING FROM
[00:49:20] A COMMUNITY AND A SCHOOL NORMALLY
[00:49:22] OVERLOOKED, ANY OPPORTUNITY THAT
[00:49:24] EXPERIENCED WITH THE PORT OF SEATTLE WAS
[00:49:26] NEW BECAUSE ANYTHING LIKE THIS ALWAYS
[00:49:28] FELT LIKE WE HAD TO CHASE IT. IT WAS NOT
[00:49:30] SOMETHING MEANT FOR US. BUT LEANNE AND
[00:49:34] THIS PROGRAM CAME TO OUR SCHOOL. THEY
[00:49:36] EXPRESSED THAT THEY NEEDED US. THEY
[00:49:38] WANTED US. THEY WANTED OUR TALENTS AND

[00:49:41] SKILLS AND IT MADE ME FEEL REALLY VALUED.
[00:49:43] THOSE TWO YEARS MADE LIFELONG MEMORIES
[00:49:46] THAT CHANGED MY PATHWAY IN LIFE. THERE'S
[00:49:48] SO MANY STORIES AND EXPERIENCES THAT
[00:49:50] SHAPED ME TO WHO I AM TODAY BUT I THINK
[00:49:52] ONE OF THE MOST PROFOUND MEMORY THAT I
[00:49:55] HAVE WAS WHEN I WAS A COMMISSION'S
[00:49:56] INTERN AND I WAS ASKED TO GO WITH LOUIS
[00:49:59] NAVARRO TO SOUTH SEATTLE. IT WAS
[00:50:00] LITERALLY THREE MINUTES FROM MY HOUSE TO
[00:50:02] MEET WITH LOCAL SMALL BUSINESSES TO
[00:50:05] INTERVIEW THEM, TO BUILD A CONNECTION
[00:50:06] WITH THEM, AND UNDERSTAND THE IMPACTS
[00:50:08] OF LARGE BUSINESSES LIKE THE PORT
[00:50:10] AND ITS EFFECT ON LOCAL COMMUNITIES. AND
[00:50:12] FROM THERE I KNEW THAT I WANTED TO BE
[00:50:15] INVOLVED WITH COMMUNITY OUTREACH AND
[00:50:16] ACTIVISM. AND THANKS TO THE KIND HEARTED
[00:50:19] MENTORING FROM THE COMMISSIONS TEAM AND
[00:50:22] WITH LOUIS TO MEETING WITH MY OWN
[00:50:24] COMMUNITY MEMBERS. I EXPLAINED THAT TO MY
[00:50:27] TEACHERS AND I WAS INTRODUCED TO CHID. SO
[00:50:29] LITERALLY IF IT WASN'T FOR SOMETHING SO
[00:50:33] SMALL LIKE THIS CHANCE MEETING I
[00:50:34] WOULDN'T HAVE BEEN ABLE TO BE IN CHID.
[00:50:36] THAT'S HOW IMPACTED I WAS FROM SOMETHING
[00:50:38] SEEMINGLY SO SMALL AND NOW I'M SO
[00:50:40] APPRECIATIVE TOWARDS THE PORT
[00:50:42] ORGANIZATION. AND BECAUSE OF THIS I DO
[00:50:44] WISH THAT THERE WAS SOME PIPELINE FROM
[00:50:46] BEING AN INTERN TO WORKING FOR MY DREAM
[00:50:48] ORGANIZATION. IN HIGH SCHOOL AFTER THE
[00:50:50] FIRST YEAR OF THE INTERNSHIP I WAS
[00:50:52] ALREADY TELLING EVERYBODY I WANTED TO
[00:50:53] WORK FOR THE PORT. I WANTED TO WORK FOR
[00:50:55] THE PORT. THAT I'M GONNA EVENTUALLY SIT
[00:50:57] WHERE THE BIG WIG'S AT. BUT AFTER IT ENDED
[00:50:59] I HAD NO WAY OF GETTING IN. I DIDN'T KNOW
[00:51:01] HOW ELSE TO BE INVOLVED AND I WAS STUCK.
[00:51:03] WHICH IS WHY IT'S SO IMPORTANT TO NOT
[00:51:05] ONLY GROW THE PROGRAM BUT TO GROW THE
[00:51:07] PROGRAM INTENTIONALLY AND ENSURE THAT
[00:51:10] THOSE WHO WISH TO GROW WITH THE
[00:51:11] ORGANIZATION CAN COME ON BOARD TOO. IT'S
[00:51:14] NOT JUST 'HERE'S THREE MONTHS OF
[00:51:15] EXPERIENCE GOOD LUCK' BUT HERE'S
[00:51:17] EXPERIENCE AND HERE'S US KEEPING THESE
[00:51:19] DOORS OF OPPORTUNITY OPEN FOR YOU SO YOU
[00:51:21] DON'T HAVE TO CHASE ANYMORE. I KEEP IN
[00:51:23] CONTACT WITH AT LEAST SIX OTHER INTERNS
[00:51:25] FROM MY COHORT AND WE'VE ALL SAID
[00:51:27] TEAMWORK MAKES THE DREAM WORK AND
[00:51:29] EXPRESS OUR DESIRES TO COME BACK
[00:51:31] TOGETHER AT THE PORT AND I KNOW THAT THE
[00:51:33] PORT HAS HAD A LASTING IMPACT ON US BUT
[00:51:36] I THINK IT'S SAFE TO SAY THAT WE HAVE
[00:51:38] HAD A LASTING IMPACT ON THE PORT AS WELL.
[00:51:40] YOU KNOW, GOOD ENOUGH ISN'T REALLY GOOD
[00:51:42] ENOUGH IF BETTER IS POSSIBLE AND I KNOW
[00:51:44] THAT IT'LL ONLY CONTINUE UNTIL IT IS. I
[00:51:47] WANT TO END MY TALK BY REEMPHASIZING
[00:51:49] THAT IT IS WOMEN'S HISTORY MONTH AND
[00:51:50] PROPS TO COMMISSIONER CHO FOR BEATING ME

[00:51:53] TO RECOGNIZING AAPI EQUAL PAY DAY. SO I DO
[00:51:56] HOPE THAT AFTER I GET HIRED ON WITH THE
[00:51:58] PORT AFTER I GRADUATE, WINK WINK, THAT
[00:52:00] I'LL BE PAID AS THE SAME AS MY MALE
[00:52:02] COUNTERPARTS, MY EXTRA 61 CENTS. THANK
[00:52:04] YOU FOR YOUR TIME. EMILY, THANK
[00:52:09] YOU SO MUCH AND I REALLY APPRECIATE YOUR
[00:52:12] ENTHUSIASM AND OBVIOUS MOTIVATIONS HERE.
[00:52:16] BUT WHEN AMBERIN STARTED THIS
[00:52:18] PRESENTATION TALKING ABOUT HOW MUCH YOU
[00:52:19] APPRECIATE THE COMMISSION'S COMMITMENT
[00:52:22] TO PROGRAMS LIKE THIS AND THIS ONE WITH
[00:52:24] VERY MUCH COMMISSIONER BOWMAN'S
[00:52:26] MOTIVATIONS, IT'S THE STAFF THAT
[00:52:30] MAKE THOSE THINGS WORK AND LEANNE
[00:52:34] I AM SO EXCITED TO HAVE YOU, STAFF, AND
[00:52:36] GETTING THIS THING GOING BUT THE WORK
[00:52:39] THAT YOU GUYS HAVE DONE TO INSPIRE A
[00:52:41] WOMAN LIKE EMILY. THIS IS THE
[00:52:44] GREATEST SATISFACTION. YOU CAN PASS
[00:52:46] MOTIONS ALL YOU WANT, TURNING OUT KIDS
[00:52:49] LIKE THIS THAT'S WHAT MAKES US PROUD. SO
[00:52:51] ANYWAY I SEE THERE'S A COMMENT THAT
[00:52:54] MAYBE WE CAN TAKE A LITTLE BIT- ROUND
[00:52:56] FOR QUESTIONS. I KNOW PEOPLE PROBABLY
[00:52:57] WANT TO TALK TO EMILY BEFORE YOU GET
[00:52:59] INTO THE DETAILS OF YOUR PRESENTATION. I
[00:53:02] SEE A HAND UP BUT I DON'T SEE WHO IT'S
[00:53:04] ATTRIBUTED TO. WOULD YOU LIKE ME TO JUST
[00:53:06] GO THROUGH THE ROLL COMMISSIONER
[00:53:07] FELLEMAN? PLEASE. THANK YOU. WE'LL BEGIN
[00:53:09] WITH COMMISSIONER BOWMAN. WELL THANK YOU
[00:53:12] EMILY. IT'S SO GOOD TO SEE YOU IN PERSON.
[00:53:14] THANK YOU SO MUCH FOR MAKING THE TIME TO
[00:53:17] BE HERE AND THANK YOU SO MUCH LEANNE FOR
[00:53:21] GIVING THAT INTRODUCTION TO THE PROGRAM
[00:53:23] BECAUSE SO MANY PEOPLE DON'T REALIZE-
[00:53:26] IT'S ONE THING TO HAVE THIS CHART ON THE
[00:53:29] COMPUTER TO SHOW THE LINE OF WHERE THE
[00:53:31] INTERNSHIP PROGRAM HAS GONE, IT IS
[00:53:33] ANOTHER TO REALLY UNDERSTAND THE WORK
[00:53:36] THAT WAS PUT INTO CREATING IT. AND WHEN
[00:53:38] LEANNE SAID THAT SHE WENT TO BUY BOOTS AND
[00:53:42] HARD HATS AND BUS PASSES FOR THESE
[00:53:44] STUDENTS THAT FIRST YEAR, SHE WAS RUNNING
[00:53:47] ALL OVER KING COUNTY TO DO SO AND LEANNE I
[00:53:50] HOPE THAT YOU DON'T TAKE IT IN A BAD WAY
[00:53:52] AS I USED TO CALL YOU THE MAMA BEAR
[00:53:55] OF THE INTERNS. BUT I KNOW THAT'S HOW
[00:53:57] THEY ALL LOOKED AT YOU, AS SOMEBODY THAT
[00:53:59] WAS THERE TO HELP THEM AND PROTECT THEM
[00:54:01] AND GET THEM THROUGH THE PROGRAM THE
[00:54:03] FIRST YEAR AND THEN AMBERIN YOU'VE JUST
[00:54:05] DONE AN AMAZING JOB BUILDING OFF THE
[00:54:07] WORK THAT LEANNE STARTED. EMILY
[00:54:11] IS ONE OF THE INTERNS THAT I'VE KEPT IN
[00:54:14] CONTACT WITH OVER ALL OF THESE YEARS AND
[00:54:15] EMILY, IT'S JUST AMAZING TO SEE HOW FAR
[00:54:18] YOU'VE COME AND I REMEMBER IN FACT WHEN
[00:54:20] YOU WERE GRADUATING FROM HIGH SCHOOL AND
[00:54:22] YOU HAD SOME CHALLENGES WITH YOUR
[00:54:24] COUNSELOR AND NOT GETTING- I'M SURE YOU
[00:54:27] REMEMBER THIS YOURSELF NOT GETTING THE

[00:54:29] LETTERS OF RECOMMENDATION FROM THE
[00:54:31] COUNSELOR AND NOT ABLE TO GO TO A COUPLE
[00:54:33] OF OTHER UNIVERSITIES THAT YOU WERE
[00:54:35] THINKING ABOUT AND I THINK THOSE ARE THE
[00:54:37] CHALLENGES THAT A LOT OF OUR STUDENTS
[00:54:39] STUDENTS FACE, NOT HAVING EVEN THE
[00:54:40] SUPPORT SYSTEMS WITHIN THEIR HIGH
[00:54:43] SCHOOLS TO BEGIN WITH. AND SO FOR ME
[00:54:45] HAVING THE PORT BE ABLE TO PROVIDE THAT
[00:54:48] LEVEL OF PROFESSIONALISM AND BE A MODEL
[00:54:51] FOR WHERE THEY MIGHT BE ABLE TO GO IS SO
[00:54:53] CRITICAL. SO I'VE NEVER BEEN A TEACHER
[00:54:56] I CAN ONLY IMAGINE HOW PROUD TEACHERS
[00:54:58] ARE WHEN THEY RETIRE AND THEY SEE FORMER
[00:55:01] STUDENTS COME BACK BUT THAT'S HOW I FEEL
[00:55:03] TODAY. AND I WILL SAY YESTERDAY I WAS IN
[00:55:05] A MEETING AND SOMEBODY ASKED ME WHAT WAS
[00:55:07] MY PROUDEST ACCOMPLISHMENT IN MY TIME AT
[00:55:10] THE PORT OF SEATTLE AND THE INTERNSHIP
[00:55:12] PROGRAM IS BY FAR AND AWAY. BUT IT'S NOT
[00:55:15] THE WORK THAT I DID, IT'S THE WORK THAT
[00:55:16] ALL THE STAFF HAS DONE. SO THANK YOU SO
[00:55:19] MUCH FOR CONTINUING THIS AND I JUST
[00:55:20] COULDN'T BE ANY MORE PROUD OF EVERYTHING
[00:55:22] THAT YOU'VE DONE. AND EMILY IT'S, AGAIN, SO
[00:55:25] WONDERFUL TO SEE YOU. COME VISIT SOMETIME
[00:55:27] SOON. EXCELLENT. SO NOW
[00:55:31] WE MIGHT ACTUALLY LET THE STAFF TELL US
[00:55:33] A THING OR TWO BUT EMILY I THINK WE'RE
[00:55:35] GOING TO BE SEEING YOU PRETTY SOON.
[00:55:37] CONGRATULATIONS. HOPE YOU GRADUATE SOON.
[00:55:40] SO ANYWAY AMBRIN ARE YOU GOING TO TAKE
[00:55:43] IT AWAY FROM HERE? COMMISSIONER FELLEMAN,
[00:55:45] WOULD YOU LIKE THE OTHER COMMISSIONERS
[00:55:47] TOO? I'M SORRY. I'M SORRY. I DIDN'T SEE ANY
[00:55:49] OTHER HANDS UP BUT PLEASE ANY OTHER
[00:55:51] COMMISSIONERS AND THERE MAY NOT BE LET'S
[00:55:53] RUN THROUGH. COMMISSIONER CALKINS.
[00:55:55] YEAH , THANK YOU.
[00:56:01] IN A CRAZY TWIST, THE YOUTH INTERNSHIP
[00:56:03] PROGRAM WAS HOW I BECAME A COMMISSIONER
[00:56:06] AND EMILY I'M CERTAIN THAT AT SOME POINT
[00:56:08] YOU CAN BE A COMMISSIONER TOO. YOU ARE
[00:56:11] WAY MORE QUALIFIED AT YOUR AGE THAN I
[00:56:14] WAS WHEN I WAS YOUR AGE AND SO THERE'S
[00:56:16] NO DOUBT IN MY MIND YOU CAN ASCEND TO
[00:56:18] THESE HEIGHTS. I STILL DON'T THINK THERE'S
[00:56:20] ANY OTHER JOB THAT I COULD HAVE MADE- MY
[00:56:23] APPLICATION WOULD HAVE GOTTEN ME A JOB
[00:56:25] AT THE PORT OF SEATTLE SO I HAD TO COME
[00:56:27] IN THIS WAY BUT THE IMPACT OF IT
[00:56:30] WAS COMMISSIONER ALBRO WAS OUT SEEKING
[00:56:32] BUSINESS PARTNERS FOR THE INTERNSHIP
[00:56:34] PROGRAM AND AT THE TIME I WAS RUNNING A
[00:56:36] BUSINESS IN GEORGETOWN AND HE WALKED IN
[00:56:38] THE DOOR AND LEARNED ABOUT OUR BUSINESS
[00:56:39] AND ASKED IF WE'D HOST AN INTERN AND WE
[00:56:41] DID AND I GOT TO KNOW, I MET LEANNE THROUGH
[00:56:44] THAT AS WELL AND THEN SHORTLY AFTER THAT
[00:56:47] HAD AN OPPORTUNITY TO RUN FOR COMMISSION.
[00:56:50] BUT I THINK IT'S AN EXTRAORDINARY
[00:56:52] PROGRAM AND I AM VERY GRATEFUL TO
[00:56:54] COMMISSIONER BOWMAN FOR ALL OF THE

[00:56:56] EFFORT SHE HAS MADE AND ADVOCATING FOR
[00:56:59] THIS PROGRAM AND AS HAS BEEN MENTIONED
[00:57:01] TRIPLING THE SIZE OF IT. AND AMBERIN IT HAS
[00:57:05] BEEN SUCH A PLEASURE TO WORK WITH YOU
[00:57:07] AND IN MY EXPERIENCE IT OFTEN
[00:57:11] TAKES A TRULY DYNAMIC LEADER LIKE YOU TO
[00:57:13] TAKE A PROGRAM LIKE THIS THAT IS HARD
[00:57:16] AND MAKE IT SO SUCCESSFUL LIKE IT HAS BEEN SO
[00:57:18] THANK YOU SO MUCH FOR THAT. THANK
[00:57:21] YOU COMMISSIONER CALKINS. MOVING TO
[00:57:23] COMMISSIONER CHO. YEAH I'LL KEEP MY
[00:57:26] REMARKS REAL BRIEF. EMILY WE HAVE NOT HAD
[00:57:29] THE PLEASURE OF MEETING IN PERSON BUT I
[00:57:31] HAVE THE SENSE THAT IT IS INEVITABLE
[00:57:33] WHETHER YOU JOIN US WITH US AS AN
[00:57:35] EMPLOYEE OR AS A COLLEAGUE ON THE
[00:57:36] COMMISSION. I'M VERY VERY HAPPY TO HEAR
[00:57:40] ABOUT YOUR EXPERIENCE HERE AT THE PORT OF
[00:57:42] SEATTLE. I THINK IT'S ONE OF THE BEST
[00:57:44] THINGS THAT WE DO HERE. SO I JUST WANT TO
[00:57:46] TAKE A MOMENT TO THANK LEANNE AND AMBERIN
[00:57:49] FOR THE TERRIFIC WORK HERE AND I KNOW
[00:57:51] THAT WE HAVE A PIPELINE OF TREMENDOUS
[00:57:53] LEADERS THAT ARE BEING GROOMED BY OUR
[00:57:56] LEADERS HERE AT THE PORT AND SO I'M
[00:57:58] REALLY EXCITED TO SEE HOW THESE YOUNG
[00:58:01] LEADERS ARE GOING TO GROW AND IN WHAT
[00:58:03] CAPACITY. SO THANKS AGAIN TO BOTH LEANNE
[00:58:06] AND AMBERIN FOR BEING THE SPEAR ON THIS
[00:58:08] PROGRAM. THANK YOU COMMISSIONER CHO.
[00:58:11] COMMISSIONER STEINBRUECK. I'D LIKE TO HOLD
[00:58:14] MY COMMENTS UNTIL AFTER AMBERIN HAS
[00:58:16] COMPLETED HER PRESENTATION. THANK YOU.
[00:58:19] COMMISSIONER FELLEMAN BACK TO YOU. THANKS
[00:58:22] VERY MUCH. AS I WAS HOPING, THEN AMBERIN
[00:58:26] WOULD YOU LIKE TO RUN US THROUGH YOUR
[00:58:28] SLIDE DECK? SURE LET'S
[00:58:32] DO IT. ALRIGHT. THANK YOU ALL SO MUCH. MY
[00:58:37] CHEEKS ARE STARTING TO HURT BECAUSE I'M
[00:58:39] JUST SMILING SO MUCH. I LOVE YOU, EMILY.
[00:58:41] IT'S GREAT TO SEE YOU. NEVER EVER EVER
[00:58:43] LOSE YOUR FIRE AND LET'S REACH OUT
[00:58:47] AND HAVE A CONVERSATION ABOUT COLLEGE
[00:58:49] INTERNSHIPS AT THE PORT OF SEATTLE. GET
[00:58:51] YOU SOME MORE EXPERIENCE HERE WITH US. AND
[00:58:55] THANK YOU AGAIN LEANNE. IT IS WOMEN'S
[00:58:58] HISTORY MONTH AND YOU KNOW WHEN WE TALK
[00:59:01] ABOUT LEADERS AT THE PORT I CAN'T HELP
[00:59:05] THINK ABOUT ALL THE WOMEN HERE AT THE
[00:59:07] PORT WHO HELPED ME TO BE SUCCESSFUL IN
[00:59:10] THIS WORK. LEANNE SHARAD, CONSUELO DAVIS,
[00:59:14] CHRISTINA BILLINGSLEY,
[00:59:16] JESSICA PATE, KIM DEMARA, TRACY PATTERSON,
[00:59:19] MORE. THERE ARE WOMEN HERE AT THE
[00:59:23] PORT WHO ARE JUST DYNAMIC, TRUE LEADERS
[00:59:27] AND I SO APPRECIATE YOU ALL AND JUST
[00:59:32] CAN'T DO THIS WITHOUT YOUR SUPPORT AND
[00:59:34] THANK YOU. I LOVE YOU. OKAY HERE'S WHERE
[00:59:38] WE'RE AT. WOW CAN WE SEE COVID YOU GUYS? I
[00:59:41] THINK WE CAN. HERE IT IS. HERE'S THE DIP
[00:59:44] RIGHT? THAT 2020 DIP. WHAT YOU
[00:59:48] CAN'T NECESSARILY SEE THERE IS THAT WE
[00:59:53] HAD A DIP DOWN IN THE NUMBER OF INTERNS

[00:59:56] BUT WE STILL HIRE MORE HIGH SCHOOL
[00:59:58] INTERNS THAN ANY OTHER PUBLIC AGENCY
[01:00:00] LAST YEAR. AND WELL YOU KNOW
[01:00:04] SOME WE'RE MAYBE HOLDING ON TO 10 HIGH
[01:00:06] SCHOOL INTERNS, WE WERE HIRING ALMOST 80
[01:00:08] AND THAT IS BECAUSE WE WERE ABLE TO
[01:00:11] REALLY QUICKLY INNOVATE AND BUILD SOME
[01:00:14] VIRTUAL PROGRAMMING. I ALSO WANT TO CALL
[01:00:17] ATTENTION TO THE FACT THAT THIS YEAR
[01:00:20] THOSE NUMBERS ARE RIGHT BACK UP SO YOU
[01:00:21] CAN SEE THAT LINE HEADING RIGHT BACK UP.
[01:00:24] OUR GOAL IS 115 HIGH SCHOOL INTERNS THIS
[01:00:28] YEAR. OUR GOAL IS ALMOST 50 COLLEGE
[01:00:32] INTERNS AND WE STARTED A NEW PROGRAM
[01:00:34] THAT WE'RE PILOTING THIS YEAR WHICH IS
[01:00:36] SPECIFICALLY FOR OPPORTUNITY YOUTH
[01:00:39] PURSUING TECHNICAL CERTIFICATES. SO NOT
[01:00:41] NECESSARILY THAT FOUR YEAR DEGREE BUT
[01:00:43] SOMEONE WHO'S MAYBE GOING INTO
[01:00:45] CONSTRUCTION INSPECTION OR GETTING AN
[01:00:47] AUTOCAD CERTIFICATE OR FOCUSING ON
[01:00:50] THROUGH YEAR UP SOMETHING IN TECHNOLOGY.
[01:00:53] SO THAT'S THAT NEW BLUE LINE THAT WE'RE
[01:00:56] GOING TO BE ABLE TO START TO TRACK FOR
[01:00:58] YOU AND MICHELLE WE CAN GO ON TO THE
[01:01:00] NEXT SLIDE NOW. THANK YOU
[01:01:04] SO MUCH. I REALLY MEANT IT WHEN I EXPRESS
[01:01:08] GRATITUDE FOR YOUR LEADERSHIP. YOU ALL
[01:01:11] MADE IT REALLY CLEAR WHERE OUR GUIDING
[01:01:13] PRINCIPLES ARE AND WHERE MY NORTH STAR
[01:01:16] SHOULD BE AND THAT IS A FOCUS ON EQUITY. LAST YEAR WE MET THESE CHALLENGES WITH
[01:01:22] INNOVATION AND A FOCUS ON EQUITY. WE VERY
[01:01:25] QUICKLY TURNED TO VIRTUAL PROJECT BASED
[01:01:27] INTERNSHIPS. WE TOOK WHAT WAS KIND
[01:01:30] OF THE COHORT OVERLAY MODEL AND MADE IT
[01:01:33] THE WHOLE INTERNSHIP AND SAID WE'RE
[01:01:35] GOING TO DO THIS ONLINE, WE'RE GOING TO
[01:01:38] DESIGN PROJECTS AND HAVE INTERNS COME IN
[01:01:40] AND DO IT THIS WAY AND WE CAN DO IT. WE
[01:01:43] ALSO KNEW VERY QUICKLY THAT WE COULDN'T
[01:01:45] DO OUR BIG ONE DAY SATURDAY EXTRAVAGANZA
[01:01:48] WITH 120 INTERNS COMING IN FOR
[01:01:51] INTERVIEWS IN ONE DAY WITH A GLOBAL
[01:01:54] PANDEMIC. WE SWITCHED VERY QUICKLY TO A
[01:01:57] COMMUNITY REFERRAL PROCESS BY
[01:02:00] IDENTIFYING ZIP CODES FURTHEST FROM
[01:02:01] OPPORTUNITIES THAT ARE GOING TO BE MOST
[01:02:03] IMPACTED BY COVID AND WORKING WITH
[01:02:05] COMMUNITY PARTNERS THAT DEVELOP YOUTH IN
[01:02:08] THOSE AREAS AND SAYING HEY THIS IS THE
[01:02:09] OPPORTUNITY WE HAVE- WHO SHOULD GET
[01:02:12] PLUGGED IN? WHO'S INTERESTED IN AVIATION?
[01:02:14] WHO'S INTERESTED IN MARITIME,
[01:02:16] CONSTRUCTION TRADE, GREEN JOB AND HAVING
[01:02:19] THEM COME IN TO INTERN WITH US THROUGH
[01:02:21] THE HIGH SCHOOL PROGRAM. THIS ALSO HELPS
[01:02:23] TO LASER FOCUS EQUITY WHEN IT COMES TO
[01:02:26] ECONOMIC RECOVERY AS WE'RE BRINGING IN
[01:02:29] YOUNG PEOPLE WHO REALLY DO NEED THAT
[01:02:31] FINANCIAL STABILITY AND SUPPORT IN THEIR
[01:02:33] FAMILIES BECAUSE THEIR COMMUNITIES HAVE
[01:02:35] BEEN SO IMPACTED BY COVID. LAST YEAR
[01:02:39] WAS REALLY EXCITING FOR OTHER REASONS. AS

[01:02:41] WE WORKED WITH THIS NEW MODEL WE
[01:02:43] EXPANDED OUR PARTNERSHIP INTO WORKING
[01:02:46] WITH EL CENTRO DE LA RAZA AND BOTH THE
[01:02:49] MUCKLESHOOT AND SUQUAMISH TRIBES. BECAUSE
[01:02:51] WE WERE ABLE TO BE VIRTUAL SOME OF THE
[01:02:54] TRANSPORTATION BARRIERS WERE NO LONGER
[01:02:57] THERE AND WE WERE ABLE TO BUILD NEW
[01:02:58] PARTNERSHIPS. ALSO VERY EXCITING.
[01:03:01] MICHELLE WE CAN GO TO OUR NEXT SLIDE.
[01:03:04] THANK YOU. THIS IS JUST A VISUAL
[01:03:08] OF THE MODEL WHAT EXACTLY DO I MEAN WHEN
[01:03:11] I SAY OUR PROGRAM IS NOW VIRTUAL PROJECT
[01:03:14] BASED EVERY QUARTER. WHAT DOES THAT MEAN?
[01:03:16] IT MEANS THAT WE'VE GOT AN EIGHT WEEK
[01:03:19] PROGRAM THAT WE OFFER FOUR TIMES A YEAR.
[01:03:22] YOUTH INTERNS WILL COME IN, THEY'LL GET
[01:03:25] TO KNOW ABOUT PORT INDUSTRIES AND PORT
[01:03:27] VALUES, THEY'LL GET TO MEET WITH PORT
[01:03:29] EMPLOYEES AND EMPLOYEE RESOURCE GROUPS,
[01:03:31] THEY DEVELOP TRANSFERABLE SKILLS
[01:03:35] IN PROJECT MANAGEMENT, PUBLIC SPEAKING,
[01:03:37] NETWORKING, AND TEAM DEVELOPMENT, TEAM
[01:03:40] LEADERSHIP RIGHT WHILE THEY'RE WORKING
[01:03:43] ON A REAL PROJECT THAT ACTUALLY BENEFITS
[01:03:45] THE PORT OF SEATTLE. THESE ARE PROJECTS
[01:03:47] THAT I'M TALKING TO EXECUTIVES ABOUT TO
[01:03:49] SAY HEY WHAT DO YOU WANT THE YOUTH
[01:03:51] PERSPECTIVE ON AND THEY'LL COME IN AND
[01:03:54] OFFER THEIR UNIQUE PERSPECTIVE TO A PORT
[01:03:57] PROBLEM RIGHT. SO REALLY REALLY EXCITING.
[01:04:00] WHAT'S ALSO COOL ABOUT THIS IS THAT WE
[01:04:03] CAN BEGIN TO PARTNER WITH SCHOOL
[01:04:05] DISTRICTS AND BUILD OUT CURRICULUM THAT
[01:04:08] CAN BE STATE APPROVED FRAMEWORKS FOR CCE
[01:04:12] CREDITS. IN THE MEANTIME WE'RE WORKING
[01:04:14] WITH INDEPENDENT STUDY CREDITS THAT
[01:04:17] YOUNG PEOPLE ARE GETTING THROUGH OUR
[01:04:19] PROGRAM. NOW YOU CAN MOVE TO THE NEXT
[01:04:20] SLIDE. THIS
[01:04:24] IS A PICTURE OF A HIGH SCHOOL
[01:04:28] INTERNSHIP. IT LOOKS SO DIFFERENT RIGHT.
[01:04:30] WE DON'T HAVE THE PICTURES OF SHAKING
[01:04:32] HANDS OR THUMB WRESTLING OR THE BIG HUGE
[01:04:34] GIANT GROUP. WE HAVE SMALLER COHORTS NOW
[01:04:37] WHERE WE BRING IN EMPLOYEES TO BE
[01:04:39] MENTORS AND TO TALK ABOUT THEIR WORK AND
[01:04:42] WE HAVE PEOPLE ON CAMERA HAVING
[01:04:45] CONVERSATIONS AND LEARNING ABOUT THE
[01:04:47] PORT. I WANT TO TELL YOU ABOUT A COUPLE
[01:04:49] OF SPECIFIC PROJECTS THAT WE'VE WORKED
[01:04:51] ON THIS LAST YEAR THAT I JUST THINK ARE
[01:04:54] SUPER EXCITING. ONE OF THEM IS A PORT
[01:04:58] CAREER PATHWAYS PRESENTATION THAT IS
[01:05:01] YOUTH RESEARCH AND YOUTH DEVELOPED. THEY
[01:05:04] CREATED FOUR DIFFERENT POWERPOINT
[01:05:06] PRESENTATIONS IN BOTH ENGLISH AND
[01:05:09] SPANISH THAT ARE UP ON OUR WEBSITE AND
[01:05:12] THEY WALK YOU THROUGH WHAT ARE ALL THE
[01:05:14] DIFFERENT CAREERS IN MARITIME, IN
[01:05:16] AVIATION, IN CONSTRUCTION TRADES, IN
[01:05:19] ENVIRONMENTAL SUSTAINABILITY WITH SOME
[01:05:21] INTERVIEW NOTES ABOUT REAL PEOPLE
[01:05:23] WORKING THOSE JOBS. SO AS THESE INTERNS

[01:05:27] WERE RESEARCHING THOSE JOBS LEARNING
[01:05:29] ABOUT THEM THEMSELVES THEY WERE
[01:05:31] COMMUNICATING TO OTHER YOUTH IN CREATING
[01:05:33] THIS RESOURCE THAT CAN BE SHARED TO
[01:05:35] MIDDLE SCHOOLS AND HIGH SCHOOLS AND IS
[01:05:37] AVAILABLE ON OUR WEBSITE RIGHT NOW. AGAIN
[01:05:39] IN ENGLISH AND SPANISH. ANOTHER PROJECT
[01:05:41] THAT YOUTH INTERNS WORKED ON LAST YEAR
[01:05:43] THAT I'M VERY EXCITED ABOUT WAS IN
[01:05:45] COLLABORATION WITH MUCKLESHOOT TRIBAL
[01:05:47] SCHOOLS AND CHIEF KITSAP ACADEMY AND WE
[01:05:50] HAD SEVERAL INDIGENOUS YOUTH COME IN AND
[01:05:54] LOOK AT ANSWERING THE QUESTION WHAT
[01:05:57] COULD WE DO WITH THE SOUTH SATELLITE?
[01:05:59] WE'RE BUILDING THIS NEW INTERNATIONAL
[01:06:01] ARRIVAL FACILITY, WE'RE GOING TO HAVE AN
[01:06:03] EMPTY SPACE WHAT DO YOU SUGGEST? AND
[01:06:05] ALMOST IMMEDIATELY THESE YOUNG PEOPLE
[01:06:08] WERE EMPOWERED TO BRING THEIR FULL
[01:06:10] CULTURE AND IDENTITY TO THE WORK AND
[01:06:12] THEY STARTED ASKING QUESTIONS ABOUT WHAT
[01:06:15] IS SEATAC DOING TO HONOR THE PEOPLE ON
[01:06:18] WHOSE LAND IT'S BUILT, WHERE IS OUR ART,
[01:06:21] WHERE IS OUR CULTURE? AND THEY JUST PUT
[01:06:24] TOGETHER A BEAUTIFUL PRESENTATION
[01:06:27] THAT SO INSPIRED LANCE LITTLE THAT HE
[01:06:30] SAID LET'S DO THIS. WE'VE GOT TO DO THIS.
[01:06:32] THIS IS A BEAUTIFUL IDEA AND WE'VE HIRED
[01:06:35] SOME OF THOSE SAME INTERNS AND SOME NEW
[01:06:37] ONES BACK AGAIN THIS QUARTER AND THEY'VE
[01:06:39] PUT TOGETHER A CONCEPT OF A STORY WALL
[01:06:43] THAT THEY WILL BE PRESENTING ON MARCH 19
[01:06:46] AND I DON'T WANT TO GIVE AWAY ANY OF
[01:06:48] THEIR BEAUTIFUL IDEAS SO
[01:06:52] WE CAN WAIT UNTIL MARCH 19 TO HEAR FROM
[01:06:54] OUR AVIATION TEAM AND OUR MARITIME TEAM
[01:06:57] AS TO WHAT THEY PUT TOGETHER BUT I
[01:06:59] REALLY APPRECIATE TREATING OUR
[01:07:02] HIGH SCHOOL INTERNS AS CONSULTANTS. THEY
[01:07:05] COME IN, THEY LEARN PROJECT MANAGEMENT
[01:07:06] AND THEY WORK ON REAL QUESTIONS, REAL
[01:07:09] ISSUES THAT THE PORT WOULD LIKE TO SOLVE
[01:07:11] AND THEY COME UP WITH SOME REALLY
[01:07:12] CREATIVE, UNHINDERED BY THE PROCESSES
[01:07:17] THAT WE'RE ALL USED TO, IDEAS. WE CAN GO
[01:07:19] ON TO THE NEXT SLIDE PLEASE. THIS
[01:07:24] OUTLINES A LOT OF THE DATA THAT'S IN THE
[01:07:27] MEMO THAT I'VE SENT YOU ALL,
[01:07:28] COMMISSIONERS. SOME OF THE THE BENEFITS
[01:07:31] OF THIS NEW MODEL BEYOND ALLOWING US TO
[01:07:34] CONTINUE IN THE MIDDLE OF PANDEMIC FOR
[01:07:38] ONE THING, OFFERING QUARTERLY PROJECT
[01:07:41] BASED INTERNSHIPS ALIGNED WITH CAREER
[01:07:44] CONNECTED LEARNING RECOMMENDATIONS. I
[01:07:46] KNOW THAT THAT'S IMPORTANT TO MANY OF
[01:07:48] YOU AND WE CAN ALLOW THEM TO BE
[01:07:51] CREDIT EARNING. WE WENT FROM MAYBE 10% OF
[01:07:55] OUR HIGH SCHOOL INTERNSHIPS BEING CREDIT
[01:07:57] EARNING TO UPWARDS OF 70% OF
[01:08:00] OUR INTERNSHIPS BEING CREDIT EARNING
[01:08:02] JUST LAST YEAR AND I THINK WE CAN
[01:08:04] INCREASE THAT EVEN MORE THIS YEAR. I KNOW
[01:08:06] I'VE TALKED TO MULTIPLE OF YOU

[01:08:08] COMMISSIONERS ABOUT HOW IMPORTANT THAT
[01:08:10] IS TO YOU. THIS ALSO ANSWERS THE
[01:08:13] COMMUNITY DESIRE FOR YEAR ROUND
[01:08:14] PROGRAMMING AND IT DOES MEET THE
[01:08:18] IMMEDIATE NEED OF HAVING SOME SOCIAL
[01:08:20] DISTANCE REQUIREMENTS AND IT REDUCES THE
[01:08:22] TRANSPORTATION BARRIER WHICH HAS ALLOWED
[01:08:24] US THROUGH THE VIRTUAL DESIGN TO HAVE
[01:08:26] INCREASE ENGAGEMENT WITH OUR TRIBAL
[01:08:28] PARTNERS. ALSO BECAUSE OF THE PART
[01:08:32] TIME NATURE AND THIS ABILITY TO DO IT
[01:08:35] ONLINE IT HAS REDUCED EXPENSES FOR US IN
[01:08:38] A TIGHT BUDGET YEAR WHILE ALSO CREATING
[01:08:41] SOMETHING SCALABLE SO THAT AS THE
[01:08:44] ECONOMY IMPROVES WE CAN CONTINUE TO GROW
[01:08:46] AND DEVELOP THE PROGRAM AND INCREASE ITS
[01:08:49] IMPACT. IT ALSO REDUCES WORKLOAD ON
[01:08:53] PORT DEPARTMENT STAFF SO INSTEAD OF
[01:08:54] ASKING PORT OF SEATTLE STAFF TO FIND 40
[01:08:58] HOURS OF WORK FOR ONE OR 2 INTERNS AND
[01:09:02] SUPERVISE THOSE ONE OR 2 INTERNS, WE'RE
[01:09:05] ASKING THEM INSTEAD TO COME IN ONCE A
[01:09:07] WEEK OR ONCE A QUARTER TO ENGAGE WITH
[01:09:10] INTERN AS THEY WORK ON A LARGER PROJECT.
[01:09:13] IT DOES MEAN THAT HUMAN RESOURCES IS
[01:09:15] TAKING ON A LOT OF THAT WORK OF
[01:09:18] SUPERVISING A COORDINATING THE INTERN
[01:09:20] PROGRAM BUT I THINK IT'S A LOT BETTER TO
[01:09:22] HAVE TWO OR 3 TEAMS OF INTERNS ALL
[01:09:25] WORKING TOGETHER ON ONE PROJECT THAN
[01:09:28] HAVING THEM SPREAD OUT TO 60 DIFFERENT
[01:09:30] DEPARTMENTS ALL THE TIME RIGHT. REALLY
[01:09:32] SHOWING THEM THAT PROJECT MANAGEMENT IS
[01:09:34] A KEY SKILL THAT WE NEED HERE AT THE
[01:09:36] PORT OF SEATTLE. IT'S ALSO ALLOWING US TO
[01:09:40] INCREASE OUR COLLABORATION WITH MULTIPLE
[01:09:43] INDUSTRY PARTNERS AND THIS HAS ALLOWED US
[01:09:46] TO BE REALLY CREATIVE FOR EXAMPLE
[01:09:48] WORKING WITH THE YOUTH MARITIME
[01:09:50] COLLABORATIVE WHO'S GOING TO RECRUIT FOR
[01:09:52] THEIR PROGRAM IN THE SPRING FROM OUR
[01:09:55] PROGRAM THAT WE'RE FINISHING UP THIS
[01:09:56] WINTER RIGHT. SO BEGINNING TO BUILD THAT
[01:09:59] PIPELINE THAT EMILY SPOKE ABOUT. HOW CAN
[01:10:01] WE BUILD A PIPELINE THAT TAKES YOUNG
[01:10:04] PEOPLE FROM THIS INTERNSHIP EXPERIENCE
[01:10:06] THROUGH TO CAREER LAUNCH AND WE CAN'T DO
[01:10:09] IT ON OUR OWN. WE NEED TO BE ONE PIECE OF
[01:10:11] A PIPELINE WITH MULTIPLE PARTNERS AND
[01:10:14] WE'RE BEGINNING TO REALLY MAKE SOME
[01:10:17] HEADWAY ON THAT ESPECIALLY IN
[01:10:19] COLLABORATION WITH OUR WORKFORCE
[01:10:21] DEVELOPMENT TEAM AND OUR TALENT
[01:10:22] ACQUISITION TEAM. SO APPRECIATE AGAIN
[01:10:25] CROSS PORT PARTNERSHIPS AND ALSO MULTI
[01:10:29] AGENCY PARTNERSHIPS HERE AND REALLY
[01:10:31] BEING ABLE TO BUILD OUT A PIPELINE. AND
[01:10:33] WE CAN GO TO THE NEXT SLIDE.
[01:10:35] THESE
[01:10:40] ARE OUR GOALS FOR 2021 AND
[01:10:43] COMMISSIONERS I THINK THAT YOU CAN ALL
[01:10:45] SEE YOURSELVES REFLECTED IN THESE
[01:10:47] PRIORITIES AND GOALS. WE WANT TO

[01:10:49] STRENGTHEN COMMUNITY PARTNERSHIPS.
[01:10:51] COMMISSIONER CALKINS YOU JUST HAD A BLOG
[01:10:54] RECENTLY ABOUT THE IMPORTANCE OF TALKING
[01:10:55] TO COMMUNITY. WE WANT TO INCREASE CREDIT
[01:10:58] EARNING AND CAREER CONNECTED INTERNSHIPS.
[01:11:00] COMMISSIONER BOWMAN, I KNOW THAT'S
[01:11:02] SOMETHING YOU TALKED A LOT ABOUT. WE WANT
[01:11:05] TO GROW DIRECT ENGAGEMENT WITH DIVERSE
[01:11:08] STUDENT ASSOCIATIONS SO GETTING OUT
[01:11:11] DIRECTLY TO REGISTERED STUDENT
[01:11:14] ASSOCIATIONS ACROSS CAMPUSES AND TALKING
[01:11:16] ABOUT PORT RELATED INDUSTRIES AND CAREER
[01:11:18] OPPORTUNITIES NOT JUST AT THE PORT BUT
[01:11:20] WITHIN THESE INDUSTRIES. WE WANT TO
[01:11:23] LEVERAGE THE EQUITY INDEX TO IDENTIFY
[01:11:25] COMMUNITIES MOST IN NEED. COMMISSIONERS
[01:11:27] STEINBRUECK AND CHO, I KNOW THIS IS
[01:11:29] SOMETHING THAT'S REALLY IMPORTANT TO YOU.
[01:11:31] WE'RE ALSO PILOTING INTERNSHIPS FOR
[01:11:33] OPPORTUNITY YOUTH THAT ARE ATTENDING A
[01:11:36] CERTIFICATE OR POST SECONDARY PROGRAM.
[01:11:38] NOT ALL THE CAREERS HERE AT THE PORT
[01:11:40] REQUIRE A COLLEGE DEGREE AND SO OUR
[01:11:43] OUTREACH PROGRAM SHOULD REFLECT THAT AND
[01:11:45] WE WANT TO AGAIN PRIORITIZE YOUTH THAT
[01:11:48] ARE FURTHEST FROM OPPORTUNITY AND MAKE
[01:11:49] SURE THAT THEY HAVE ACCESS TO THESE
[01:11:52] CAREERS, THOSE FAMILY WAGE CAREERS. AND
[01:11:56] WE'RE ALSO HOPING, EMILY, THIS ONE'S FOR
[01:11:58] YOU, WE'RE HOPING TO BUILD OUT OUR ALUMNI
[01:12:02] ENGAGEMENT INITIATIVES TO REALLY CREATE
[01:12:04] TALENT PIPELINES AND SKILL BANKS FOR
[01:12:06] PORT OF SEATTLE CAREERS AND PORT RELATED
[01:12:08] CAREERS. WE RECOGNIZE THE INTERNS COME IN
[01:12:11] HERE AND WE'RE DOING A REALLY GOOD JOB
[01:12:13] OF SPARKING THEIR FIRE AND GETTING THEM
[01:12:15] INTERESTED AND MAKING THEM FEEL WELCOME
[01:12:17] HERE AT THE PORT OF SEATTLE AND THEN
[01:12:19] THEY WANT TO COME BACK. THEY WANT TO GET
[01:12:20] INVOLVED IN AVIATION OR MARITIME OR
[01:12:23] CONSTRUCTION TRADES OR SUSTAINABILITY. SO
[01:12:25] LET'S HELP THEM. LET'S REALLY CREATE THAT
[01:12:27] DIVERSE TALENT PIPELINE. AND THAT IS THE
[01:12:31] GOAL THEN FOR THIS YEAR IS TO BUILD OUT
[01:12:33] AT LEAST ONE MULTI AGENCY PIPELINE WHERE
[01:12:36] WE'RE RECRUITING FROM A COMMUNITY,
[01:12:39] PARTNER THEY COME INTO THE PORT OF
[01:12:40] SEATTLE, WE GET THEM EXCITED, THEN THEY GO TO
[01:12:43] AN INDUSTRY PARTNER FOR ANOTHER
[01:12:44] INTERNSHIP AND WE'RE FOCUSING ON
[01:12:46] MARITIME THIS YEAR HOPING TO BUILD OUT
[01:12:49] AND PILOT JUST WHAT THAT COULD LOOK LIKE
[01:12:52] IN ONE SECTOR. WE CAN MOVE ON TO THE NEXT
[01:12:55] SLIDE. AGAIN
[01:12:59] THIS IS REALLY LOOKING AT
[01:13:03] HOW WE INCREASE THE EQUITY OF THE
[01:13:05] PROGRAM. IN THE MEMO THAT I SENT YOU
[01:13:08] YOU'LL SEE THAT I CREATED A CHART THAT
[01:13:11] LISTS OUT ALL OF THE CHANGES IN THE WORK
[01:13:14] THAT WE'RE DOING IN THIS PROGRAM AND HOW
[01:13:16] IT CONNECTS TO THE ONE OF THE TWO GOALS
[01:13:19] IDENTIFIED IN THE WORKFORCE DEVELOPMENT
[01:13:21] POLICY DIRECTIVE OR ONE OF THE

[01:13:23] PRIORITIES IDENTIFIED BY EXECUTIVES AT
[01:13:25] THE PORT OF SEATTLE. WHAT'S MISSING THERE
[01:13:28] IS HOW IT CONNECTS TO COMMUNITY
[01:13:30] PRIORITIES AND THAT'S WHAT I WANT TO GET.
[01:13:32] SO THIS IS A PROCESS. WE'VE HIRED ME'KYEL
[01:13:35] BAILEY WHO IS JUST AN ABSOLUTE DYNAMITE
[01:13:39] CONSULTANT. SHE'S DOING GREAT WORK
[01:13:40] ALREADY AND SHE'S GOING TO BE LEADING A
[01:13:43] COLLABORATIVE PROCESS WITH OUR COMMUNITY
[01:13:45] AND EDUCATION PARTNERS TO UNDERSTAND
[01:13:47] WHAT THEIR NEEDS ARE AND WHAT THEIR
[01:13:50] PRIORITIES ARE SO THAT WE CAN
[01:13:51] INCORPORATE THAT INTO OUR DECISIONS AS
[01:13:54] WELL AND THAT I THINK LEVELS US UP FROM
[01:13:57] JUST TO FOCUS ON ACCESS AND INCLUSION
[01:14:02] TO MORE STRUCTURAL EQUITY WITHIN THE
[01:14:05] PROGRAM INCLUDING COMMUNITY VOICES IN
[01:14:07] OUR DESIGN AND OUR EVALUATION AND HOW WE
[01:14:10] HOLD OURSELVES ACCOUNTABLE. THAT AGAIN
[01:14:14] CONSULTANT HAS ALREADY BEEN HIRED THE
[01:14:16] WORK HAS ALREADY BEEN STARTED AND WE'RE
[01:14:19] HOPING TO HAVE FINISHED REPORTS LATER
[01:14:21] THIS SUMMER. AND WE CAN MOVE TO THE NEXT
[01:14:24] SLIDE. THIS IS
[01:14:27] AN EXAMPLE TIMELINE. SO YOU'LL NOTICE
[01:14:30] THAT THE PROGRAMS ARE REALLY CONCISE.
[01:14:35] WE'VE GOT- AGAIN DRIVEN BY THE WORKFORCE
[01:14:38] DEVELOPMENT POLICY DIRECTIVE. WE'RE
[01:14:40] FOCUSING ON FOUR SECTORS: AVIATION,
[01:14:43] MARITIME, ENVIRONMENTAL JOBS, AND
[01:14:47] CONSTRUCTION TRADE. THE CONSTRUCTION
[01:14:49] TRADE WE'VE REALLY STRUGGLED WITH
[01:14:51] FINDING WAYS OF BUILDING PROGRAMMING
[01:14:54] THAT CAN BE VIRTUAL. SO MUCH OF THAT
[01:14:57] EXPERIENCE IS HANDS ON YOU KNOW REALLY
[01:15:01] GETTING YOUR HANDS INTO THE WORK AND SO
[01:15:03] WE'RE HOPING TO OFFER THAT AGAIN IN THE
[01:15:06] FALL. WHAT WE ARE DOING IS MAKING SURE
[01:15:10] THAT EACH AND EVERY ONE OF THESE
[01:15:12] QUARTERS THAT THE INTERNS ARE HEARING
[01:15:14] FROM AVIATION MAINTENANCE AND OR MARINE
[01:15:17] MAINTENANCE ABOUT WHAT THE CAREER
[01:15:19] OPPORTUNITIES ARE, WHAT THE WORK IS, AND
[01:15:21] HOW TO GET STARTED. IN THE MEANTIME WE'RE
[01:15:24] FOCUSING ON THIS CAPITAL PLANNING, OR
[01:15:28] CREATING AN INCLUSIVE GREEN ECONOMY,
[01:15:30] WHAT'S A MARITIME 101, HABITAT
[01:15:32] RESTORATION, THESE DIFFERENT PROGRAMS AND
[01:15:35] THEN YOU CAN SEE HOW EVERY QUARTER WE'RE
[01:15:37] OFFERING SOMETHING A LITTLE DIFFERENT
[01:15:39] AND THEN FOCUSING ON
[01:15:42] THOSE FOUR SECTORS THOSE FOUR AREAS. SO
[01:15:45] THIS IS THE PROPOSED TIMELINE FOR 2021
[01:15:48] IN OUR HIGH SCHOOL INTERN PROGRAMMING.
[01:15:50] AND YOU CAN GO TO THE NEXT SLIDE. THIS
[01:15:55] IS THE ASPIRATIONAL VISION, WHERE I'D
[01:15:59] LIKE US TO BE AND SUBJECT TO CHANGE
[01:16:02] AFTER WE TALK TO COMMUNITY. MAYBE
[01:16:05] THEY'LL HAVE SOME DIFFERENT FEEDBACK FOR
[01:16:07] ME THAT WOULD CHANGE THIS. THE IDEA WOULD
[01:16:10] BE THAT WE START BY RECRUITING FROM
[01:16:12] COMMUNITY PARTNERS THAT ARE ALREADY
[01:16:14] OFFERING SOME WORKFORCE DEVELOPMENT

[01:16:16] TRAINING TO YOUTH IN THOSE ZIP CODES THAT
[01:16:19] HAVE BEEN IDENTIFIED BY OUR EQUITY INDEX
[01:16:22] AS FURTHEST FROM OPPORTUNITY. SO WE'RE
[01:16:24] STARTING THERE. THAT'S THE EQUITY FOCUS.
[01:16:26] AND WE'RE RECRUITING FROM COMMUNITY
[01:16:28] PARTNERS. THEN THOSE YOUTHS COME IN AND
[01:16:30] DO AN INTERNSHIP WITH THE PORT OF
[01:16:31] SEATTLE THAT IS PAID AND CREDIT EARNING.
[01:16:34] WE HAVE HEARD OVER AND OVER JUST WHAT A
[01:16:37] WONDERFUL FORMULA THAT IS FOR YOUNG
[01:16:39] PEOPLE. AND SO THEN THEY GET A BASELINE
[01:16:42] UNDERSTANDING OF THE PORT OF SEATTLE AND
[01:16:44] PORT RELATED INDUSTRIES. WE THEN THROUGH
[01:16:48] ANOTHER PARTNERSHIP THEY'VE GOT
[01:16:49] OPPORTUNITIES TO FURTHER THEIR INTEREST
[01:16:52] IN ONE OF THOSE INDUSTRIES WITH A
[01:16:54] PARTNER WHERE THEY GET ANOTHER
[01:16:57] INTERNSHIP, ANOTHER PIECE OF EXPERIENCE
[01:16:59] ON THEIR RESUME, SOME MORE SKILLS THAT
[01:17:01] THEY DEVELOPED. AND THEN STEP FOUR, AGAIN
[01:17:04] ASPIRATIONALLY, WHERE I'D LIKE TO BE IS
[01:17:07] THAT THE END OF THIS PIPELINE GETS THE
[01:17:10] YOUTH INTO ENTRY LEVEL EMPLOYMENT OR
[01:17:13] ENROLLMENT IN A PRE APPRENTICESHIP
[01:17:15] PROGRAMS OR CONNECTION TO COLLEGE
[01:17:18] SUCCESS FOUNDATION TO HELP THEM GET INTO
[01:17:20] THE COLLEGE PROGRAM ANY OF THE DIFFERENT
[01:17:22] WAYS THAT THEY CAN GET INVOLVED FOR THAT
[01:17:24] FIRST STEP INTO THE CAREER OF THEIR
[01:17:27] CHOICE IN THE PORT RELATED INDUSTRY. AND
[01:17:29] THERE'S THE CONNECTION POINT RIGHT THAT,
[01:17:31] THANK YOU EMILY FOR BEATING ME. I DIDN'T PREP HER
[01:17:34] ON THAT I SWEAR. SHE BROUGHT THAT UP ON
[01:17:36] HER OWN. THANK YOU EMILY. BUT THAT WOULD
[01:17:39] BE THE ASPIRATIONAL GOAL. AND I THINK
[01:17:42] THAT WAS MY SLIDES. THANK
[01:17:46] YOU AMBERIN. AND
[01:17:51] EMILY IF YOU'RE STILL AROUND. SO IF CLERK
[01:17:55] HART WILL YOU CALL THE ROLL FOR ANY
[01:17:57] FOLLOW UP QUESTIONS? CERTAINLY. FOR
[01:18:00] FOLLOW UP QUESTIONS OR COMMENTS FROM
[01:18:01] COMMISSIONERS BEGINNING WITH
[01:18:02] COMMISSIONER BOWMAN. GREAT. THANK YOU.
[01:18:05] AMBERIN, AGAIN AMAZING JOB. YOU'VE
[01:18:09] ADDED SO MANY NEW LAYERS TO THIS PROGRAM.
[01:18:13] I THINK THAT WE'RE ALL- ESPECIALLY GIVEN
[01:18:15] THE STATE OF WHAT YOU JUST HAD TO GO
[01:18:17] THROUGH WITH COVID THIS LAST YEAR THE
[01:18:19] OPPORTUNITY TO GAIN THAT CREDIT I THINK
[01:18:21] IS REALLY IMPORTANT. DO YOU SEE ANY
[01:18:25] OBSTACLES THAT WE MIGHT NEED TO OVERCOME?
[01:18:28] MAYBE NOT WITHIN THE PORT BUT WITH THE
[01:18:29] SCHOOL DISTRICTS? IS THERE ANYTHING THAT
[01:18:31] WE CAN DO TO HELP ADVANCE YOUR WORK IN
[01:18:34] THAT WAY SO THAT KIDS CAN GET CREDIT FOR
[01:18:36] THIS WORK? BECAUSE AGAIN I MEAN I
[01:18:38] PERSONALLY KNOW OF PROBABLY 20 OR 30
[01:18:41] FAMILIES WHERE THEY'RE CONCERNED ABOUT
[01:18:42] THEIR KIDS GRADUATING ON TIME. I AM
[01:18:47] BEGINNING THE CONVERSATIONS NOW TO
[01:18:50] TACKLE ONE OF THOSE OBSTACLES. SO IT'S
[01:18:56] A PRETTY COMPLEX RELATIONSHIP WHEN WE
[01:18:58] TRY TO OFFER SPECIFICALLY CTE CREDIT.

[01:19:01] INDEPENDENT STUDY CREDITS, PRETTY EASY.
[01:19:05] BUT WHEN WE WANT TO DO CTE CREDIT
[01:19:08] ESPECIALLY BECAUSE THIS IS A PAID
[01:19:10] INTERNSHIP IT COMPLICATES THINGS AND WE
[01:19:12] HAVE TO ACTUALLY GO TO THE STATE TO GET
[01:19:14] A FRAMEWORK APPROVED. SO
[01:19:17] WHAT I'M DOING NOW IS I'M ACTUALLY
[01:19:19] COLLABORATING WITH A CTE COUNSELOR
[01:19:23] AT CHIEF KITSAP
[01:19:27] ACADEMY WHO IS TAKING THE CURRICULUM
[01:19:30] THAT WE'VE DESIGNED FOR- I'M CALLING IT
[01:19:32] MARITIME 101 AND THEY'RE ACTUALLY
[01:19:35] TURNING THAT INTO A STATE APPROVED
[01:19:39] FRAMEWORK THAT THEN ANY SCHOOL COULD USE
[01:19:42] AND IN FACT ANY PORT IN WASHINGTON COULD
[01:19:45] USE. SO I GUESS
[01:19:48] THE OBSTACLE IS JUST THE HOURS IN THE
[01:19:51] DAY. IT JUST TAKES SOME TIME BUT THAT
[01:19:55] WORK HAS TO GET DONE IN ORDER FOR US TO
[01:19:57] REALLY BE SUCCESSFUL AND REALLY HIT IT
[01:20:00] OUT OF THE PARK AS FAR AS THE CTE
[01:20:03] CREDIT AND IT'S WHY I'M FOCUSING THIS
[01:20:06] YEAR ON JUST ONE SECTOR. LIKE OKAY I'M
[01:20:08] GOING TO START WITH MARITIME AND REALLY
[01:20:11] ZERO IN. LET'S SEE IF WE CAN GET THIS
[01:20:13] FRAMEWORK BUILT, LET'S SEE IF WE CAN GET
[01:20:14] THIS PIPELINE BUILT JUST FOR ONE SECTOR
[01:20:16] WITH ONE PILOT SCHOOL. KIND OF START
[01:20:19] SMALL, BUILD IT OUT, SEE IF IT'S SUCCESSFUL
[01:20:21] AND THEN GO FROM THERE. OKAY SO AMBERIN
[01:20:25] THANK YOU FOR IDENTIFYING THAT AND IF
[01:20:27] YOU NEED HELP, I HOPE YOU'LL CALL ON US. I
[01:20:30] ACTUALLY HAVE A MEETING WITH
[01:20:32] SUPERINTENDENT RYKDAL I THINK IT'S MAYBE
[01:20:36] NEXT WEEK I'M PARTICIPATING IN AN EVENT WITH
[01:20:37] HIM WITH THE MIC BUT I KNOW HIM
[01:20:39] PERSONALLY AS WELL AND SO WE CAN HELP
[01:20:43] WITH OSPI TO GET THIS WORK THROUGH KIND
[01:20:46] OF FROM. I THINK WE COULD MEET IN THE
[01:20:48] MIDDLE ON IT .SO PLEASE LET US KNOW WHAT
[01:20:50] WE CAN DO. HAPPY TO HELP. THANKS. YES. THANK YOU.
[01:20:53] THANK YOU COMMISSIONER. MOVING TO
[01:20:56] COMMISSIONER CALKINS. NO FURTHER COMMENTS
[01:20:59] FOR ME THANK YOU. COMMISSIONER CHO. NO
[01:21:03] FURTHER COMMENTS JUST WANT TO SAY ONCE
[01:21:06] AGAIN GREAT WORK. I LOVE IT AND I THINK
[01:21:08] THAT THE QUESTION OF WHETHER OR NOT
[01:21:10] STUDENTS CAN GET CREDIT FOR THIS GOES
[01:21:12] BEYOND JUST THE PORT AND I THINK THERE
[01:21:14] ARE A LOT OF OTHER PROGRAMS THAT WOULD
[01:21:16] LOVE THAT AS WELL WHETHER IT'S OTHER
[01:21:19] GOVERNMENT PROGRAMS OR EVEN PRIVATE
[01:21:20] SECTOR PARTNERS AND SO I THINK WE CAN
[01:21:22] MAYBE THINK ABOUT EVEN GETTING A
[01:21:23] COALITION TOGETHER TO ADVOCATE FOR THIS.
[01:21:24] I'M SURE IT'S ALREADY BEING
[01:21:27] DONE ON SOME LEVEL BUT I JUST WANTED TO
[01:21:29] SAY THAT IT'S NOT AN ISSUE UNIQUE TO THE
[01:21:32] PORT. THANK YOU COMMISSIONER
[01:21:35] CHO. COMMISSIONER STEINBRUECK. WELL THANK
[01:21:38] YOU AND I JUST HAVE A COUPLE OF COMMENTS
[01:21:40] AND A QUESTION OR TWO HERE. FIRST OF ALL
[01:21:43] IT'S HARD NOT TO GUSH ABOUT THIS. THIS IS

[01:21:45] AN INCREDIBLE PROGRAM. IT'S TRULY
[01:21:48] PHENOMENAL WHAT HAS BEEN BUILT HERE AND
[01:21:50] WHAT AN INSPIRATION IT IS AND I START TO
[01:21:54] ADD UP THE BENEFITS AND I DON'T HAVE
[01:21:57] ENOUGH FINGERS TO COUNT THEM ALL. THERE'S
[01:21:59] SO MANY BENEFITS THAT ARE ACCRUED
[01:22:02] THROUGH THIS OPPORTUNITY FOR YOUNG
[01:22:04] PEOPLE TO HAVE EXPERIENTIAL LEARNING, GET
[01:22:07] PAID FOR IT, GET CREDIT, EVEN COLLEGE
[01:22:10] CREDIT NOW, INDUSTRY PARTNERING, THE
[01:22:13] COMMUNITY PARTNERING, THE EQUITY LENSE
[01:22:15] FOR WHICH WE PURSUE NEW RECRUITS FOR
[01:22:18] THE PROGRAM, THE SCALABILITY. I WANT
[01:22:22] TO TALK ABOUT IN A SECOND HERE BUT
[01:22:25] I THINK THAT THERE- AMONG
[01:22:29] THE CREDITS THAT ARE DESERVED
[01:22:32] HERE I UNDERSTAND THAT THIS PROGRAM WAS
[01:22:36] INITIALLY IN THE COMMISSION OFFICE
[01:22:37] SPEARHEADED BY COMMISSIONERS ALBORO AND
[01:22:39] BOWMAN FIVE YEARS AGO OR SO AND
[01:22:42] THEN LEANNE TOOK ON THE
[01:22:46] JOB OF INFORMAL PROJECT MANAGEMENT WITH
[01:22:50] THE YOUNG INTERNS AND THEN IT HAS
[01:22:53] BLOSSOMED AND FLOWERED INTO WHAT IT IS
[01:22:56] TODAY UNDER YOUR JUST TRULY AMAZING
[01:22:59] EFFORTS AMBERIN AND I HAVE TO
[01:23:03] ALSO MENTION KIM FOR HER
[01:23:05] ROLE IN THIS AS WELL AS THE MANAGER IN
[01:23:09] HR. YOU JUST EXUDE
[01:23:13] PASSION AND INSPIRATION AMBERIN AND SO
[01:23:17] IT'S NO WONDER THAT YOU'RE CALLED THE
[01:23:20] TALENT MANAGER BECAUSE YOU ARE THE
[01:23:22] TALENT AND THE INSPIRATION THAT IS
[01:23:25] DRIVING THIS NOW. WITH REGARD TO THE
[01:23:29] CHARGES OF VIRTUAL LEARNING AND
[01:23:33] ON THE JOB HERE, CERTAINLY CAN APPRECIATE
[01:23:36] THAT IT'S COMMENDABLE HOW YOU HAVE
[01:23:38] PIVOTED UNDER COVID. I WOULD BE CONCERNED
[01:23:41] ABOUT PRESSURE TO TO RAPIDLY
[01:23:45] INCREASE THE NUMBERS OF PARTICIPANTS
[01:23:49] GIVEN THE CHALLENGES UNDER COVID BUT
[01:23:51] ALSO CAPACITY AND I THINK YOU'VE DONE
[01:23:54] SUCH A FINE JOB WITH THE QUALITY OF THIS
[01:23:58] PROGRAM THAT IT PROVIDES THE KIND OF
[01:24:00] OPPORTUNITY THAT I WOULDN'T WANT TO SEE
[01:24:02] THAT DIMINISHED WITH SUCH PRESSURE TO
[01:24:05] DOUBLE, TRIPLE, EXPAND EVER ENDING
[01:24:09] GROWING IT. WE ARE A LITTLE MINI PORT
[01:24:12] UNIVERSITY HERE NOW I THINK WE CAN CLAIM
[01:24:15] THAT AND I ALSO THINK IT'S A FANTASTIC
[01:24:18] WAY FOR PEOPLE IN THEIR CAREERS AT THE
[01:24:22] PORT, AND THERE ARE MANY AND DIVERSE
[01:24:25] CAREERS, WHO CAN PAY IT FORWARD. THERE'S
[01:24:27] NO BETTER WAY THAN TO BE A MENTOR TO
[01:24:31] YOUNG PEOPLE, TO PROVIDE OPPORTUNITY AND
[01:24:34] SOME SUPPORT AND DIRECTION AND
[01:24:39] ADVICE. ALL OF US HAVE BENEFITED IN SOME
[01:24:42] WAY AT SOME POINT IN OUR LIVES WITH
[01:24:46] ADULTS DOING JUST THAT, MENTORING AND
[01:24:50] SUPPORTING HOPES AND DREAMS
[01:24:53] OF YOUTH. NOW LASTLY MY WISH IS THAT
[01:24:56] WE COULD ACTUALLY HAVE- ACCOMMODATE INTERNS
[01:24:59] IN THE PORT COMMISSION OFFICE

[01:25:02] WHICH UNDER YOUR LIST OF DIFFERENT SKILL
[01:25:05] SETS AND CATEGORIES THAT MIGHT BE THE
[01:25:07] GOVERNANCE AND LEADERSHIP SIDE AND MAYBE
[01:25:10] EVEN THE EXECUTIVE DIRECTORS OFFICE BUT
[01:25:12] I'LL START WITH THE COMMISSION. I HAVE NO
[01:25:14] DOUBT THE INTERNS
[01:25:18] WOULD GREATLY BENEFIT. WE'VE HAD THEM
[01:25:20] BEFORE AND THE OPPORTUNITY TO HELP WITH
[01:25:24] SOME OF OUR RESEARCH, OUR POLICY
[01:25:27] DEVELOPMENT, PROBLEM SOLVING, ALL OF THAT
[01:25:29] WOULD BE TREMENDOUSLY VALUABLE. WHEN I
[01:25:32] WAS AT THE CITY COUNCIL I ALWAYS HAD ONE
[01:25:34] AND SOMETIMES EVEN TWO INTERNS. THEY WERE
[01:25:37] PRIMARILY COLLEGE LEVEL BUT I DID HAVE
[01:25:39] SOME YOUTH INTERNS AS WELL AND IT'S A
[01:25:41] MUTUALLY BENEFICIAL, SATISFYING AND
[01:25:44] REWARDING EXPERIENCE. THAT'S ALL I HAVE
[01:25:47] TO SAY BUT AS FAR AS SCALING UP MAYBE
[01:25:52] YOU CAN JUST BRIEFLY RESPOND TO THAT TO
[01:25:54] THE CHALLENGES OF TRYING TO ADD NUMBERS
[01:25:57] INCREASINGLY AT A RAPID PACE. YES,
[01:26:02] THANK YOU I REALLY APPRECIATE YOUR
[01:26:07] COMMITMENT TO THE QUALITY AND EXPANDING
[01:26:10] THE IMPACT BEING THE FOCUS MORE
[01:26:14] THAN EXPANDING THE NUMBERS RIGHT. I'M IN
[01:26:17] LINE WITH YOU. WHEN I TALK ABOUT
[01:26:20] SCALABILITY I THINK THAT THERE'S
[01:26:23] SOME OPPORTUNITY NOT QUICKLY, NOT TURN
[01:26:28] UP THE WATER REALLY QUICKLY, BUT ONCE
[01:26:30] WE'VE BUILT THE PIPELINE, ONCE WE'VE
[01:26:32] FOCUSED ON THESE PIPELINES IN CONNECTION
[01:26:36] WITH SPECIFIC PROGRAMMING I'M THINKING
[01:26:38] COMMISSIONER CALKINS OF MARITIME HIGH
[01:26:40] SCHOOL FOR EXAMPLE THERE MAY BE SOME
[01:26:43] CREATIVE OPPORTUNITIES FOR US TO
[01:26:47] LOOK AT HOW WE COLLABORATE WITH A
[01:26:50] CLASSROOM IN DOING A PROJECT. THE
[01:26:55] MODEL OF VIRTUAL PART TIME SCHOOL
[01:26:59] YEAR CONNECTED WITH CURRICULUM AND
[01:27:02] LEARNING IN A HIGH SCHOOL ENABLES US TO
[01:27:04] BE MORE CREATIVE AND THINK STRATEGICALLY
[01:27:07] ABOUT HOW WE MIGHT SLOWLY
[01:27:11] AND STRATEGICALLY SCALE TO MEET
[01:27:15] SOME OF SOME DIFFERENT IDEAS THAT
[01:27:17] SCHOOLS ARE COMING UP WITH RIGHT THAT
[01:27:19] I'M HEARING FROM OUR EDUCATIONAL
[01:27:20] PARTNERS WHICH IS LESS ABOUT
[01:27:24] EVEN A 10 HOUR WEEK INTERNSHIP AND MORE
[01:27:28] ABOUT CAN WE DO SOME PROJECTS FOR THE
[01:27:31] PORT THAT WE'RE DOING IN THE CLASSROOM
[01:27:33] EVEN. RIGHT THEN IT
[01:27:36] DOESN'T NECESSARILY LOOK THE SAME WHEN
[01:27:39] WE SCALE IT BUT THERE COULD BE
[01:27:42] DIFFERENT PROGRAMS. I THINK OF MARCO'S
[01:27:45] PROGRAM THAT HE DOES WITH AVIATION HIGH
[01:27:47] SCHOOL EVERY YEAR WHICH ISN'T A PAID
[01:27:49] INTERNSHIP BUT IT IS A PROJECT BASED
[01:27:52] LEARNING OPPORTUNITY WITH A SCHOOL. SO
[01:27:54] THAT'S WHERE I THINK THAT THERE'S SOME
[01:27:57] POTENTIAL SCALABILITY AND WITH
[01:28:02] THE FOCUS, I AGREE WITH YOU COMMISSIONER
[01:28:04] STEINBRUECK AND THANK YOU VERY MUCH, WITH A
[01:28:06] FOCUS ON EXPANDING THE IMPACT. YEAH

[01:28:10] THANK YOU. AND I JUST HAD ONE FINAL
[01:28:12] SUGGESTION UNDER THE CATEGORY OF
[01:28:15] CONSTRUCTION JOBS. THERE'S A TREMENDOUS
[01:28:18] AMOUNT OF WORK THAT GOES ON THAT'S NOT
[01:28:20] NECESSARILY OUT IN THE FIELD WITH
[01:28:23] WORKING WITH TOOLS, THE VOCATIONAL WORK,
[01:28:25] THE SKILLED LABOR BUT IN THE
[01:28:27] CONSTRUCTION MANAGEMENT SIDE OF THINGS.
[01:28:29] THERE'S A TREMENDOUS AMOUNT OF WORK THAT
[01:28:32] GOES ON BEHIND THE SCENES MANAGING ALL
[01:28:35] THOSE PROJECTS WE HAVE AND ALSO IN THE
[01:28:37] ARCHITECTS OFFICE FOR EXAMPLE AT SEATAC
[01:28:41] AIRPORT. THEY ARE OVERSEEING THE VISION
[01:28:43] FOR THE FUTURE OF THE AIRPORT THERE AND
[01:28:45] THEY'RE DOING FANTASTIC, INSPIRING WORK
[01:28:48] AS WELL. SO I THINK THERE ARE FURTHER
[01:28:51] AREAS IN CONSTRUCTION RELATED CAPITAL
[01:28:53] PROJECTS THAT COULD BE REALLY EXCITING
[01:28:56] OPPORTUNITIES. THANK YOU AGAIN. THANK YOU.
[01:29:00] COMMISSIONER FELLEMAN IT'S BACK TO
[01:29:02] YOU. VERY GOOD. I GUESS I- THE
[01:29:06] ONE THING THAT'S NEAR AND DEAR TO MY
[01:29:08] HEART WAS THE RATE IN WHICH YOU BEEN
[01:29:11] ABLE TO EXPAND THE TRIBAL PROGRAM. CAN
[01:29:13] YOU JUST TALK TO- YOU MENTIONED HOW THE
[01:29:17] THE REMOTE LEARNING MADE IT VIABLE TO
[01:29:20] REACH OUT TO THE COMMUNITIES BUT IN
[01:29:23] TERMS OF THE ENTHUSIASTIC RESPONSE
[01:29:26] YOU GOT FROM THE TRAVEL COMMUNITY I
[01:29:29] THOUGHT THAT WAS VERY ENCOURAGING AND
[01:29:31] YOU JUST BASICALLY SHARE THAT- YES,
[01:29:35] COMMISSIONER, YES. JUST TO GIVE YOU AN
[01:29:39] IDEA OF THE SCALE AGAIN BECAUSE
[01:29:42] OF THE EQUITY FOCUS AND BECAUSE OF OUR
[01:29:45] TRIBAL PARTNERS' LIKE GENUINE EXCITEMENT
[01:29:48] AND INTEREST IN WORKING WITH THE PORT
[01:29:50] AND HAVING THEIR YOUTH GET TO BE INVOLVED
[01:29:52] IN THE PORT WE HIRED 78 HIGH SCHOOL
[01:29:55] INTERNS LAST YEAR, 24 OF THEM WERE
[01:29:58] INDIGENOUS, 24 THE
[01:30:01] 78 WERE INDIGENOUS COMING FROM MUCKLESHOOT
[01:30:04] AND SUQUAMISH TRIBES AND WE'VE ALSO
[01:30:08] BEEN ABLE TO- BECAUSE OF THEIR INFLUENCE,
[01:30:12] BECAUSE OF THE DIRECTION OF THE YOUTH
[01:30:15] INTERNS THAT WE BROUGHT IN, THEY HAVE A
[01:30:18] LASER FOCUS ON BRINGING THEIR CULTURE
[01:30:20] AND THEIR IDENTITY INTO THE PORT OF
[01:30:23] SEATTLE AND HAVE DESIGNS- I DON'T
[01:30:26] EVEN WANT TO GIVE IT AWAY. I HOPE THAT
[01:30:28] YOU ALL WILL COME ON MARCH 19 AND LISTEN TO
[01:30:31] THEIR PRESENTATION BUT I WILL RECORD IT
[01:30:33] AND SEND IT TO YOU IF YOU CAN'T MAKE IT.
[01:30:35] THEY'VE JUST BROUGHT SO MUCH OF
[01:30:39] THEMSELVES INTO THE WORK AND HAVE TAUGHT
[01:30:42] ME A LOT AND THEY'RE JUST
[01:30:47] VERY INSPIRING, MY CURRENT COHORT.
[01:30:50] WORKING ON AVIATION CAPITAL DEVELOPMENT,
[01:30:52] LEARNING ABOUT IN THIS PARTICULAR
[01:30:55] INTERNSHIP LEARNING ABOUT ART
[01:30:58] PROCUREMENT AND THAT PUBLIC ART PROCESS
[01:31:00] AND BRINGING THEIR IDEAS TO THE
[01:31:02] FOREFRONT AS TO WHAT WE COULD DO TO
[01:31:04] HONOR THEIR CULTURE AND THEIR IDENTITY

[01:31:07] AT SEATAC AIRPORT SPECIFICALLY AND IT'S
[01:31:10] JUST BEAUTIFUL AND I'M SO EXCITED TO
[01:31:12] SHARE IT WITH YOU ALL SOON. THANK YOU. THE
[01:31:15] POINT THAT I WAS MAKING IS THAT FROM THE
[01:31:17] INTRODUCTION OF TWO TRIBAL MEMBERS AT
[01:31:21] EACH TRIBE, WHAT YOU'VE DONE IN THAT AMOUNT OF
[01:31:23] THE FACT THAT AFTER JUST A BRIEF
[01:31:26] INTRODUCTION THAT LEVEL OF ENTHUSIASM IS
[01:31:28] GREAT ENDORSEMENT OF THE PROGRAM. SO
[01:31:31] THANK YOU VERY MUCH AND I WAS HAPPY TO
[01:31:33] MAKE THOSE INTRODUCTIONS. NOW MOVING ON
[01:31:36] CAN WE, IF THERE'S NO FURTHER
[01:31:39] QUESTIONS AND NO CLOSING COMMENTS.
[01:31:42] COMMISSION EXECUTIVE METRUCK, DO YOU WANT TO
[01:31:45] SAY ANYTHING AT THIS POINT? I JUST
[01:31:49] WANT TO THANK AMBERIN. OBVIOUSLY IT'S
[01:31:54] A LABOR OF LOVE I GUESS AND I APPRECIATE
[01:31:56] THAT AND ALL THE STAFF AND LEANNE AND EMILY
[01:32:00] ALL THE PASSION THAT YOU BRING THIS IS
[01:32:02] OBVIOUS AND IT'S MOVING THOSE FORWARD.
[01:32:04] EVEN THE CHALLENGES THAT WE FACE IN
[01:32:06] 2020 FINDING A WAY TO RE TOOL OURSELVES
[01:32:10] AND MOVE INTO THIS NEW ENVIRONMENT WHICH
[01:32:12] IS ACTUALLY SAYING IS AS WE HAD THOSE
[01:32:14] DISCUSSIONS THE WORKERS OF TOMORROW AND
[01:32:17] THE JOBS THEY MAY HAVE MAY BE VIRTUAL SO
[01:32:19] BEING IN A VIRTUAL ENVIRONMENT IS NOT A
[01:32:22] DISADVANTAGE AND MAY BE AN ADVANTAGE TO
[01:32:23] LOSING THAT. APPRECIATE ALL THAT FORWARD
[01:32:25] THINKING AND LOOK FORWARD TO WORKING
[01:32:27] WITH YOU TO GET US TO WHERE WE NEED TO
[01:32:29] GO AND BRINGING SOME OF THESE THINGS
[01:32:31] TOGETHER AND I APPRECIATE THE LEADERSHIP
[01:32:32] FROM THE COMMISSIONERS. COMMISSIONER
[01:32:34] BOWMAN AND ALL THE COMMISSIONERS
[01:32:37] SUPPORTING THIS PROGRAM MOVING US
[01:32:39] AHEAD. THANK YOU. THANK YOU VERY MUCH.
[01:32:42] CLERK HART PLEASE READ THE NEXT ITEM
[01:32:45] INTO THE RECORD AND THEN WE'LL HEAR FROM
[01:32:47] EXECUTIVE DIRECTOR METRUCK TO TEE THAT UP.
[01:32:49] THANK YOU. THAT IS ITEM 11 B, THIS IS SEA
[01:32:53] STAKEHOLDER ADVISORY ROUNDTABLE START 2020
[01:32:56] ANNUAL REPORT. COMMISSIONERS
[01:33:01] TODAY YOU'LL HEAR FROM AVIATION MANAGING
[01:33:02] DIRECTOR LANCE LITTLE AND THE CHAIR OF
[01:33:04] THE SEATTLE TACOMA INTERNATIONAL AIRPORT
[01:33:06] STAKEHOLDER ADVISORY ROUNDTABLE ALSO
[01:33:09] KNOWN AS START ON START'S 2020 ANNUAL
[01:33:12] REPORT. LANCE WILL BE JOINED BY PORT OF
[01:33:14] SEATTLE STAFF AND PHYLLIS SCHULMAN WITH
[01:33:17] THE CIVIC ALCHEMY WHO WAS PREVIOUSLY
[01:33:19] START'S FACILITATOR. DUE TO COVID THE
[01:33:22] COMMISSION DID NOT RECEIVE A START
[01:33:23] ANNUAL REPORT FROM LANCE AND HIS TEAM IN
[01:33:25] 2020 AND SO TODAY'S PRESENTATION WILL
[01:33:28] ALSO TOUCH ON THE WORK DONE PRIOR TO
[01:33:29] 2020 AS WELL. I'M PLEASED
[01:33:33] THAT START WITH ALL THE CITIES ENGAGED
[01:33:34] AGAIN AND WITH A NEW SET OF OPERATING
[01:33:37] PROCEDURES HAVE STARTED THE YEAR OUT
[01:33:39] STRONG. THERE'S BEEN A LOT ALREADY
[01:33:40] ACCOMPLISHED IN THE PLAN SO I LOOK
[01:33:42] FORWARD TO TODAY'S REPORT. I COMMEND LANCE FOR

[01:33:45] HIS LEADERSHIP GUIDING START AND FOR
[01:33:47] LEADING IN A COLLABORATIVE MANNER. SO
[01:33:49] WITH THAT THERE'S A NUMBER OF PRESENTERS
[01:33:51] HERE AND I THINK WE HAVE SOME GUESTS FROM
[01:33:53] OUTSIDE AS WELL BUT I'M GOING TO TURN IT
[01:33:55] OVER TO LANCE FOR THE PRESENTATION.
[01:34:00] THANK YOU STEVE AND THANK YOU
[01:34:02] COMMISSIONERS. APPRECIATE THE OPPORTUNITY
[01:34:05] TODAY TO ADDRESS THE PORT COMMISSION. I
[01:34:09] HOPE NEXT TIME THAT WE WILL GO BEFORE
[01:34:11] EMILY. THAT'S A VERY HARD ACT TO FOLLOW.
[01:34:14] [INAUDIBLE] JUST
[01:34:17] DOING A FANTASTIC JOB NURTURING AND
[01:34:19] GROWING OUR INTERN PROGRAM. TODAY
[01:34:24] I WILL PRESENT THE SEA
[01:34:27] STAKEHOLDER ADVISORY ROUND TABLE ALSO
[01:34:30] KNOWN AS START. THE 2020 ANNUAL REPORT. I'M
[01:34:33] JOINED TODAY BY ERIC SHENFELD
[01:34:36] [CROSSTALK]
[01:34:42] SORRY ABOUT THAT. I HAD TO MUTE
[01:34:43] SOMEONE. PLEASE CONTINUE. YEAH NOW I'M
[01:34:47] JOINED BY ERIC, SENIOR FEDERAL
[01:34:49] RELATIONS COMMUNITY MANAGER WHO WILL
[01:34:51] COVER THE EFFORTS OF START'S FEDERAL
[01:34:54] POLICY AND WORKING GROUP MARK AND
[01:34:56] MELANIE COMMUNITY ENGAGEMENT MANAGERS WHO
[01:34:58] WILL COVER THE EFFORTS OF START'S
[01:35:00] AVIATION NOISE WORKING GROUP AND PHYLIS
[01:35:04] SHOWMAN FROM CIVIC ALCHEMISTS AS
[01:35:06] STEVE MENTIONED WHO WILL COVER THE
[01:35:08] DISCUSSION WE HAD AT START SIX MEETING IN
[01:35:11] 2020. SO THIS PREVIOUSLY SERVED AS THE
[01:35:14] START FACILITATOR. WE ALSO HAVE SOME
[01:35:17] START MEMBERS WITH US WHO WILL BE
[01:35:19] ADDRESSING THE COMMISSION TODAY AFTER
[01:35:21] OUR PRESENTATION. THANK YOU TO MICHAEL
[01:35:24] MATIAS, DES MOINES CITY MANAGER, MARK HAPPEN
[01:35:27] NORMAN DEPART, CITY MANAGER AND BILL
[01:35:30] BADINO, FEDERAL WAY POLICY DIRECTOR AND
[01:35:33] THANK YOU BOTH FOR BEING
[01:35:36] WITH US TODAY. CAN WE GET THE
[01:35:39] PRESENTATION UP PLEASE? OKAY
[01:35:44] THANK YOU. WE'LL GO TO THE NEXT
[01:35:48] SLIDE. SO I
[01:35:54] BEGIN TODAY'S PRESENTATION WITH A
[01:35:57] REFRESHER ON START, IT'S ORIGIN, ITS
[01:35:59] PURPOSE AND STRUCTURE. NEXT I WILL COVER
[01:36:03] THE HIGHLIGHTS FROM THE PAST YEAR, START
[01:36:06] CHALLENGES AND SUCCESSES AND THE BIG
[01:36:08] TICKET CHANGES MADE TO START'S OPERATING
[01:36:11] PROCEDURES. WE WILL THEN REVIEW THE WORK
[01:36:14] OF THE AVIATION NOISE WORKING GROUP AND
[01:36:17] THE FEDERAL POLICY WORKING 2020 AND
[01:36:19] TO 21 AND AT THE END WE'LL
[01:36:23] END WITH THE OVERVIEW OF THE KEY
[01:36:25] DISCUSSION TOPICS AT STARTS MEETINGS IN
[01:36:28] 2020 AND STARTS TENTATIVE PRIORITIES FOR
[01:36:32] 2021. NEXT SLIDE. SO YOU
[01:36:38] ALL KNOW PRIOR TO THE PANDEMIC THE
[01:36:40] AIRPORT HAS JUST BEEN GROWING
[01:36:43] SIGNIFICANTLY AND SO WE'RE ALWAYS
[01:36:45] COGNIZANT OF THE CONTINUED GROWTH AND
[01:36:48] THE IMPACTS ARE ASSOCIATED WITH THE

[01:36:51] GROWTH AND THE COMMUNITY. AND SO THE PORT
[01:36:53] OF SEATTLE IS COMMITTED TO BUILD OPEN
[01:36:57] RELATIONSHIP WITH COMMUNITY AND LOCAL
[01:36:58] JURISDICTION THAT FOSTER TRUST,
[01:37:00] ACCOUNTABILITY, AND COLLABORATION AND AN
[01:37:03] IMPORTANT COMPONENT OF THAT COMMITMENT
[01:37:06] WAS THE CREATION OF START IN EARLY 2018.
[01:37:09] THE COMMISSIONERS YOU'VE HEARD ME SAY
[01:37:10] BEFORE ONE OF THE CONCERNS THAT WE HAD
[01:37:13] WAS JUST LISTENING TO COMMUNITY MEMBERS
[01:37:16] COME TO COMMISSION MEETING TO VOICE
[01:37:18] THEIR CONCERNS ABOUT NOISE AND OTHER
[01:37:20] ISSUES BUT THERE WASN'T AN ENTITY THAT
[01:37:22] WAS REALLY FOCUSED ON ADDRESSING THESE
[01:37:23] ISSUES COMING UP WITH PRACTICAL
[01:37:25] SOLUTIONS TO THESE SO THAT'S WHERE START
[01:37:28] WAS BORN. SO NEXT SLIDE PLEASE. SO THE
[01:37:34] PORT OF SEATTLE DEVELOPED START TO ENHANCE
[01:37:36] COOPERATION BETWEEN THE PORT AND THE
[01:37:39] HIGHLINE FORUM MEMBER CITIES: SEATAC BURIEN,
[01:37:42] DES MOINES, NOMADA PARKM TUKWILLA AND
[01:37:44] FEDERAL WAY. AND THIS VOLUNTARY NON
[01:37:46] GOVERNING REGIONAL ROUND TABLE IS
[01:37:48] CONVENED BY MYSELF. I SERVE IN THE ROLE
[01:37:52] AS CHAIR AND IT WAS A REALLY HEAVILY
[01:37:55] INFLUENCED BY DISCUSSIONS WITH
[01:37:56] LEADERSHIP FROM THE HIGHLINE FORUM MEMBER
[01:37:58] CITIES AND OTHER REPRESENTATIONAL
[01:38:01] ENTITIES. EACH CITY NEEDS THREE MEMBERS
[01:38:05] TO SERVE ON START WHO ARE JOINED BY
[01:38:08] REPRESENTATIVES FROM ALASKA AND DELTA
[01:38:10] AIRLINES. THERE'S AN [INAUDIBLE]
[01:38:12] REPRESENTATIVE AS WELL AND OF COURSE PORT
[01:38:14] STAFF. AND THE FAA OR FEDERAL AVIATION
[01:38:17] ADMINISTRATION PROVIDES AGENCY EXPERTISE.
[01:38:20] MEETINGS IN 2021 ARE FACILITATED, WELL
[01:38:23] HAS BEEN AND WILL BE FACILITATED BY
[01:38:25] BRIAN SCOTT, BRIAN IS PLANNING
[01:38:28] URBAN DESIGN. START HAS ALSO
[01:38:32] CREATED TWO WORKING GROUPS TO EMPOWER
[01:38:35] START MEMBERS TO WORK ON IDENTIFIED
[01:38:37] PRIORITIES BETWEEN THE START MEETINGS.
[01:38:40] THESE ARE THE AVIATION NOISE WORKING
[01:38:42] GROUP WHICH WAS INITIATED IN LATE 2018
[01:38:45] AND THE FEDERAL POLICY WORKING GROUP
[01:38:48] INITIATED IN EARLY 2019. AND THE
[01:38:50] RATIONALE FOR HAVING THOSE WORKING
[01:38:52] GROUPS WE ONLY HAVE SIX MAJOR START
[01:38:55] FULL MEETINGS FOR THE YEAR AND THE
[01:38:58] DECISION WAS MADE WHEN WE STARTED THAT
[01:39:01] IF WE ONLY MEET SIX MONTHS FOR THE YEAR
[01:39:02] THERE'S NOT A LOT WE CAN GET DONE JUST
[01:39:04] MEETING ON EVERY OTHER MONTH. SO
[01:39:08] ESSENTIALLY THE WORKING GROUPS ACTUALLY
[01:39:10] ARE THE- ACTUALLY DO WORK IN
[01:39:12] BETWEEN THE START MEETINGS. AND SO FAR
[01:39:14] WE'VE SEEN A LOT OF FUN PROGRESS AND A
[01:39:16] LOT OF RESULTS FROM THAT WHICH WE'LL HEAR
[01:39:18] ABOUT SOME OF THEM SO. SO SOME OF THE
[01:39:21] CHALLENGES AND PROGRESS THAT WE HAVE HAD-
[01:39:24] TO BE FAIR START HAS HAD ITS SHARE OF
[01:39:26] CHALLENGES OVER THE LAST THREE YEARS,
[01:39:29] HOWEVER WE CAN ALSO SAY THAT WE ALSO

[01:39:32] HAVE MADE SIGNIFICANT PROGRESS IN
[01:39:34] SEVERAL AREAS IN ATTEMPTING TO FIND
[01:39:36] PRACTICAL WAYS TO LESSEN THE IMPACT
[01:39:39] AVIATION HAS ON SURROUNDING COMMUNITIES
[01:39:42] IS ALWAYS GOING TO BE DIFFICULT. WE HAVE
[01:39:44] FEDERAL OBLIGATION, AEROSPACE
[01:39:46] REQUIREMENTS, THE RELIANCE OUR LOCAL
[01:39:49] COMMUNITY HAS ON THE AIRPORT, THESE AND
[01:39:53] MORE AND WILL CERTAINLY MAKE ANY NEW
[01:39:55] APPROACH DIFFICULT TO ACHIEVE.
[01:39:57] NEVERTHELESS START HAS IDENTIFIED AND
[01:40:00] IMPLEMENTED EFFORTS, INITIATIVES, AND
[01:40:02] PROGRAMS THAT I BELIEVE HAVE
[01:40:03] COLLECTIVELY CONTRIBUTED TO AND IMPROVE
[01:40:07] SITUATION FOR THE SURROUNDING COMMUNITY
[01:40:10] AND MOST IMPORTANTLY THESE EFFORTS
[01:40:14] WERE DONE IN PARTNERSHIP WITH THE
[01:40:16] SURROUNDING CITIES, OUR AIR CARRIERS, AND
[01:40:18] THE FAA. AND ALL MADE POSSIBLE THROUGH
[01:40:22] BASICALLY IS JUST GETTING IN THE SAME
[01:40:24] ROOM BACK IN THE DAY PHYSICALLY BUT
[01:40:27] VIRTUALLY NOW AND JUST WORKING TOGETHER
[01:40:29] ON SOME OF THESE ISSUES AND PROBLEMS
[01:40:30] THAT WE FACE. START IS A
[01:40:33] COLLABORATIVE APPROACH AND I KNOW THERE
[01:40:35] IS MUCH MORE THAT WE CAN ACCOMPLISH
[01:40:37] WORKING TOGETHER. NEXT SLIDE PLEASE. SO
[01:40:43] LET ME NOW TOUCH ON SOME OF OUR BIGGEST
[01:40:46] HIGHLIGHTS FOR THE PAST YEAR. AS YOU KNOW
[01:40:48] IN 2019 3 CITIES BURIEN, DES MOINES, AND
[01:40:52] FEDERAL WAY TEMPORARILY SUSPENDED THEIR
[01:40:55] MEMBERSHIP IN START. IN EARLY 2020 WE
[01:40:58] WERE IN NEGOTIATIONS WITH ALL 6 CITIES
[01:41:00] SERIES OF CHANGES TO START OPERATING
[01:41:03] PROCEDURES TO FACILITATE THE THREE
[01:41:06] CITIES AND RETURN WHEN COVID CHANGES
[01:41:08] BASICALLY CHANGED EVERYTHING. JUSTIFIABLY
[01:41:11] THE PANDEMIC- I'M SORRY- THE
[01:41:15] PANDEMIC SHIFTED PRIORITIES FROM ALL
[01:41:19] PARTIES AND START
[01:41:21] REENGAGEMENT TOOK A BACKSEAT UNTIL THE
[01:41:24] LATE SUMMER WHEN NEGOTIATIONS WERE
[01:41:27] LAUNCHED AGAIN. THIS PAST FALL BURIEN,
[01:41:31] DES MOINES AND FEDERAL WAY REJOINED START AND
[01:41:34] ALONG WITH NORMAN DEPART, SEATAC, AND
[01:41:36] TUQWILLA WE STARTED DISCUSSIONS AROUND
[01:41:39] UPDATES TO START'S OPERATING PROCEDURES TO
[01:41:41] INCREASE ITS EFFECTIVENESS AND
[01:41:44] TRANSPARENCY. TRANSPARENCY HAS ALWAYS
[01:41:46] BEEN VERY VERY IMPORTANT TO THE CITIES. SO
[01:41:50] WE HAD A NUMBER OF VERY FRUITFUL
[01:41:52] DISCUSSIONS ON CHANGES TO THE OPERATING
[01:41:54] PROCEDURES AND I WANT TO SAY THANKS TO
[01:41:56] BRIAN WILSON FROM BURIEN, MICHAEL MATES
[01:41:59] FROM DES MOINES, BILL MEDINA FROM FEDERAL
[01:42:01] WAY, MARK HOPKINS FROM NORMA DEPART, CARL
[01:42:04] COLE FROM SEATAC, AND BRANDON MARCH
[01:42:08] FROM TUKWILLA FOR THEIR THOUGHTFUL INPUT
[01:42:10] THROUGHOUT THIS ENTIRE PROCESS. IN LATE
[01:42:13] JANUARY I'M PLEASED TO REPORT WE
[01:42:15] FINALIZED START'S REVISED OPERATING
[01:42:18] PROCEDURES AND I WILL QUICKLY SUMMARIZE
[01:42:20] SOME OF THE BIG TICKET CHANGES THAT WERE

[01:42:22] MADE. NEXT SLIDE. SO PROBABLY
[01:42:27] THE MOST NOTICEABLE CHANGE TO START IS
[01:42:30] THE ESTABLISHMENT OF A STEERING
[01:42:33] COMMITTEE AND THE STEERING COMMITTEE
[01:42:34] PROVIDES SUPPORT, GUIDANCE, AND STRATEGIC
[01:42:37] DIRECTION TO START. SO AS AN EXAMPLE,
[01:42:40] MEETING AGENDAS, SPEAKER NOTIFICATION, THE
[01:42:43] ANNUAL REPORT, EXTERNAL COMMUNICATIONS
[01:42:45] ALL ARE NOW DISCUSSED AND DECIDED ON BY
[01:42:50] THE STEERING COMMITTEE AND THAT ALSO
[01:42:53] INCLUDES ANNUAL FEEDBACK ON THE
[01:42:56] FACILITATED MANAGEMENT OF START'S MEETING
[01:42:58] AND MEMBERS. MEMBERSHIP ON THE STEERING
[01:43:01] COMMITTEE INCLUDE MYSELF, THE SIX CITIES,
[01:43:04] AND ALASKA AIRLINES. THE COMMITTEE IS
[01:43:07] RESOURCED BY REPRESENTATIVES FROM THE FAA,
[01:43:10] PORT SUPPORT STAFF, OF COURSE AND THE
[01:43:13] FACILITATOR, AND THE INAUGURAL MEETING
[01:43:16] WAS ON JANUARY 29 TH. THE
[01:43:19] REVISED OPERATING PROCEDURES ALSO
[01:43:22] FORMALIZED THE RELATIONSHIP BETWEEN START
[01:43:24] AND THE HIGHLINE FORUM. START UPDATES ARE
[01:43:27] NOW PROVIDED REGULARLY AT HIGHLINE FORUM
[01:43:30] MEETINGS WITH OPPORTUNITIES FOR INPUT
[01:43:32] AND FEEDBACK FROM THE FOUR MEMBERS. AND
[01:43:35] AGREED UPON RECOMMENDATIONS FROM START
[01:43:38] ARE PRESENTED AT HIGHLINE FORUM MEETINGS
[01:43:40] FOR CONSIDERATION. AS AN EXAMPLE OF THE
[01:43:42] STRENGTH AND TIES BETWEEN START AND THE
[01:43:45] FORUM, THE UPCOMING MARCH 24 HIGHLINE
[01:43:48] FORUM IS A JOINT MEETING WITH START. THE
[01:43:52] ANNUAL REPORT THAT'S BEING PRESENTED
[01:43:54] HERE TODAY WILL BE PRESENTED AGAIN WITH
[01:43:56] THE OPPORTUNITY FOR FORUM AND START
[01:43:58] MEMBERS TO INTERACT AND TO RESPOND. THE
[01:44:02] OPERATING PROCEDURES ALSO STRENGTHEN
[01:44:03] EXPECTATION AND CLARIFY RESPONSIBILITIES
[01:44:06] FOR ALL WITH A DARING TO START NEWLY
[01:44:10] REVISED CODE OF CONDUCT. CODE A CONDUCT
[01:44:12] WAS REVISED TO MORE CLEARLY
[01:44:15] EMPHASIZE THAT EVERYONE TREAT EACH OTHER
[01:44:18] WITH CIVILITY, RECOGNIZE THE DIVERSITY OF
[01:44:21] VIEWS PRESENTED, AND START COMMUNICATE
[01:44:24] CLEARLY, AND WHEN NEEDED DISAGREE
[01:44:27] RESPECTFULLY. SO SEVERAL ADDITIONAL
[01:44:31] CHANGES WERE MADE
[01:44:33] TO THE OPERATING PROCEDURES BUT IN THE
[01:44:35] INTEREST OF TIME I WON'T GO INTO THE
[01:44:37] DETAILS OF THOSE. SO NOW I WILL TURN THE
[01:44:40] PRESENTATION OVER TO MARK MILANES WHO
[01:44:42] WILL REVIEW THE WORK CONDUCTED BY START
[01:44:45] AVIATION NOISE WORKING GROUP IN 2020 AND
[01:44:49] WHAT THEIR EXPECTATIONS FOCUS WILL BE IN
[01:44:52] 2021. MARCO- IF I COULD JUST INTERRUPT
[01:44:56] ONE SECOND LANCE BEFORE WE HEAR FROM OUR
[01:44:58] TALENTED STAFF ,I JUST WANT TO GIVE A
[01:45:00] REAL SHOUT OUT TO YOU ABOUT THE WHOLE- I
[01:45:03] THINK I'VE MENTIONED BEFORE WE STARTED
[01:45:05] AT THE PORT VERY SIMILAR TIME AND I SAID
[01:45:07] THERE'S ALWAYS SOME CONTENTION AROUND
[01:45:09] THE AIRPORT WITH THE SURROUNDING
[01:45:11] COMMUNITIES AND YOU COMING STRAIGHT OUT
[01:45:13] OF TEXAS HAD SAID TO ME WELL DO YOU HAVE

[01:45:15] A CITY ADVISORY COMMITTEE? AND YOU JUST
[01:45:19] SAW THIS AS A THING TO GET OFF THE
[01:45:21] GROUND UPON ARRIVAL AND I'M FOREVER
[01:45:24] GRATEFUL AND I THINK THE COMMUNITY'S
[01:45:26] ENGAGEMENT HAS BEEN INCREDIBLY
[01:45:28] PRODUCTIVE AND THE INTEGRATION OF THAT
[01:45:29] WITH THE HIGHLINE FORUM. I'M VERY EXCITED
[01:45:32] ABOUT THE PROGRESS AND I ALSO APPRECIATE
[01:45:33] THE FACT THAT WE HAVE SOME CITY MANAGERS
[01:45:35] JOINING US AND I WILL
[01:45:38] NOW LET THE STAFF TALK. BUT I JUST WANT
[01:45:40] TO GIVE YOU A BIG SHOUT OUT HERE. THANK
[01:45:42] YOU. THE CITY MANAGERS AND THE STAFF AND FAA
[01:45:45] AS WELL ALL PLAYED A KEY ROLL IN GETTING THIS GROUP
[01:45:49] CREATED. SO TO SPREAD THE THANKS. THANK
[01:45:53] YOU. MARCO? THANK YOU
[01:45:56] LANCE. THANK YOU COMMISSIONERS. THANK YOU
[01:45:58] EXECUTIVE DIRECTOR METRUCK FOR THIS
[01:46:01] OPPORTUNITY TODAY. MY NAME IS MARCO
[01:46:03] MILANESE AND I'M THE COMMUNITY
[01:46:05] ENGAGEMENT MANAGER OUT AT THE AIRPORT
[01:46:07] AND I'M ALSO THE STAFF LEAD ON THE
[01:46:08] AVIATION NOISE WORKING GROUP. EARLY IN
[01:46:12] STARTS FIRST YEAR OF EXISTENCE THE
[01:46:14] MEMBERSHIP QUICKLY CONCLUDED THAT ONE OF
[01:46:16] ITS PRIMARY FOCUSES SHOULD BE AVIATION
[01:46:19] NOISE AND WHAT ACTIONS COULD BE TAKEN IN
[01:46:22] THE NEAR TERM TO REDUCE AND PREVENT ITS
[01:46:25] ASSOCIATED IMPACTS. THIS LED TO
[01:46:28] IN JUNE OF 2019 START FORMING ITS VERY
[01:46:31] FIRST WORKING GROUP, THE AVIATION NOISE
[01:46:34] WORKING GROUP COMPRISED OF A SUBSET OF
[01:46:36] START MEMBERS, PORT AND CITY STAFF, AND
[01:46:39] A NOISE CONSULTANT WHO'S BEEN A
[01:46:42] WONDERFUL ATTRIBUTE TO THE GROUP TO
[01:46:44] PROVIDE EXPERT ADVICE. WORK SOON BEGAN
[01:46:47] ON A SERIES OF NOISE REDUCTION AND
[01:46:50] PREVENTION EFFORTS AS PART OF THE
[01:46:51] WORKING GROUPS AVIATION NEAR TERM NOISE
[01:46:55] ACTION AGENDA. NEXT SLIDE PLEASE. I'M
[01:46:59] NOW GOING TO TOUCH ON A FEW OF THOSE
[01:47:01] EFFORTS THAT ARE PART OF THAT ACTION
[01:47:03] AGENDA. FIRST UP THOUGH IT'S NOT LISTED
[01:47:07] FIRST IS THE LATE NIGHT NOISE LIMITATION
[01:47:09] PROGRAM WHICH INSTITUTED VOLUNTARY
[01:47:12] MEASURES TO REDUCE LATE NIGHT NOISE BY
[01:47:15] INCENTIVIZING AIR CARRIERS TO FLY AT
[01:47:17] LESS NOISE SENSITIVE HOURS OR TRANSITION
[01:47:20] TO QUIETER AIRCRAFT. THE PROGRAM
[01:47:24] COMMENCED IN JULY OF 2019
[01:47:27] WITH REGULAR REPORTING EACH QUARTER TO
[01:47:30] EXTERNAL AUDIENCES ON WHICH CARRIERS
[01:47:33] WERE EXCEEDING NOISE THRESHOLDS DURING
[01:47:36] THE LATE NIGHT HOURS. THOUGH COVID HAD AN
[01:47:39] OBVIOUS IMPACT ON CARRIER SCHEDULES IN
[01:47:42] 2020, TRENDS IDENTIFIED THROUGH
[01:47:45] THIS PROGRAM'S TRACKING WILL HELP INFORM
[01:47:48] TARGETED APPROACHES IN 2021
[01:47:51] AND BEYOND TO ADDRESS LATE NIGHT NOISE
[01:47:54] GENERATED BY INDIVIDUAL AIR CARRIERS.
[01:47:58] NEXT UP IS IN THE NOISE ACTION AGENDA
[01:48:01] EXCUSE ME MARCO- COMMISSIONER STEINBRUECK
[01:48:03] DO YOU HAVE YOUR HAND UP OR IS THAT

[01:48:05] RESIDUAL? NO IT'S NOT RESIDUAL BUT I'LL
[01:48:08] WAIT UNTIL HE'S COMPLETED THIS PART. I
[01:48:11] THINK IT'S GOOD TO TAKE A BREAK BETWEEN
[01:48:13] THE DIVISIONS OF THE PRESENTATION SO WE
[01:48:16] CAN ASK QUESTIONS RELATED TO THAT PART
[01:48:18] THANK YOU. I CAN WAIT. VERY GOOD THEN.
[01:48:22] SO MARCO PLEASE RESUME. THANK YOU. NO
[01:48:24] PROBLEM. THANK YOU. SO NEXT UP IN THE
[01:48:27] AGENDA WHICH WAS IMPLEMENTED IN LATE
[01:48:28] 2019 IS THE REVISED RUNWAY USE PLAN AND
[01:48:32] THAT'S INTENDED TO MINIMIZE USE OF THE
[01:48:34] THIRD RUNWAY DURING THE LATE NIGHT HOURS
[01:48:37] AND THE RUNWAY USE PLAN HAS LED TO
[01:48:39] SIGNIFICANT RESULTS AND ARE CERTAINLY
[01:48:41] WORTH CELEBRATING. LATE NIGHT OPERATIONS
[01:48:44] ON THE THIRD RUNWAY HAVE DROPPED
[01:48:46] DRAMATICALLY IN 2020 AND THEY STARTED
[01:48:48] DROPPING DRAMATICALLY EVEN PRIOR TO
[01:48:50] COVID WITH MOST NIGHTS ABSENT OF ANY
[01:48:53] LATE NIGHT OPERATIONS AT ALL ON THE
[01:48:55] THIRD RUNWAY. ITEM NUMBER THREE IS THE
[01:48:59] EFFORT TO RAISE RUNWAY 34 RIGHT'S GLIDE
[01:49:02] SLOPE TO LESSEN AIRCRAFT APPROACH NOISE
[01:49:05] FOR COMMUNITIES SOUTH OF THE AIRPORT. AFTER
[01:49:09] CONSIDERING A NUMBER OF SCENARIOS A PLAN
[01:49:11] OF ACTION WAS SELECTED TO RAISE THAT
[01:49:14] GLIDE SLOPE AND THAT EFFORT HAS BEEN
[01:49:16] INCORPORATED INTO A LARGER AIRPORT TAXI WAY
[01:49:20] CONFIGURATION PROJECT, 2023
[01:49:24] IS THE ESTIMATED COMPLETION DATE FOR
[01:49:27] THAT PROJECT BUT I WANT TO ADD THAT THAT
[01:49:29] PROJECT IS CONTINGENT ON FAA APPROVAL,
[01:49:32] IT'S THEIR EQUIPMENT, AND THE SAMP'S
[01:49:34] COMPLETION. THE NEXT EFFORT DEALT
[01:49:38] SPECIFICALLY WITH NOISE GENERATED BY
[01:49:40] OLDER A 320 AIRCRAFT AND THAT SUBSEQUENT
[01:49:44] CAMPAIGN TO ENCOURAGE AIR CARRIERS TO
[01:49:46] INSTALL A NOISE REDUCING VORTEX
[01:49:49] GENERATOR ON THAT AIRCRAFT TO LESSEN
[01:49:52] NOISE DURING DESCENT. START, DURING
[01:49:56] THE LAST COUPLE OF YEARS, DID HEAR BACK
[01:49:57] FROM A NUMBER OF AIR CARRIERS WITH THEIR
[01:50:00] VORTEX GENERATOR INSTALLATION TIMELINES
[01:50:03] BUT BECAUSE OF COVID'S IMPACT ON
[01:50:05] OPERATIONS AT THIS AIRPORT
[01:50:08] THE EFFORT HAS REALLY PICKED UP STEAM IN
[01:50:10] 2020 WITH MANY AIR CARRIERS BEGINNING
[01:50:13] TO RETIRE THEIR OLDER A 320'S AT AN
[01:50:17] ACCELERATED RATE. THE WORKING GROUP WILL
[01:50:19] CONTINUE TO TRACK THE A 320'S
[01:50:21] OPERATING AT SEATAC CLOSELY TO HELP
[01:50:23] DETERMINE WHAT MIGHT NEXT STEPS BE
[01:50:26] NECESSARY. FINALLY AFTER INCORPORATING
[01:50:29] INPUT AND FEEDBACK FROM THE AVIATION
[01:50:32] NOISE WORKING GROUP MEMBERS, THE PORT
[01:50:34] IMPLEMENTED MONTHLY NOISE COMMENT
[01:50:37] REPORTS BEGINNING IN JUNE OF 2020 THAT
[01:50:40] PROVIDES UP TO DATE ACCESSIBLE
[01:50:42] INFORMATION ON NOISE COMPLAINTS AND
[01:50:45] COMMENTS SUBMITTED BY THE GENERAL PUBLIC
[01:50:47] SEPARATED OUT BY CITY, BY ZIP CODE, AND
[01:50:50] BY SUBJECT MATTER. GOING FORWARD THE
[01:50:53] WORKING GROUP WILL RECEIVE A SUMMARY OF

[01:50:54] THOSE REPORTS AT THEIR MEETINGS. NEXT
[01:50:57] SLIDE PLEASE. TWO
[01:51:02] OF THE AVIATION NOISE NEAR TERM NOISE
[01:51:06] ACTION AGENDA ITEM EFFORTS ARE CURRENTLY
[01:51:08] ON HOLD AND THOSE ARE THE GROUND NOISE
[01:51:11] ANALYSIS AND THE NOISE ABATEMENT
[01:51:12] DEPARTURE PROFILE STUDY LISTED THERE. THE
[01:51:15] GROUND NOISE ANALYSIS IS A PROGRAM TO
[01:51:17] ANALYZE AIRFIELD GROUND NOISE SOURCES
[01:51:19] AND IDENTIFY POTENTIAL MITIGATION
[01:51:22] MEASURES AND THAT WAS INTERRUPTED BY
[01:51:24] COVID LIKE A LOT OF THINGS WERE BECAUSE
[01:51:26] OF ITS OPERATIONAL IMPACT WHICH HAS MADE
[01:51:29] IT DIFFICULT TO CAPTURE A REPRESENTATIVE
[01:51:32] DEPICTION OF NOISE ON THE AIRFIELD. THE
[01:51:35] WORKING GROUP WILL REVISIT THE
[01:51:36] FEASIBILITY OF REENGAGING WITH THIS
[01:51:39] ANALYSIS BY THE END OF THE YEAR. THE
[01:51:41] SECOND IS THE NOISE ABATEMENT DEPARTURE
[01:51:43] PROFILE STUDY AND THAT'S A PROGRAM TO
[01:51:45] ANALYZE THE FEASIBILITY OF IMPLEMENTING
[01:51:47] WHAT'S CALLED A DISTANT DEPARTURE
[01:51:49] PROFILE TO LESSEN AIRCRAFT DEPARTURE
[01:51:52] NOISE FOR FARTHER OUT AIRPORT
[01:51:55] COMMUNITIES. FURTHER DISCUSSIONS ARE
[01:51:57] NEEDED TO OCCUR WITH SOME OF START'S
[01:51:59] MEMBER CITIES BEFORE ANY NEXT STEPS CAN
[01:52:01] BE IDENTIFIED WITH THIS EFFORT. IN 2021
[01:52:04] EXPECT THE AVIATION NOISE WORKING GROUP
[01:52:07] TO CONTINUE TO PRIORITIZE EFFORTS THAT
[01:52:10] FIT WITHIN ITS NEAR TERM AVIATION NOISE
[01:52:12] ACTION AGENDA THIS INCLUDES TRACKING AIR
[01:52:16] TRAFFIC CLOSELY AND TRACKING AIRCRAFT
[01:52:18] FLEET TRENDS CLOSELY AND HOW THOSE
[01:52:21] TRENDS IMPACT ALREADY ESTABLISHED
[01:52:22] EFFORTS AND INSPIRE NEW NOISE REDUCTION
[01:52:25] AND PREVENTION EFFORTS. SOME OF THE
[01:52:29] TOPICS THE WORKING GROUP IS CONSIDERING
[01:52:30] TACKLING IN 2021 INCLUDE OPERATIONS
[01:52:33] INVOLVING TURBOPROPS AND LATE NIGHT AIR
[01:52:36] CARGO OPERATIONS AND AS ALWAYS BASED ON
[01:52:39] MEMBER AND STAFF INPUT EXPECT ADDITIONAL
[01:52:42] TOPICS AND EFFORTS TO BE ADDED TO
[01:52:44] MEETING AGENDAS THROUGHOUT THE YEAR. I
[01:52:46] WILL NOW TURN THE PRESENTATION OVER TO
[01:52:48] ERIC SEINFELD WHO WILL REVIEW THE WORK THAT
[01:52:52] WAS CONDUCTED BY START'S SECOND WORKING
[01:52:54] GROUP, THE FEDERAL POLICY WORKING GROUP
[01:52:56] IN 2020 AND WHAT THEIR EXPECTED
[01:52:58] FOCUS WILL BE IN 2021. BEFORE
[01:53:02] MARCO, THANK YOU SO MUCH, AND BEFORE ERIC
[01:53:05] GETS STARTED I'D LIKE TO GIVE
[01:53:07] COMMISSIONERS A CHANCE TO ASK QUESTIONS
[01:53:09] AND ALSO JUST TO THANK YOU FOR ALL THE
[01:53:12] TIME YOU SPENT STAFFING US DURING THE
[01:53:14] HIGHLINE FORUM AND IT'S REALLY BEEN A
[01:53:16] PLEASURE KEEPING YOU ASSOCIATED WITH
[01:53:18] THOSE COMMUNITIES AND MOST IMPORTANTLY
[01:53:20] TO HAVE A FAMILIAR FACE AND YOU'VE
[01:53:23] BEEN MORE THAN JUST THAT. THANK YOU FOR
[01:53:25] THAT WORK. COMMISSION STEINBRUECK, DID YOU
[01:53:28] HAVE A QUESTION? YEAH I DO THANKS. I
[01:53:30] APPRECIATE THAT PRESIDENT FELLEMAN. I

[01:53:33] WANTED TO JUST ACKNOWLEDGE AGAIN AS YOU
[01:53:35] HAVE THE AMAZING WORK OF OUR AIRPORT
[01:53:38] DIRECTOR LANCE LITTLE FIRST OF ALL AND
[01:53:40] HIS EFFORTS, HIS DETERMINATION TO
[01:53:44] BRING EVERYBODY BACK TO THE TABLE TO THE
[01:53:46] START PROGRAM. THAT WAS A DIFFICULT TIME
[01:53:49] AND IT WAS DIFFICULT TO SEE THE
[01:53:52] BREAKDOWNS THAT OCCURRED BECAUSE WE
[01:53:55] HAD A GOOD DIALOGUE GOING. YES IT
[01:53:58] NEEDED SOME FIXES BUT WE'RE GOING TO BE
[01:54:01] BETTER ABLE TO MAKE PROGRESS ON THESE
[01:54:04] IMPORTANT COMMUNITY WIDE ISSUES
[01:54:06] PARTICULARLY NOISE ISSUES IF WE'RE ALL
[01:54:10] AT THE TABLE. SO I JUST WANT TO SAY HATS
[01:54:12] OFF AND ACCOMMODATIONS TO DIRECTOR
[01:54:15] LITTLE. MARCO I HAD A COUPLE OF QUESTIONS
[01:54:18] REGARDING THE PRIORITY AGENDA AND I
[01:54:21] THINK WE'RE GOING TO GET MORE INTO THE
[01:54:23] 2021 WORK PROGRAM. IT IS ENCOURAGING
[01:54:27] TO SEE THAT THERE ARE THINGS THAT WE CAN
[01:54:28] PROACTIVELY DO WITHOUT FAA
[01:54:33] APPROVAL I THINK IN SOME INSTANCES AND
[01:54:35] IT WOULD BE HELPFUL TO UNDERSTAND
[01:54:38] PARTICULAR STRATEGIES THAT ARE- COULD BE
[01:54:42] IMPLEMENTED THAT WE WANT TO IMPLEMENT
[01:54:45] BUT WHO HAS THE AUTHORITY AND
[01:54:47] JURISDICTION OVER THEM. I ALSO WANT TO
[01:54:49] HEAR MORE FROM DIRECTLY FROM THE
[01:54:51] AIRLINES ABOUT THEIR ROLE IN ADDRESSING
[01:54:54] NOISE ISSUES IN THE COMMUNITY BECAUSE
[01:54:56] AFTER ALL IT'S THEIR PLANE AND I KNOW
[01:54:59] THAT THE PLANES AS THEY'VE BEEN REPLACED
[01:55:03] AND UPGRADED AND MODERNIZED, A LOT OF
[01:55:07] THE NOISE OF THE PAST HAS BEEN REDUCED
[01:55:11] BY MUCH BETTER EQUIPMENT AND I WAS
[01:55:13] CURIOUS TO HEAR ABOUT THIS VORTEX
[01:55:15] GENERATOR. THAT'S SOMETHING I HADN'T
[01:55:17] HEARD ABOUT BEFORE. IT SOUNDS SOMETHING
[01:55:19] OUT OF STAR TREK OR SOMETHING BUT I HOPE
[01:55:22] IT'S SOMETHING THAT MIGHT HAVE PROMISE.
[01:55:24] I WANTED TO ASK SPECIFICALLY ABOUT
[01:55:27] REGARDING A COMMENT WE HEARD EARLIER
[01:55:29] FROM A MEMBER OF THE PUBLIC ABOUT
[01:55:31] DISPERSION OF FLIGHTS IN TERMS OF THE
[01:55:34] FLIGHT PATHS SO THAT THEY'RE NOT ALL SO HIGHLY
[01:55:37] CONCENTRATED OVER VERY NARROW AREAS
[01:55:41] GEOGRAPHICALLY AND OFTEN OVER, DIRECTLY
[01:55:44] OVER COMMUNITIES. I ASSUME THAT'S AN FAA
[01:55:48] ISSUE BUT WHERE DO WE HAVE-
[01:55:50] WHERE DO WE HAVE THE ABILITY TO
[01:55:52] INFLUENCE AND IS THAT SOMETHING WE
[01:55:53] SHOULD ALSO HAVE ON THE LIST? AND
[01:55:58] DO YOU WANT ME TO TAKE THIS OR DID YOU- I
[01:56:02] CAN TAKE A FIRST HIT AT IT AND THEN
[01:56:04] YOU CAN JUMP IN TOO. COMMISSIONER ONE OF
[01:56:06] THE THINGS THAT WE DISCUSSED AT THE
[01:56:08] START MEETING AND THERE WERE SOME
[01:56:10] SKEPTICISM IN THE BEGINNING BECAUSE THE
[01:56:12] THOUGHT WAS THAT THERE'S A LOT OF THINGS
[01:56:14] THAT WE HAVE NO CONTROL OVER, THAT WE
[01:56:16] JUST CAN'T MANDATE. BUT WE ALSO DISCUSSED
[01:56:19] OKAY WHAT ARE THINGS THAT WE HAVE
[01:56:20] INFLUENCE OVER AND SO FOR AN EXAMPLE IS

[01:56:23] THE USE OF THE THIRD RUN WAY. THIS IS
[01:56:25] SOMETHING THAT WE COULDN'T MANDATE BUT
[01:56:27] IT'S SOMETHING THAT WE WORK WITH THE FAA
[01:56:29] AND THE SIX CITIES AND THE AIRLINES
[01:56:32] AND THIS IS DONE VOLUNTARILY AND WE HAVE
[01:56:35] SEEN SIGNIFICANT RESULTS FROM IT. LATE
[01:56:38] NIGHT NOISE IS ANOTHER ONE THAT'S
[01:56:40] VOLUNTARY. IT'S NOT SOMETHING THAT WE CAN
[01:56:42] MANDATE. THAT'S WHY WE HAVE
[01:56:45] THE NOISE WORKING
[01:56:47] GROUP AND YOU'RE GOING TO HEAR FROM ERIC
[01:56:48] THAT WOULD TALK ABOUT STUFF THAT WE CAN
[01:56:51] DO AT THE FEDERAL LEVEL, IF WE CAN CHANGE
[01:56:53] SOME OF THESE LAWS THAT CAN ACTUALLY
[01:56:55] GIVE US MORE CONTROL OR MORE AUTHORITY
[01:56:58] TO DO OTHER THINGS. ERIC WILL SPEAK ABOUT
[01:57:00] THAT BUT WE'RE NOT JUST SITTING DOWN AND
[01:57:02] SAYING YOU KNOW WHAT WE DON'T HAVE CONTROL
[01:57:03] OVER CERTAIN THINGS SO WE'RE NOT GOING
[01:57:05] TO TRY ANYTHING. WE HAVE A LOT OF
[01:57:07] INFLUENCE ESPECIALLY WHEN YOU HAVE ALL
[01:57:09] THE KEY STAKEHOLDERS AT THE SAME TABLE.
[01:57:11] THE FAA, THE AIRLINES, THE CITIES, AND THE
[01:57:13] PORT. AND SO WE'VE STARTED
[01:57:17] INITIATIVES THAT WE'VE SEEN SIGNIFICANT
[01:57:20] RESULTS FROM AND WE'RE HOPING TO
[01:57:21] CONTINUE THAT WHILE AT THE SAME TIME IN
[01:57:23] PARALLEL WORKING ON THE POLICY ISSUE
[01:57:25] THAT ERIC IS GOING TO SPEAK ABOUT. MARK I
[01:57:27] DON'T- IF YOU WANT TO ADD? YEAH AND JUST TO
[01:57:29] SITE A GREAT EXAMPLE WHEN WE CREATED
[01:57:31] THAT AVIATION NOISE WORKING GROUP WE
[01:57:33] WERE REALLY FOCUSED ON WHAT ARE THE KIND
[01:57:34] OF THINGS WE CAN DO HERE TOGETHER
[01:57:36] WITHOUT NEEDING TO GO TO WASHINGTON DC
[01:57:39] OR CHANGE LEGISLATION AND THE THIRD
[01:57:43] RUNWAY USE PLAN IS ONE GREAT EXAMPLE.
[01:57:45] WHEN WE DUG INTO THAT AND OF COURSE
[01:57:48] AGAIN VOLUNTARY WE KNEW THAT IT JUST
[01:57:51] REQUIRED THE SIGNATURE OF LANCE AND THE
[01:57:53] SIGNATURE OF THE TOWER HEAD HERE
[01:57:57] AT THE FAA AT SEA AND SO THAT WAS
[01:58:00] SOMETHING WE COULD DO AT A MORE LOCAL
[01:58:02] REGIONAL LEVEL AND SO THAT'S WHY WE MADE
[01:58:05] THAT FOCUS FOR THOSE BIGGER ISSUES
[01:58:07] THAT'S WHY YOU'RE GOING TO HEAR FROM
[01:58:09] ERIC NEXT ABOUT HIS WORKING GROUP. AND
[01:58:11] COULD YOU RESPOND TO THE QUESTION ABOUT
[01:58:13] DISPERSION OF FLIGHTS AND IF THAT HAS
[01:58:17] MERIT AND IF SO? THOSE ARE
[01:58:20] THIS QUESTION THE COMMISSION THAT WE
[01:58:21] HAVE TO HAVE WITH THE AIRLINES AND WITH
[01:58:23] THE FAA BECAUSE IF YOU START FLIGHT DISBURSEMENT
[01:58:26] THEN YOU'RE GOING TO HAVE
[01:58:28] FLIGHTS OVER AREAS THAT YOU POTENTIALLY
[01:58:30] DIDN'T HAVE BEFORE SO YOU'RE PROBABLY
[01:58:31] SPREADING THE PAIN SO THERE'S PROS AND
[01:58:33] CONS ASSOCIATED WITH IT. SO THAT'S
[01:58:35] SOMETHING WE JUST HAVE TO SIT DOWN AND
[01:58:36] WE DISCUSSED AS A GROUP TO SEE IF WE CAN
[01:58:38] COME UP WITH THE SOLUTION. WE MIGHT BE
[01:58:40] SOLVING ONE PROBLEM HERE WHERE WE'RE
[01:58:41] CREATING FOUR OR 5 PROBLEMS SOMEWHERE

[01:58:43] ELSE. ALRIGHT COULD WE GO QUICKLY
[01:58:47] AROUND THE TABLE? WE HAVE QUITE A FEW
[01:58:50] MORE PRESENTATIONS AND 40 MINUTES TO GO. BUT
[01:58:54] CLERK HART COULD YOU JUST SEE IF THE
[01:58:55] OTHER COMMISSIONERS HAVE ANY QUESTIONS?
[01:58:57] CERTAINLY BEGINNING WITH COMMISSIONER
[01:58:59] BOWMAN. I'LL HOLD MY QUESTIONS UNTIL THE
[01:59:02] END THANK YOU. THANK YOU. COMMISSIONER
[01:59:04] CALKINS. NONE
[01:59:08] RIGHT NOW THANK YOU. COMMISSIONER CHO
[01:59:10] NONE FOR ME EITHER THANKS. THANK YOU.
[01:59:12] COMMISSIONER FELLEMAN. ONE OBSERVATION I
[01:59:16] WAS VERY ENCOURAGED TO HEAR- ONE OF THE
[01:59:18] BENEFITS OF COVID ONE OF THE FEW THAT
[01:59:20] WE'RE PHASING OUT OLDER PLANES AS WE ARE
[01:59:22] WITH OLDER SHIPS. BUT I WAS WONDERING
[01:59:25] WHETHER E COMMERCE UPSURGE HAS RESULTED
[01:59:28] IN ANY ADDITIONAL AND NIGHTTIME FREIGHT
[01:59:31] OR FLIGHTS? HAS THAT BEEN SEEN AT
[01:59:34] ALL? YEAH A HIGHER PERCENTAGE
[01:59:37] OF LATE NIGHT OPERATIONS ARE OBVIOUSLY NOW
[01:59:40] AIR CARGO AND THERE'S A HIGHER
[01:59:43] EXCEEDANCE LEVEL OF THE THRESHOLDS THAT
[01:59:45] WE HIT BY AIR CARGO AT NIGHT AND SO THE
[01:59:47] WORKING GROUP IS GOING TO REALLY DIG
[01:59:49] INTO THAT A LITTLE BIT MORE AND FOCUS IN
[01:59:51] ON WHAT WE MIGHT BE ABLE TO DO SPECIFIC
[01:59:53] TO AIR CARGO OPERATIONS AT NIGHT. AND YOU
[01:59:56] SEE THAT THAT'S ONE OF THE PRIORITIES WE
[02:00:00] HAVE FOR 2021 AS WELL. EXCELLENT
[02:00:03] AND THEN REAL QUICK ARE THE USE OF APUS
[02:00:06] PART OF THE GROUND STUDY? GROUND NOISE
[02:00:09] STUDY? IS THAT PART OF THE AGENDA ITEMS
[02:00:11] OF- THOUGH THAT GROUND NOISE ANALYSIS IS
[02:00:13] CURRENTLY ON HOLD, YES THAT WAS ONE OF
[02:00:15] THE ITEMS THEY WERE GOING TO LOOK INTO
[02:00:17] IN TERMS OF HAVING A NOISE IMPACT ON
[02:00:19] SURROUNDING COMMUNITIES. BUT EVEN WITH
[02:00:23] THAT GROUND STUDY SPECIFICALLY ON HOLD
[02:00:26] BECAUSE THAT WAS MORE THAN APUS, IT WAS
[02:00:28] LOOKING AT THE AIR FIELD IN ITS ENTIRETY. THE APU
[02:00:31] STUDY IS STILL BEING DONE BY THE
[02:00:33] ENVIRONMENTAL TEAM. I THINK THEY'RE IN
[02:00:34] PARTNERSHIP WITH MICROSOFT AND THERE'S
[02:00:36] AN APP THAT THEY'RE LOOKING AT THE TRACK
[02:00:38] WHEN APUS ARE BEING USED, ARE NOT BEING
[02:00:40] USED. SO THAT'S BEING DONE.
[02:00:41] SOMEONE IS LEADING THAT EFFORT
[02:00:43] RIGHT NOW. YEAH I WAS FAMILIAR WITH THAT.
[02:00:45] I JUST THINK IT WOULD BE GREAT THAT ONE INFORMS
[02:00:48] THE OTHER SO YOU'RE COLLECTING THE DATA
[02:00:49] THAT COULD BE USED THEN TO INFORM THE
[02:00:52] AIR GROUND STUDY. FANTASTIC. OKAY THANK
[02:00:55] YOU SO MUCH MARCO. ONCE AGAIN. AND IF WE
[02:00:58] COULD HEAR FROM OUR NEXT SPEAKER PLEASE.
[02:01:00] I WILL HAND THINGS OFF TO ERIC. ERIC?
[02:01:03] FANTASTIC. WELL THANK YOU SO MUCH
[02:01:05] COMMISSIONERS AND EXECUTIVE DIRECTOR
[02:01:07] METRUCK. AGAIN MY NAME IS ERIC SEINFELD.
[02:01:09] I'M THE SENIOR MANAGER OF FEDERAL
[02:01:10] GOVERNMENT RELATIONS FOR THE PORT OF
[02:01:12] SEATTLE. I KNOW WE'RE RUNNING BEHIND SO I'LL BE
[02:01:14] RELATIVELY BRIEF HERE. AND COMMISSIONER

[02:01:16] STEINBRUECK ALREADY TEED ME UP PRETTY
[02:01:18] WELL BECAUSE AS HE SAID THERE ARE
[02:01:20] OBVIOUSLY INCREDIBLY VERY STRICT
[02:01:23] LIMITATIONS ON WHAT THE AIRPORT ACTUALLY
[02:01:25] HAS CONTROL OVER AS IT RELATES TO
[02:01:27] AIRCRAFT NOISE AND EMISSIONS. WE DON'T
[02:01:29] CONTROL FLIGHT PATHS, WE DON'T GET TO SET
[02:01:31] EVENING CURFEWS, WE CAN'T LIMIT THE
[02:01:34] NUMBER OF FLIGHTS IN AND OUT AT ANY
[02:01:36] GIVEN TIME, AND SO WE REALLY ARE VERY
[02:01:38] RELIANT ON THE FEDERAL GOVERNMENT IN
[02:01:40] TERMS OF THE RESOURCES THAT WE DO HAVE
[02:01:42] AND THE RESPONSIBILITIES AND ROLES THAT
[02:01:45] WE CAN PLAY AND SO THAT'S WHY THE
[02:01:47] FEDERAL POLICY WORKING GROUP WAS
[02:01:49] DEVELOPED TO SAY HOW CAN WE ACTUALLY
[02:01:51] GAIN NEW RESOURCES, NEW FLEXIBILITIES, NEW
[02:01:53] OPPORTUNITIES TO ADDRESS THESE
[02:01:55] CHALLENGES THAT WE DON'T CURRENTLY HAVE.
[02:01:57] AND EITHER THOSE RESPONSIBILITIES COMING
[02:01:59] TO US AS THE PORT OR EVEN GIVING THE FAA
[02:02:02] MORE TOOLS THAT THEY CAN ADDRESS SOME OF
[02:02:04] THESE NOISE AND EMISSIONS ISSUES COMING
[02:02:06] FROM AIRCRAFT. AND SO WE FORMED THIS
[02:02:08] GROUP ABOUT TWO YEARS AGO WORKING WITH
[02:02:10] THE CITIES TO IDENTIFY WHERE ARE SOME
[02:02:13] AREAS THAT WE DO AGREE AT THE FEDERAL
[02:02:14] LEVEL THAT WE COULD WORK TOGETHER THAT
[02:02:16] WOULD BE SUBSTANTIVE THAT WOULD MAKE AN
[02:02:18] IMPACT ON THIS ISSUE. AND I'LL BE HONEST
[02:02:20] WITH YOU WE WERE INCREDIBLY SURPRISED IN
[02:02:23] A REALLY POSITIVE WAY AT JUST HOW MANY
[02:02:26] THINGS THE AIRPORT AND THE SIX
[02:02:28] SURROUNDING CITIES AGREE ON AT THE
[02:02:30] FEDERAL LEVEL. WE WERE ABLE TO FORM A
[02:02:33] PRETTY EXTENSIVE SHARED FEDERAL POLICY
[02:02:35] AGENDA THAT WE ARE NOW ABLE TO GO TO
[02:02:38] WASHINGTON DC AND WORK WITH OUR MEMBERS
[02:02:40] OF CONGRESS AND WORK WITH THE BIDEN
[02:02:41] ADMINISTRATION ON TO MAKE THESE CHANGES.
[02:02:44] SO REALLY POSITIVE OPPORTUNITY HERE AND
[02:02:47] THE OTHER THING WE'RE REALLY PROUD OF IS
[02:02:48] NOT ONLY HAVE WE DEVELOPED THIS VERY
[02:02:50] EXTENSIVE LIST OF SHARED FEDERAL POLICY
[02:02:53] PRIORITIES, AS FAR AS WE KNOW WE ARE ONE
[02:02:56] OF THE ONLY AIRPORTS IN THE COUNTRY THAT
[02:02:58] HAS COME TOGETHER WITH THEIR SURROUNDING
[02:03:00] JURISDICTIONS TO DEVELOP THAT SHARED
[02:03:02] FEDERAL POLICY AGENDA AND AS WE'VE SEEN
[02:03:04] IN OUR CONVERSATIONS IN DC THAT IS A
[02:03:07] REALLY POWERFUL MESSAGE AND IT REALLY
[02:03:09] OPENS THE DOORS TO PROGRESS THERE. IF I
[02:03:11] CAN GET THE NEXT SLIDE PLEASE. SO THAT
[02:03:17] FEDERAL POLICY AGENDA IS REALLY MADE UP
[02:03:19] OF THREE BUCKETS. THE FIRST IS
[02:03:21] IMPLEMENTING VARIOUS PARTS OF THE 2018 FAA
[02:03:23] REAUTHORIZATION INCLUDING THINGS
[02:03:25] HAVING TO DO WITH THE 65 DNL WHICH IS THE
[02:03:28] AREA AROUND THE AIRPORT THAT WE'RE
[02:03:29] [INAUDIBLE] ALLOWED TO DO NOISE
[02:03:32] INSULATION OF HOMES AND BUILDINGS, NOISE
[02:03:34] ANNOYANCE WHICH WE'LL TALK ABOUT IN A
[02:03:35] LITTLE BIT,

[02:03:38] THE IMPACT ON HUMAN HEALTH OF OVERFLIGHT
[02:03:39] NOISE, THINGS OF THAT NATURE. ALSO WORKING
[02:03:42] WITH OUR CONGRESSIONAL DELEGATION TO
[02:03:43] DEVELOP NEW LEGISLATION PARTICULARLY
[02:03:45] FOCUSING ON THINGS LIKE FAILED NOISE
[02:03:48] INSULATION, ULTRAFINE PARTICULATES, AND
[02:03:50] REALLY PARTNERING WITH OUR MEMBERS OF
[02:03:52] CONGRESS LIKE REPRESENTATIVE SMITH,
[02:03:53] REPRESENTATIVE JAYAPAL, SENATOR MURRAY AND
[02:03:55] SENATOR CANTWELL. AND THEN FINALLY, NEW
[02:03:57] INVESTMENTS: HOW CAN WE SPEND MORE
[02:03:59] FEDERAL DOLLARS ON THINGS LIKE NOISE
[02:04:01] INSULATION, ON GREENING OF THE FLEET,
[02:04:03] WHICH BOTH COMMISSIONER FELLEMAN AND
[02:04:05] COMMISSIONER STEINBRUECK JUST MENTIONED.
[02:04:07] THESE NEWER PLANES THAT ARE NOT ONLY
[02:04:08] QUIETER BUT MORE ENVIRONMENTALLY
[02:04:10] FRIENDLY. AND OF COURSE EVERYONE'S
[02:04:12] FAVORITE, SUSTAINABLE AVIATION FUELS. HOW
[02:04:14] DO WE REALLY MOVE FORWARD ON SUSTAINABLE
[02:04:16] AVIATION FUELS NOT ONLY BECAUSE THEY
[02:04:17] HAVE A CARBON REDUCTION BENEFIT BUT
[02:04:19] BECAUSE WE KNOW THEY ALSO HAVE AIR
[02:04:21] QUALITY BENEFITS AS WELL. SO THESE ARE
[02:04:24] THE THREE [inaudible 02:04:27]
[02:04:27] AREAS. WE ORIGINALLY- THIS IS A 2020
[02:04:31] UPDATE AND SO I SHOULD SAY THAT WE WERE
[02:04:32] REALLY EXCITED ON MARCH 9, 2020 WE
[02:04:35] WERE ABOUT TO GET ON AN AIRPLANE AND FLY
[02:04:37] TO WASHINGTON DC. WE HAD MAYORS, AND CITY
[02:04:39] COUNCIL MEMBERS, AND COMMISSIONERS, AND
[02:04:42] LANCE [inaudible 02:04:45] AT MARCH
[02:04:46] 9, 2020 TO CANCEL THAT TRIP BECAUSE OF
[02:04:48] THIS COVID PANDEMIC AND THAT CERTAINLY
[02:04:50] SET OUR WORK BACK. BUT WE'RE REALLY
[02:04:51] EXCITED NOW, IF WE CAN MOVE TO THE NEXT
[02:04:53] SLIDE, THAT WE'VE TAKEN ADVANTAGE OF THE
[02:04:55] THE OPPORTUNITY THAT VIRTUAL
[02:04:57] TELECONFERENCING HAS BROUGHT US TO
[02:04:58] RATHER THAN GO TO DC WE ARE NOW DOING
[02:05:01] THESE VIRTUAL DC FLY INS AND WE'VE HAD A
[02:05:03] NUMBER OF THEM NOW. I WANT TO
[02:05:04] SPECIFICALLY THANK COMMISSIONER CALKINS
[02:05:06] AND COMMISSIONER CHO WHO PARTICIPATED IN
[02:05:08] SOME OF THESE MEETING BOTH WITH CONGRESS
[02:05:10] AND MEMBERS OF THE BIDEN ADMINISTRATION
[02:05:12] TO SAY NOT ONLY HERE IS OUR SHARED
[02:05:15] FEDERAL POLICY AGENDA BUT WE WANT TO
[02:05:17] WORK WITH YOU TO IMPLEMENT THIS AGENDA
[02:05:19] AND WHERE DO YOU AS LEADERS IN DC SEE
[02:05:22] OPPORTUNITIES FOR NEAR TERM PROGRESS. AND
[02:05:24] I WILL CLOSE BY TELLING YOU THAT I HAVE
[02:05:27] FRANKLY NEVER BEEN MORE OPTIMISTIC ABOUT
[02:05:29] OUR OPPORTUNITIES FOR PROGRESS ON THIS
[02:05:31] SHARED AGENDA. BETWEEN THE DEMOCRATIC
[02:05:34] CONTROL OF CONGRESS, THE EMPHASIS OF THE
[02:05:36] BIDEN ADMINISTRATION ON A NUMBER OF
[02:05:38] THINGS RELATED TO SUSTAINABILITY AND
[02:05:40] QUALITY OF LIFE, AND THE FACT THAT WE'VE
[02:05:42] ACTUALLY SEEN ALREADY THAT THERE ARE
[02:05:45] MOVING PIECES OF LEGISLATION IN DC THAT
[02:05:48] CAN SERVE AS VEHICLES FOR PROGRESS I
[02:05:51] THINK WE HAVE SOME REAL OPPORTUNITIES

[02:05:52] FOR PROGRESS THIS YEAR IN 2021. NOT TO
[02:05:55] MENTION OF COURSE THE OPPORTUNITIES THAT
[02:05:57] THE BIDEN ADMINISTRATION HAS FOR
[02:05:59] EXECUTIVE ACTION FOR REGULATORY ACTION
[02:06:01] AND ONE NEAR TERM EXAMPLE AS I
[02:06:04] REFERENCED EARLIER IS THAT THE FAA
[02:06:06] FINALLY THIS YEAR RELEASED THEIR QUOTE
[02:06:08] UNQUOTE NOISE ANNOYANCE SURVEY. THIS IS A
[02:06:10] MULTIYEAR STUDY THEY DID THAT WHERE THEY
[02:06:12] SURVEYED AREAS AROUND AIRPORTS AROUND
[02:06:15] THE COUNTRY AND SAID ARE YOU ANNOYED BY
[02:06:18] AIRPLANE NOISE AND THE BIG REVEAL IS OF
[02:06:20] COURSE THAT A LOT OF PEOPLE REPORTED A
[02:06:24] VERY SIGNIFICANT AMOUNT OF ANNOYANCE FROM
[02:06:26] AIRPLANE NOISE AROUND AIRPORTS. THEY DID
[02:06:29] NOT STUDY SEATAC BUT THEY DID STUDY
[02:06:31] BOEING FIELD AND SO WE KNOW THAT FOLKS
[02:06:34] HERE IN KING COUNTY IN PARTICULAR HAVE
[02:06:36] REPORTED HIGH LEVELS OF NOISE ANNOYANCE
[02:06:38] FROM AIRCRAFT AND SO BECAUSE WE HAVE
[02:06:41] BUILT THIS FEDERAL POLICY WORKING GROUP,
[02:06:42] THIS SHARED OPPORTUNITY FOR ADVOCACY
[02:06:44] BETWEEN THE AIRPORT AND OUR SIX CITIES WE
[02:06:47] ARE NOW GOING TO BE SUBMITTING A JOINT
[02:06:49] LETTER TO THE FAA THIS WEEK IN RESPONSE
[02:06:51] TO THEIR CALL FOR PUBLIC COMMENT
[02:06:53] HIGHLIGHTING OUR THOUGHTS ON NOISE
[02:06:55] ANNOYANCE AND CALLING FOR SWIFT ACTION
[02:06:57] TO ADDRESS WHAT THE POLICY CHANGES
[02:07:00] SHOULD OR SHOULD NOT BE RELATED TO ADDRESSING
[02:07:03] THESE NOISE ANNOYANCE FINDINGS. SO NOT
[02:07:05] ONLY ARE WE MAKING PROGRESS ON OUR
[02:07:07] OVERALL AGENDA BUT WE'RE FINDING NEW
[02:07:09] OPPORTUNITIES AS THEY ARISE BECAUSE
[02:07:11] WE'VE BUILT THIS PLATFORM FOR SHARED
[02:07:12] WORK ON FEDERAL ADVOCACY. SO I WILL STOP
[02:07:15] THERE. HAPPY TO GO INTO DETAIL ABOUT SOME
[02:07:17] OF THE OTHER SUCCESSES WE DID HAVE IN
[02:07:19] 2020 AND THAT WE EXPECT TO HAVE IN
[02:07:21] 2021 BUT I REALLY APPRECIATE THE
[02:07:23] PARTNERSHIP OF ALL THE CITIES AND THE
[02:07:25] GREAT WORKING RELATIONSHIP THAT WE'VE
[02:07:27] BUILT TO FIND OPPORTUNITIES FOR PROGRESS
[02:07:29] HERE. THANK YOU ERIC. YOUR TALENT
[02:07:34] IS ONLY EXCEEDED BY YOUR SUCCINCTNESS.
[02:07:36] COULD WE- COULD YOU PLEASE CALL
[02:07:41] THE ROLL REAL QUICK TO SEE IF WE HAVE
[02:07:43] ANY QUESTIONS? CERTAINLY MY PLEASURE.
[02:07:45] BEGINNING WITH COMMISSIONER BOWMAN. I
[02:07:47] DON'T HAVE ANY QUESTIONS AT THIS TIME
[02:07:49] BUT ERIC THANKS FOR THE GREAT
[02:07:51] PRESENTATION AND I CERTAINLY REMEMBER
[02:07:53] VERY VIVIDLY THAT WE WERE ABOUT TO GET
[02:07:55] ON A PLANE TO GO TO DC LAST YEAR TO DO
[02:07:57] THIS SO I'M GLAD TO KNOW THAT MY
[02:07:59] COLLEAGUES HAVE CONTINUED ON WITH THE
[02:08:00] WORK AND LOOK FORWARD TO- I THINK ALL OF
[02:08:02] THE COMMISSIONERS WANT TO BE INVOLVED
[02:08:04] WITH HELPING MOVE FORWARD THESE ISSUES.
[02:08:06] THANK YOU. THANK YOU COMMISSIONER.
[02:08:08] COMMISSIONER CALKINS. NONE RIGHT NOW
[02:08:12] THANKS. THANK YOU. COMMISSIONER CHO.
[02:08:18] I DON'T HAVE ANY QUESTIONS BUT I

[02:08:21] JUST WANT TO- AS SOMEONE WHO PARTICIPATED IN
[02:08:23] THE MEETINGS WITH CONGRESSMAN SMITH AS
[02:08:26] WELL AS SOME OF OUR SENATORS I AGREE
[02:08:29] WITH ERIC THAT THERE'S BEEN TREMENDOUS
[02:08:30] SUPPORT FROM OUR DELEGATION AND I
[02:08:32] APPRECIATE YOU ERIC WORKING ON THAT AS
[02:08:35] WELL AS OUR COLLEAGUES IN CONGRESS WHO
[02:08:38] HAVE ALSO BEEN VERY VERY SUPPORTIVE OF
[02:08:41] THIS EFFORT. THANK YOU COMMISSIONER.
[02:08:44] COMMISSIONER STEINBRUECK. YEAH I'M
[02:08:47] PARTICULARLY INTERESTED- THANK YOU AND
[02:08:49] THANKS ERIC FOR THE UPDATING REPORT OUT.
[02:08:53] TO WHAT EXTENT ARE WE
[02:08:57] FULLY ALIGNED ON THIS POLICY FEDERAL
[02:09:00] POLICY AGENDA WITH ON
[02:09:03] THE RECORD SUPPORT FOR THE AGENDA FROM
[02:09:06] LOCAL JURISDICTIONS WHICH WOULD BE
[02:09:08] STARTING WITH THE SIX CITIES THAT ARE
[02:09:10] PART OF START FROM LOCAL STATE
[02:09:14] LEGISLATORS WHO MAYBE REPRESENT THESE
[02:09:17] DISTRICTS AND FROM OUR CONGRESSIONAL
[02:09:20] DELEGATION? IT WOULD SEEM TO ME THAT THAT
[02:09:23] WOULD BE A WAY TO HAVE A TRULY
[02:09:27] POWERFUL ADVOCACY AGENDA THAT
[02:09:30] DEMONSTRATES THAT LEVEL OF ALIGNMENT
[02:09:32] AROUND KEY TOP PRIORITIES FOR ADDRESSING
[02:09:36] THE PROBLEM OF AVIATION NOISE IN
[02:09:40] PARTICULAR. YEAH
[02:09:46] WELL LET ME START BY SAYING I THINK WE
[02:09:48] HAVE FULL SUPPORT FROM OUR SIX AIRPORT
[02:09:50] CITIES FOR EVERYTHING ON THE SHARED
[02:09:51] FEDERAL POLICY AGENDA. THAT WAS SOMETHING
[02:09:54] THAT WAS REALLY IMPORTANT TO US AND THE
[02:09:56] DC FLY IN MEETINGS THAT WE'RE HAVING
[02:09:58] THIS YEAR ARE ABSOLUTELY TO YOUR POINT
[02:10:00] TO REALLY GET OUR MEMBERS OF CONGRESS TO
[02:10:02] SIGN ON THE DOTTED LINE SO TO SPEAK IN
[02:10:05] SAYING THIS ARE THE THINGS THAT WE
[02:10:07] SUPPORT, WE WILL WORK WITH YOU ON THOSE
[02:10:09] THINGS. AND I REMEMBER IN PARTICULAR WHEN
[02:10:12] WE MET WITH REPRESENTATIVE JAYAPAL AND
[02:10:14] COMMISSIONER CALKINS WENT THROUGH EVERY
[02:10:17] SINGLE DETAILED LIST AND THEN
[02:10:18] REPRESENTATIVE JAYAPAL SAID YES, I
[02:10:20] AGREE WITH YOU ON THAT I AGREE WITH YOU
[02:10:21] ON THAT I'M A COSPONSOR OF THAT BILL,
[02:10:23] I'VE INTRODUCED THAT BILL. SO WE'RE
[02:10:25] REALLY SEEING THIS TANGIBLE
[02:10:27] COLLABORATION HERE. I THINK YOUR
[02:10:29] SUGGESTION FOR WORKING MORE CLOSELY WITH
[02:10:31] OUR STATE LEGISLATORS IS A GREAT IDEA.
[02:10:33] OBVIOUSLY WE WORK CLOSELY WITH THEM ON
[02:10:35] STATE POLICY BUT THEY ARE VERY ENGAGED
[02:10:38] IN FEDERAL POLICY AS WELL THROUGH SOME
[02:10:40] OF THEIR NATIONAL ASSOCIATIONS SO I THINK
[02:10:43] REPRESENTATIVE [inaudible 02:10:45] AND OTHER
[02:10:45] MEMBERS OF THE AIRPORT COMMUNITIES, WE'D
[02:10:47] LOVE TO COLLABORATE WITH THEM AND I'LL
[02:10:48] FOLLOW UP ON THAT. AND ERIC WHILE THEY MAY
[02:10:51] GIVE THE NOD OF SUPPORT IN MEETINGS WE
[02:10:54] NEED TO DOCUMENT AND WE NEED, FOR
[02:10:59] COMMUNICATION PURPOSES, THOSE COMMITMENTS
[02:11:02] AND SUPPORT UNDER THE ADVOCACY AGENDA.

[02:11:05] SO I'M LOOKING FOR DECLARATIONS
[02:11:10] AND TO STRENGTHEN THOSE COMMITMENTS
[02:11:14] THROUGH OUR COMMUNICATION TOOLS AND OUR
[02:11:17] ADVOCACY EFFORTS. NOT JUST REFERENCES.
[02:11:22] I 100% AGREE COMMISSIONER. YEAH AND I THINK WE
[02:11:25] HAVE A REALLY VERY TANGIBLE NEAR TERM
[02:11:27] OPPORTUNITY WITH BOTH THE BUILD BACK
[02:11:29] BETTER LEGISLATION AND THE FISCAL YEAR
[02:11:32] 22 APPROPRIATIONS BILLS WHERE WE ARE
[02:11:34] ASKING THEM TO SAY WILL YOU SPONSOR THIS
[02:11:37] AMENDMENT? WILL YOU SPONSOR THIS EARMARK
[02:11:39] INTO THE APPROPRIATIONS BILL? AND SO WE
[02:11:41] REALLY WILL HAVE THEM- ASKING THEM TO
[02:11:44] TAKE THESE VERY TANGIBLE STEPS AND
[02:11:46] COMMIT TO ACTUALLY MAKING PROGRESS WITH
[02:11:48] US. ABSOLUTELY CORRECT. OKAY ALRIGHT. THANK
[02:11:51] YOU. THANK YOU COMMISSIONER. COMMISSIONER
[02:11:54] FELLEMAN. THANK YOU VERY MUCH. I GUESS I
[02:11:57] WOULD LIKE TO FIRST OF ALL EXPRESS HOW
[02:12:01] DELIGHTED I WAS BY HAVING THE
[02:12:04] OPPORTUNITY TO SIGN THAT LETTER TO THE
[02:12:06] FAA ON THE ANNOYANCE ISSUE AND TO SEE
[02:12:09] THE ALIGNMENT WITH OUR SURROUNDING
[02:12:12] CITIES ON SUCH A STRONG LETTER AND I
[02:12:15] REALLY APPRECIATE THE FACT THAT WAS
[02:12:17] LOOKING FORWARD TO HEARING IT WAS
[02:12:19] ALREADY OUT BUT I UNDERSTAND IT'S
[02:12:21] IMMINENT SO I'M VERY EXCITED TO BE PART
[02:12:24] OF THAT. I WOULD LIKE TO SUPPORT
[02:12:27] COMMISSIONER STEINBREUCK'S POINT ABOUT THE ENGAGEMENT
[02:12:29] OF THE STATE. I KNOW WE PLAY-
[02:12:33] WE'RE VERY MUCH INVOLVED WITH STATE
[02:12:35] LEGISLATIVE INITIATIVES BUT VERY MANY OF
[02:12:38] THEM HAVE SYNERGIES WITH THE
[02:12:42] FEDERAL INITIATIVES LIKE AIR QUALITY
[02:12:45] RELATED THINGS SO IT JUST STRIKES ME
[02:12:47] THAT TO THE DEGREE WE CAN POINT TO HOW
[02:12:51] ONE BUILDS ON THE OTHER IT ONLY HELPS
[02:12:53] OUR CASE SO. AND AS YOU POINT OUT THAT
[02:12:56] REPRESENTATIVES LIKE ORWALL AND KAISER
[02:12:59] ARE OBVIOUSLY ENGAGED AT THE FEDERAL
[02:13:01] LEVEL AS WELL SO TO THE DEGREE THOSE
[02:13:04] THINGS ARE INTEGRATED I THINK WOULD ONLY
[02:13:06] MAKE US STRONGER. THANK YOU. CAN
[02:13:10] I JUST ADD ONE MORE TO YOUR COMMENTS
[02:13:12] [crosstalk 02:13:15]
[02:13:15] [crosstalk 02:13:17]
[02:13:17] OKAY SO WE SOMETIMES
[02:13:21] ARE CONTRADICTED BY SOME OF OUR ELECTED
[02:13:25] LEADERS AND WE'RE CHALLENGED AND WE'RE
[02:13:28] LAMBASTED AND I THINK WE NEED TO TURN
[02:13:31] THAT AROUND. THAT KIND OF A MIXED MESSAGE
[02:13:34] DOES NOT HELP AND IT HAS BEEN OCCURRING
[02:13:38] FROM TIME TO TIME. SO THAT'S WHY I'M
[02:13:40] PRESSING FOR GREATER ALIGNMENT, CLARITY
[02:13:43] AROUND OUR PRIORITIES, AND THEN GO FOR IT
[02:13:46] AND PUSH HARD ON IT. THANK YOU
[02:13:51] COMMISSIONER I DON'T WANT TO BE TOTALLY
[02:13:55] POLYANA HERE. OBVIOUSLY THERE ARE AREAS
[02:13:57] WHERE WE DON'T AGREE WITH OUR CITIES AND
[02:14:00] WITH SOME OF OUR OTHER ELECTEDS AT THE
[02:14:02] STATE AND FEDERAL LEVEL. THERE ARE PLENTY
[02:14:03] OF OPPORTUNITIES FOR DISAGREEMENT. WE

[02:14:06] REALLY FOCUSED IN THE FEDERAL POLICY
[02:14:07] WORKING GROUP ON LET'S PUT THOSE ASIDE.
[02:14:09] LET'S FIND THE AREAS WHERE WE DO AGREE
[02:14:11] BECAUSE WE CAN CONTINUE TO FIGHT OVER
[02:14:13] HERE BUT LET'S MAKE PROGRESS WHERE THERE
[02:14:15] ALREADY IS ALIGNMENT. SO THAT'S REALLY
[02:14:17] BEEN OUR FOCUS IS- FOCUS AND REALLY PUT
[02:14:20] OUR ENERGIES TOGETHER WHERE WE CAN WORK
[02:14:23] TOGETHER AND NOT WORRY ABOUT THE THINGS
[02:14:25] THAT WE DON'T ALIGN ON. ALRIGHT THANKS.
[02:14:28] THERE ARE PLACES AT THE STATE LEVEL
[02:14:30] WHERE WE DO HAVE AN ALIGNMENT, OBVIOUSLY
[02:14:33] NOT EVERYWHERE. SO I THINK TO
[02:14:34] COMMISSIONER STEINBREUCK'S POINT LET'S SHOW
[02:14:37] THAT ALIGNMENT THROUGHOUT THE
[02:14:38] JURISDICTION. ULTRA FINE PARTICULATES,
[02:14:40] INDOOR AIR QUALITY, ALL OF THESE ISSUES
[02:14:42] ABSOLUTELY. THAT'S WHERE I WAS HOPING YOU
[02:14:44] WERE GOING TO GO. ALRIGHT THEN. THANK YOU
[02:14:47] SO MUCH. I GUESS OUR OPPORTUNITIES NOW IS
[02:14:49] TO HEAR FROM PHYLLIS SHOWMAN. SHE NEXT UP?
[02:14:53] YES LET ME JUST INTRODUCE PHYLLIS. BUT
[02:14:56] BEFORE LET ME JUST SAY THANKS TO ERIC
[02:14:58] FOR LEADING THE FEDERAL POLICY GROUP AND
[02:15:00] MARCO FOR LEADING THE NOISE WORKING
[02:15:03] GROUP. JUST FANTASTIC JOB. SO PHYLLIS
[02:15:07] SHOWMAN HAS BEEN START'S FACILITATOR FROM
[02:15:11] 2018 TO 2020 AND SHE'S ALSO
[02:15:15] THE AUTHOR OF THE START 2020 ANNUAL
[02:15:18] REPORT. TO SPEND A FEW MINUTES REVIEWING
[02:15:21] THE KEY DISCUSSION TOPICS AND START'S SIX
[02:15:25] MEETINGS IN THE 2020. PHILLIS WHO HAS BEEN
[02:15:27] WITH US FROM DAY ONE SERVED 3 YEARS A
[02:15:32] START FACILITATOR AND IS THE AUTHOR OF
[02:15:34] THE 2020 START ANNUAL REPORT AND IF YOU
[02:15:37] HAVEN'T HAD A CHANCE TO LOOK AT THE
[02:15:38] REPORT, PLEASE DO. IT IS REALLY WELL DONE, WELL
[02:15:41] PUT TOGETHER A REPORT. IF YOU CAN'T READ
[02:15:42] THE ENTIRE THING THERE'S A REALLY NICE
[02:15:44] EXECUTIVE SUMMARY THERE THAT YOU CAN TAKE
[02:15:46] A LOOK AT. THE DECEMBER MEETING WAS
[02:15:49] PHYLLIS'S LAST AS FACILITATOR AND I WANT
[02:15:52] TO PERSONALLY LET HER KNOW HOW MUCH I
[02:15:53] APPRECIATE THE WAY SHE MANAGED THE START
[02:15:57] MEETINGS AND THE START MEMBERSHIP. YOU
[02:15:59] KNOW FACILITATION IS NEVER AN EASY
[02:16:02] TASK BECAUSE YOU HAVE TO KIND OF STRIKE
[02:16:03] THAT BALANCE BETWEEN ALL THE MEMBERS
[02:16:06] AROUND THE TABLE OFTEN DON'T NECESSARILY
[02:16:09] SEE EYE TO EYE AND OFTEN HAVE DIFFERENT
[02:16:11] PRIORITIES FOR SERVING, DIFFERENT REASONS
[02:16:14] AND RATIONAL,
[02:16:15] SO I JUST WANT TO SAY
[02:16:17] PHYLLIS THANK YOU FOR YOUR SERVICE IN
[02:16:20] START AND THANK YOU FOR THE EXPERIENCE
[02:16:22] AND SKILL THAT YOU DEMONSTRATED AS A
[02:16:24] FACILITATOR. ANY SUCCESS THAT WE HAD OVER
[02:16:27] THE LAST THREE YEARS WE DEFINITELY OWE A
[02:16:30] LOT OF IT TO YOUR PARTICIPATION IN START.
[02:16:33] SO JUST WANT TO SAY AGAIN HEART FELT THANK
[02:16:35] YOU AND PHYLLIS YOU CAN TAKE IT AWAY.
[02:16:39] THANKS SO MUCH LANCE. I APPRECIATE THAT.
[02:16:42] SO AS LANCE MENTIONED I FACILITATED START

[02:16:46] SINCE ITS INCEPTION AND HAVE CLOSELY
[02:16:48] OBSERVED AS PROGRESS FROM YEAR TO YEAR
[02:16:50] AND WHAT I'M GOING TO DO NOW IS TO SHARE
[02:16:52] A BIT ABOUT WHAT WE DISCUSSED DURING THE
[02:16:54] COURSE OF PARTICULARLY THIS CHALLENGING
[02:16:56] AND UNPRECEDENTED YEAR. AT THE BEGINNING
[02:16:59] OF 2020 START CONTINUED TO FOCUS IT'S
[02:17:02] WORK ON THE PRIORITIES IDENTIFIED BY
[02:17:04] MEMBERS IN 2019 WHICH WERE AVIATION
[02:17:07] NOISE, FEDERAL POLICY, AND HEALTH RELATED
[02:17:09] TO ULTRA FINE PARTICLES. START ALSO
[02:17:12] WELCOMED IN 2020 SOME NEW COMMUNITY
[02:17:15] REPRESENTATIVES AND AS YOU KNOW EACH
[02:17:17] MEETING HAS OPPORTUNITIES FOR VERBAL AND
[02:17:20] WRITTEN PUBLIC COMMENT. NEXT SLIDE PLEASE.
[02:17:24] SO THE FEBRUARY MEETING
[02:17:28] WAS JUST PRIOR TO THE EMERGENCE OF THE
[02:17:31] PANDEMIC AND IT FOCUSED ON PROVIDING
[02:17:33] ENDPOINT FOR THE FEDERAL POLICY ADVOCACY
[02:17:35] TRIP TO WASHINGTON DC THAT UNFORTUNATELY
[02:17:38] WAS CANCELLED AS YOU HEARD. THE INPUT
[02:17:40] HELPED TO CONFIRM THE JOINT ADVOCACY
[02:17:42] AGENDA AND SHARED INTEREST. THE FEBRUARY
[02:17:45] MEETING ALSO PROVIDED AN UPDATE ON THE
[02:17:47] SOUND INSTALLATION PROGRAM AND AN UPDATE
[02:17:49] ON THE GROUND NOISE ANALYSIS BY THE
[02:17:51] CONSULTANT WHO WAS SCOPING THE ANALYSIS
[02:17:53] WHICH AT THAT TIME WE THOUGHT WAS GOING
[02:17:55] TO CONTINUE UNTIL OF COURSE WE COULD NOT
[02:17:57] CONTINUE IT BECAUSE OF COVID. START WAS
[02:18:01] ALSO BRIEFED ON THE ADDITIONAL ANALYSIS
[02:18:03] REGARDING THE NOISE ABATEMENT DEPARTURE
[02:18:05] PROFILES STUDY WHICH MARCO HAD MENTIONED
[02:18:08] AND THE CONSULTANT SHARED
[02:18:09] RECOMMENDATIONS THAT INCLUDED THAT THE
[02:18:12] PORT DISCUSSED THE STUDY RESULTS WITH
[02:18:13] THE THREE SUSPENDED CITIES AT THAT TIME
[02:18:16] AND THAT THE PORT REQUEST ALL AIRCRAFT
[02:18:18] OPERATORS TO IMPLEMENT THAT DISTANT NADP
[02:18:20] AT THE AIRPORT. START WAS ALSO UPDATED ON
[02:18:24] THE LATE NIGHT NOISE LIMITATION PROGRAM
[02:18:26] FOURTH QUARTER RESULTS WHICH INCLUDED SHARING
[02:18:28] SOME REALLY POSITIVE OUTCOMES FROM THE
[02:18:30] PORT'S OUTREACH TO AIRLINES ABOUT THE
[02:18:32] PROGRAM. AND THE MAIN FOCUS OF THE
[02:18:35] MEETING IN FEBRUARY WAS A PRESENTATION
[02:18:37] AND DISCUSSION ON THE UNIVERSITY OF
[02:18:38] WASHINGTON'S ULTRAFINE PARTICLES STUDY.
[02:18:41] THE RESEARCHER SHARED THAT OVER THE NEXT
[02:18:43] FEW YEARS THERE WILL BE A LOT MORE RESEARCH
[02:18:45] AND INFORMATION REGARDING ULTRAFINE
[02:18:46] PARTICLES COMING OUT. THIS IS AN AREA OF
[02:18:49] FOCUS FOR START, HAS BEEN AN AREA OF
[02:18:51] PRIORITY AND THERE IS A LOT OF RESEARCH
[02:18:54] JUST EMERGING AND SO THERE IS STILL
[02:18:57] TIME NEEDED TO LET SOME OF THAT RESEARCH
[02:19:00] KIND OF DEVELOP TO GET EVEN MORE
[02:19:01] UNDERSTANDING AND INFORMATION ABOUT THE
[02:19:03] IMPACTS OR POTENTIAL IMPACTS OF ULTRA
[02:19:06] FINE PARTICLES. SO THAT'S ONGOING. I WOULD
[02:19:09] SAY FOR THE NEXT FEW YEARS GIVEN THE
[02:19:11] NATURE OF RESEARCH.
[02:19:14] SO BY THE APRIL MEETING COVID HAD BECOME

[02:19:17] A GLOBAL PANDEMIC AND THERE WAS A HIGH
[02:19:19] LEVEL OF UNCERTAINTY AS TO WHAT WAS TO
[02:19:20] COME SO THIS MEETING FOCUSED SOLELY ON
[02:19:23] GAINING PERSPECTIVE ON AND DISCUSSING
[02:19:25] THE IMPACT OF COVID TO 19 ON AVIATION AS
[02:19:28] WELL AS THE CHALLENGES FACING THE
[02:19:29] AIRPORT AREA CITIES. IT WAS CLEAR THAT
[02:19:32] THERE IS NO BUSINESS AS USUAL AND THAT
[02:19:34] THE IMPACTS AT COVID COULD AND LIKELY
[02:19:36] WOULD CREATE TRANSFORMATIVE CHANGES ON
[02:19:38] SOCIETY, ON COMMUNITIES, AND THE AVIATION
[02:19:41] INDUSTRY. IT WAS A SOBERING MEETING. LANCE
[02:19:45] REVIEWED SOME OF THE VERY SIGNIFICANT
[02:19:46] IMPACTS AT THAT TIME OF COVID ON THE
[02:19:49] AIRPORT AND ALSO EMPHASIZED THAT HEALTH
[02:19:51] AND SAFETY WAS A NUMBER ONE PRIORITY AT
[02:19:53] THE AIRPORT. EACH CITY REPRESENTATIVE
[02:19:56] THEN DISCUSSED THE IMPACTS ON THEIR
[02:19:57] COMMUNITIES AND THESE WERE EARLY ON STILL
[02:20:00] AN COVID AND THESE IMPACTS INCLUDED
[02:20:02] SIGNIFICANT BUSINESS DOWNTURN, INCREASED
[02:20:04] COMMUNITY NEEDS GIVEN THE HIGH LEVEL OF
[02:20:06] UNEMPLOYMENT INCLUDING FOOD INSECURITY,
[02:20:09] ILLNESS, AND SIGNIFICANT CUTS TO CITY
[02:20:11] REVENUE. THE AIR CARRIERS THEN WENT ON
[02:20:14] BOTH DELTA AND ALASKA DISCUSSED THE
[02:20:17] IMPACTS ON AIRLINES. AT THAT TIME THEY
[02:20:19] SHARED THAT DOMESTIC AND INTERNATIONAL
[02:20:21] OPERATIONS WERE DOWN 70 TO 80% AND THESE
[02:20:24] WERE EXTREMELY DIFFICULT TIMES FOR ALL
[02:20:26] AIRLINES. THE SIGNIFICANT UNCERTAINTY
[02:20:29] CREATED A CHALLENGING ENVIRONMENT IN
[02:20:31] WHICH TO DEVELOP STRATEGIES FOR RECOVERY
[02:20:33] BECAUSE OF SO MUCH UNCERTAINTY IT WAS
[02:20:35] REALLY UNCLEAR AS TO WAS THIS GOING TO
[02:20:37] BE SIMILAR TO A RECESSION OR IS THIS
[02:20:39] SOME TOTALLY DIFFERENT THING AND HOW
[02:20:41] THOSE IMPACTS CAN OCCUR. THE FAA
[02:20:44] ALSO SHARED THEIR PERSPECTIVE. THEY
[02:20:47] SHARED THAT OVERALL AIR TRAVEL IN NOT
[02:20:48] BY APRIL WAS DOWN BY 95% AND THE
[02:20:51] BANKRUPTCIES WERE BEGINNING TO OCCUR. THE
[02:20:55] NOISE CONSULTANT TO THE WORKING GROUP
[02:20:57] VENTS MESTRE DISCUSSED THAT ONE OF THE
[02:20:59] SILVER LINING OF THE IMPACTS OF COVID 19
[02:21:02] MAY BE THAT AIRLINES RETIRE OLDER
[02:21:04] NOISIER AIRCRAFT FOR NEWER QUIETER MODELS
[02:21:06] AND WE'RE BEGINNING TO SEE THAT THAT IS
[02:21:08] HAPPENING. OVERALL THE DISCUSSION REALLY
[02:21:12] FOCUSED ON HOW BEST THE PORT CAN ASSIST
[02:21:14] THE CITIES AT THAT TIME AND HOW TO
[02:21:16] STRENGTHEN THE RELATIONSHIPS BETWEEN THE
[02:21:18] PORT, AIRLINES, AND LOCAL COMMUNITIES
[02:21:20] GIVEN THE CHALLENGING TIMES. THE JUNE
[02:21:24] MEETING INCLUDED UPDATES ON THE START
[02:21:26] FEDERAL POLICY WORKING GROUP AND THE
[02:21:27] AVIATION NOISE WORKING GROUP. THE FEDERAL
[02:21:30] POLICY WORKING GROUP HAD TAKEN A HIATUS
[02:21:32] DURING THE SPRING DUE TO CONGRESS AND
[02:21:35] THE FAA BEING ENTIRELY FOCUSED ON COVID.
[02:21:37] IT WAS NOTED THAT IT WILL BE A DIFFICULT
[02:21:40] YEAR FOR PROPOSING AND PASSING
[02:21:41] LEGISLATION AND THIS WAS FOR THE REST

[02:21:43] OF 2020 BUT REPRESENTATIVE ADAM
[02:21:47] SMITH WAS CONTINUING TO BE VERY
[02:21:48] COMMITTED AND FOCUSED TO AIRPORT RELATED
[02:21:50] LEGISLATIVE PRIORITIES AS REPORTED BY
[02:21:52] HIS AID. THE AVIATION NOISE WORKING GROUP
[02:21:55] SHARED SOME UPDATES AND SUCCESSES FROM
[02:21:57] ITS WORK PLAN. THIS INCLUDED DUE TO THE
[02:22:00] IMPLEMENTATION OF THE RUNWAY USE PLAN
[02:22:03] THAT WAS A START INITIATIVE THAT THE USE
[02:22:06] OF THE THIRD RUNWAY WAS FROM 12 TO
[02:22:08] FIVE AM REDUCED FROM ABOUT AN AVERAGE
[02:22:11] OF 10 TO 30 LANDINGS PER NIGHT TO AN
[02:22:12] AVERAGE OF ABOUT TWO LANDINGS PER NIGHT
[02:22:15] WITH MANY NIGHTS WHERE THERE ARE NO
[02:22:16] LANDINGS. PORT STAFF ALSO RECEIVED INPUT
[02:22:20] FROM THE WORKING GROUP ON THE NEW
[02:22:21] AVIATION NOISE COMMENT SYSTEM AND THE
[02:22:22] REPORTING STRUCTURE BEFORE IT WAS
[02:22:24] FINALIZED. THE FOCUS OF THE JUNE MEETING
[02:22:27] WAS A PRESENTATION AND DISCUSSION ABOUT
[02:22:29] THE PORT ECONOMIC RECOVERY FRAME WORK.
[02:22:31] THIS GREW OUT OF APRIL MEETING IN TERMS
[02:22:34] OF TRYING TO UNDERSTAND WHAT IS THE BEST
[02:22:35] WAY THAT THE COMMUNITIES, THE AIRLINES,
[02:22:37] AND THE PORT CAN LOOK AT THE FUTURE
[02:22:40] TOGETHER AND WORK TOGETHER WITH THE
[02:22:42] CHALLENGES THAT WERE COMING OUT OF COVID.
[02:22:44] DURING THAT MEETING START HELD SMALL
[02:22:47] GROUP DISCUSSIONS AND IN THOSE
[02:22:49] DISCUSSIONS PEOPLE TALKED ABOUT WAYS IN
[02:22:51] WHICH THE FRAMEWORK CAN SUPPORT THEIR
[02:22:52] COMMUNITIES. NEXT SLIDE PLEASE. SO
[02:22:58] THE AUGUST MEETING BEGAN WITH A
[02:23:00] SUMMARY POTENTIAL IDEAS FOR START TO
[02:23:02] AMPLIFY COMMUNITY ENGAGEMENT. THESE
[02:23:05] RECOMMENDATIONS CAME OUT OF A SMALL TASK
[02:23:08] FORCE OF START MEMBERS WHO HAD INITIATED
[02:23:09] THAT THEY WANTED TO TALK MORE ABOUT WAYS
[02:23:12] THAT START COULD REALLY ENGAGE THE
[02:23:13] COMMUNITIES BETTER. THE IDEAS THAT CAME
[02:23:16] OUT OF THAT MEETING FOCUSED ON WAYS TO
[02:23:17] UTILIZE SOCIAL MEDIA AND FORUMS TO
[02:23:20] COMMUNICATE AND EDUCATE ABOUT STARTS
[02:23:22] INITIATIVES AND DISCUSSIONS AS WELL AS
[02:23:24] TO HELP COMMUNITIES AT LARGE BEGIN TO
[02:23:27] UNDERSTAND THE KINDS OF THINGS THAT
[02:23:28] PEOPLE HAVE LEARNED OVER THE THREE YEARS
[02:23:30] OF BEING PART OF START ABOUT THE AVIATION
[02:23:32] INDUSTRY. THE FEDERAL POLICY WORKING
[02:23:34] GROUP SHARED FOUR NEW POLICY PRIORITIES
[02:23:37] THAT THEY HAD DEVELOPED IN THEIR MEETING
[02:23:39] JUST PRIOR TO THE AUGUST MEETING THAT
[02:23:41] WAS TO INCREASE FUNDING FOR EXISTING
[02:23:43] NOISE INSTALLATION PROGRAMS, INCREASE
[02:23:45] FOCUS ON SUSTAINABLE AVIATION FUELS, AND
[02:23:48] CLIMATE CHANGE EFFORTS INCENTIVES FOR
[02:23:50] AIRCRAFT MODERNIZATION AND EMISSIONS
[02:23:53] REDUCTIONS PROGRAM, AND ADVOCATE FOR
[02:23:54] STRINGENT NOISE REQUIREMENTS AND
[02:23:56] STANDARDS FOR SUPERSONIC AIRCRAFTS. THE
[02:23:59] AVIATION NOISE WORKING GROUP ALSO SHARED
[02:24:01] SOME NEW ITEMS FOR ANALYSIS AS PART OF
[02:24:03] THEIR WORKING GROUPS INCLUDING THE NOISE

[02:24:05] IMPACTS ASSOCIATED WITH AIR CARGO
[02:24:07] FLIGHTS AS MARCO HAD MENTIONED, WORKING
[02:24:09] WITH THE FAA REGARDING PROPELLER
[02:24:11] AIRCRAFT FLIGHT PATTERNS, SUPER SONIC
[02:24:14] AIRCRAFT PROPOSED NOISE STANDARDS,
[02:24:17] AND LEARNING MORE ABOUT THE
[02:24:19] INTERNATIONAL NOISE AND GREEN AVIATION
[02:24:21] STANDARDS. THE OCTOBER MEETING WELCOMED
[02:24:24] BACK TWO CITIES THAT HAD REINSTATED THEIR
[02:24:26] MEMBERSHIP AND START AND THE FEDERAL
[02:24:28] POLICY WORKING GROUP SHARED THAT THEY
[02:24:30] CAME TO AGREEMENT ON TWO NEW ITEMS AND
[02:24:32] UPDATED FEDERAL POLICY ADVOCACY PLAN
[02:24:35] THAT NOW INCLUDES FOUR NEW POLICY
[02:24:37] PRIORITIES AND ORGANIZING THE VIRTUAL
[02:24:40] MEETINGS THAT ERIC TALKED ABOUT WITH
[02:24:41] CONGRESSIONAL REPRESENTATIVES AND THE
[02:24:43] FAA LEADERSHIP. THE AVIATION NOISE
[02:24:45] WORKING GROUP FOCUSED THEIR BRIEFING ON
[02:24:47] UPDATING THE PRESENTATION FROM THE WORK
[02:24:50] GROUP ON AIR CARGO AND REALLY TAKING
[02:24:52] THIS ON MORE TO BETTER UNDERSTAND HOW
[02:24:54] BEST TO WORK WITH FREIGHT OPERATORS TO
[02:24:56] REDUCE AVIATION NOISE. AND ALSO THERE WAS
[02:25:00] A DETAILED PRESENTATION ABOUT THE
[02:25:02] AIRPORTS AIRCRAFT NOISE MONITORING
[02:25:05] PROGRAM OVERALL TO INCREASE
[02:25:06] UNDERSTANDING OF HOW THAT PROGRAM WORKED.
[02:25:08] THE FINAL MEETING OF THE YEAR IN
[02:25:10] DECEMBER INCLUDED A BRIEFING FROM THE
[02:25:12] FEDERAL POLICY WORKING GROUPS' DECEMBER
[02:25:15] MEETING. REPRESENTATIVES FROM CONGRESSIONAL
[02:25:18] OFFICES ALONG WITH PORT STAFF PROVIDED
[02:25:21] AN UPDATE AND ANALYSIS BASED ON NATIONAL
[02:25:23] ELECTION RESULTS. ONE OF THE THINGS I'M
[02:25:25] NOT SURE ERIC MENTIONED ABOUT THE
[02:25:27] FEDERAL POLICY WORKING GROUP IS THERE
[02:25:29] ARE A LARGE NUMBER OF CONGRESSIONAL
[02:25:32] OFFICES ALSO INVOLVED IN THAT WORKING
[02:25:34] GROUP. IT'S NOT JUST START MEMBERSHIP.
[02:25:37] PORT STAFF ALSO REVIEWED THE EUROPEAN
[02:25:40] UNION'S AVIATION INDUSTRIES INITIATIVES
[02:25:42] TO CONNECT AVIATION RECOVERY WITH
[02:25:44] INCREASING ENVIRONMENTAL SUSTAINABILITY
[02:25:46] AND PROVIDE AN UPDATE ON THE NEWLY
[02:25:48] PLANNED VIRTUAL WASHINGTON DC FLY IN.
[02:25:51] THIS REALLY CAUGHT PEOPLE'S IMAGINATIONS
[02:25:53] PARTICULARLY AROUND WHAT'S GOING ON IN
[02:25:55] THE EUROPEAN UNION AND HOW THEY ARE
[02:25:57] REALLY LOOKING AT HOW TO INCREASE THEIR
[02:26:00] INITIATIVES AROUND ENVIRONMENTAL
[02:26:02] PROTECTION AND SUSTAINABILITY TO THE
[02:26:04] RECOVERY OF THE AVIATION INDUSTRY AND
[02:26:06] USING THIS TIME THIS, RECOVERY FROM COVID,
[02:26:09] AS AN OPPORTUNITY TO DO THAT. THE MAIN
[02:26:12] FOCUS OF THE MEETING IN DECEMBER WAS
[02:26:14] REFLECTION ON MEMBERS ENGAGEMENT IN
[02:26:16] START OVER THE THREE YEARS AND
[02:26:17] DEVELOPMENT OF PRIORITIES FOR 2021.
[02:26:20] MEMBERS WERE ASKED TO SPEAK TO A NUMBER
[02:26:22] OF REFLECTION QUESTIONS WHICH WERE
[02:26:24] REALLY IMPORTANT. WHEN YOU'RE INVOLVED IN
[02:26:25] SOMETHING LIKE THIS IT'S REALLY HELPFUL

[02:26:27] TO REALLY SIT BACK AND KIND OF REFLECT
[02:26:29] UPON WHAT THE EXPERIENCE HAS BEEN LIKE.
[02:26:31] THE QUESTIONS INCLUDED THINGS LIKE HOW
[02:26:34] IS YOUR PERSPECTIVE CHANGED FROM WHEN YOU
[02:26:36] BEGAN TO BE INVOLVED IN START, TAKING THE
[02:26:39] LONG VIEW WHAT REALISTIC OUTCOMES WOULD
[02:26:41] YOU LIKE FOR START TO CONTRIBUTE TO, WHAT
[02:26:44] HAVE YOU LEARNED ABOUT THE ISSUES AND THE
[02:26:45] NEEDS OF THE CITIES. AND THIS WAS ASKING
[02:26:48] THE AIRLINES AND LANCE AND THE FAA TO
[02:26:51] REFLECT BACK TO THE CITIES WHAT IT IS
[02:26:53] THAT THEY'VE BEEN LEARNING OVER TIME.
[02:26:55] WHAT ELSE IS IMPORTANT TO KNOW, AND WHAT
[02:26:58] ELSE IS NEEDED TO FURTHER STRENGTHEN THE
[02:27:00] WORKING RELATIONSHIPS AMONG START
[02:27:02] MEMBERS. MEMBERS PROVIDED COMMENTS AND
[02:27:06] ADDED ADDITIONAL TOPICS FOR
[02:27:07] CONSIDERATION FOR THE 2021 PRIORITIES.
[02:27:10] SINCE THIS WAS MY FINAL MEETING THAT I
[02:27:13] WAS GOING TO FACILITATE THE MEETING WAS
[02:27:15] CONCLUDED WITH SOME REFLECTIONS FOR ME
[02:27:17] OVER THE LAST THREE YEARS OF
[02:27:19] FACILITATION AND I JUST WANT TO SHARE
[02:27:20] WITH YOU A FEW OF THOSE REFLECTIONS. I
[02:27:25] FACILITATE A LOT OF GROUPS THAT HAVE
[02:27:27] HIGH CONFLICT, LOW TRUST, AND DEAL WITH
[02:27:29] STICKY ISSUES AND THE UNCOMFORTABLE
[02:27:31] TIMES AS YOU KNOW THERE WERE SOME WITH
[02:27:32] START REALLY WERE TO BE EXPECTED WHEN
[02:27:35] PEOPLE WHO HAVE A RANGE OF INTERESTS AND
[02:27:37] HISTORIC CONFLICTS START TO TRY TO
[02:27:39] DEVELOP A MORE COOPERATIVE RELATIONSHIP.
[02:27:41] THERE IS ALWAYS A PERIOD OF TIME AT THE
[02:27:43] BEGINNING OF A GROUP LIKE THAT WHERE
[02:27:45] THINGS ARE MORE CHALLENGING AND MORE
[02:27:47] CONFLICTUAL. I REALLY WANT TO COMMEND
[02:27:50] LANCE FOR HOLDING HIS HONEST INTENT FOR
[02:27:52] WHY START WAS INITIATED AND REALLY HIS
[02:27:54] AUTHENTICITY, HIS LEADERSHIP AND
[02:27:57] DETERMINATION AND HANGING IN THERE EVEN
[02:27:59] WHEN TIMES WERE UNCOMFORTABLE. LANCE IS
[02:28:02] ALSO VERY WELL SUPPORTED BY A TALENTED
[02:28:04] AND CONSCIENTIOUS GROUP OF PORT STAFF
[02:28:06] WHO I'VE REALLY BEEN IMPRESSED IN BEING
[02:28:08] ENGAGED WITH WHO HAVE REALLY CHALLENGED
[02:28:10] THEMSELVES TO THINK OUT OF THE BOX AND
[02:28:12] THEY REALLY DO APPROACH THEIR WORK WITH
[02:28:13] SINCERITY AND WITH SKILL AND ARE REALLY
[02:28:15] WORKING TO DEVELOP THE TRUSTING
[02:28:17] RELATIONSHIPS THAT ARE NEEDED FOR THIS
[02:28:19] EFFORT TO BE SUCCESSFUL. MY OVERALL
[02:28:22] GUIDANCE TO THE GROUP IS THAT WHEN
[02:28:25] THERE'S TENSION OR DISAGREEMENT TO
[02:28:27] REALLY FOCUS MORE ON RELATIONSHIP
[02:28:28] BUILDING LESS ON POLITICAL DYNAMICS. DO
[02:28:31] NOT SEE THIS SO MUCH AS A POLITICAL KIND
[02:28:35] OF SITUATION WHERE YOU THINK ABOUT
[02:28:37] POLITICAL STANCES OR WHO ARE THE WINNERS
[02:28:39] OR WHO ARE THE LOSERS OR WHAT ARE THE
[02:28:41] POLITICAL DEMANDS OR THE POLITICAL
[02:28:43] STRATEGIES THAT YOU WANT FOR ADDRESSING
[02:28:44] THE ISSUES. THE REAL FOCUS FOR START I
[02:28:47] THINK ON GROUPS LIKE THIS SHOULD BE

[02:28:49] ON STRESSING RELATIONSHIPS WHICH REALLY
[02:28:52] INCLUDES ENGAGING IN REALLY AUTHENTIC
[02:28:54] CONVERSATIONS, BUILDING RESPECT, FINDING
[02:28:57] COMMON INTERESTS NOT POSITIONS, AND TRUTH
[02:28:59] TELLING. AND I THINK THAT THROUGH THOSE
[02:29:01] BUILDING RELATIONSHIPS IT OPENS DOORS TO
[02:29:03] UNEXPECTED OUTCOMES AND MY ADVICE IS
[02:29:06] REALLY TO THINK OF START MORE LIKE
[02:29:08] MARITAL COUNSELING AND LESS LIKE A LABOR
[02:29:11] NEGOTIATION. TO
[02:29:15] MINIMIZE STEREOTYPING AND OBJECTIFYING
[02:29:18] PARTICIPANTS, SOME OF YOU KNOW I WORKED
[02:29:20] IN A POLITICAL ENVIRONMENT FOR A LONG
[02:29:22] TIME AND IT'S REALLY IMPORTANT TO KIND
[02:29:25] OF MINIMIZE THE SUBJECTIFICATION AND
[02:29:28] THAT INCLUDES LIKE SEEING PEOPLE EVEN
[02:29:31] INCLUDING THE PUBLIC TO START TO SHIFT
[02:29:33] TO THE INDIVIDUALS, TO START THINKING
[02:29:35] ABOUT PEOPLE NOT AS LIKE IT'S THE PORT
[02:29:38] OR IT'S THE FAA OR IT'S THE ACTIVIST OR
[02:29:41] IT'S THE DISGRUNTLED COMMUNITY MEMBER OR
[02:29:44] IT'S THE AIRLINES BUT TO REALLY ACKNOWLEDGE
[02:29:46] THE HUMANITY AND MOST IMPORTANTLY THE
[02:29:48] DIGNITY OF PEOPLE IN THE ROOM. PRACTICE
[02:29:52] PUTTING THEMSELVES IN THE SHOES OF
[02:29:53] OTHERS AND I THINK THIS IS REALLY
[02:29:55] ESSENTIAL AND I COULD SEE OVER TIME MORE
[02:29:56] AND MORE ABOUT OCCURRING AND THAT'S LIKE
[02:29:59] LOOKING AT THE CHALLENGES THAT LANCE FACES
[02:30:01] AS RUNNING THE AIRPORT, WHAT IS
[02:30:05] THAT REALLY LIKE? WHAT ARE THE CHALLENGES
[02:30:07] THAT HE FACES? WHAT ARE THE CHALLENGES
[02:30:08] FOR A RESIDENT LIVING UNDER THE FLIGHT
[02:30:11] PATH? WHAT IS IT LIKE WHEN YOU'RE WORKING
[02:30:13] FOR AN AIRLINE THAT ESPECIALLY DURING
[02:30:14] COVID HAS THE KIND OF STRESSES THAT ARE
[02:30:16] OCCURRING? AND ALSO FOR THE FAA THAT A
[02:30:20] SIGNIFICANT PART OF THEIR ROLES TO
[02:30:21] ENSURE THE SAFETY OF AIR TRAVELERS. THE
[02:30:24] MORE AND MORE OF THOSE BARRIERS THAT CAN BE
[02:30:27] BROKEN DOWN AND THE MORE CONNECTIONS
[02:30:29] THAT CAN BE FOUND I REALLY BELIEVE THAT
[02:30:30] THE MORE POSSIBILITIES EMERGE FOR
[02:30:32] MEETING COMMON INTERESTS SO THANK YOU
[02:30:35] FOR THAT. I REALLY APPRECIATE THE TIME
[02:30:37] AND BACK TO YOU LANCE. I WOULD JUST
[02:30:40] LIKE TO SAY THANK YOU PHILLIS FOR YOUR
[02:30:42] SERVICE TO THIS EFFORT AND I WOULD ASK
[02:30:45] THAT WE HOLD OUR QUESTIONS TILL THE END.
[02:30:48] WE HAVE TWO MORE SPEAKERS AND THREE
[02:30:53] MINUTES SO SPEAK QUICKLY. NO I'M KIDDING.
[02:30:56] BUT WE'LL TAKE THE QUESTIONS AT THE END
[02:30:58] IF THAT'S OKAY AND REALLY HAPPY TO HEAR
[02:31:01] FROM MICHAEL MESIAS AND THEN LANCE MAYBE
[02:31:04] YOU COULD DO THE INTRODUCTION. SO NEXT
[02:31:06] SLIDE PLEASE. AND WE HAVE LOST ONE OF OUR
[02:31:09] SPEAKERS. I'M JUST GOING TO SKIP THROUGH.
[02:31:11] NEXT SLIDE. YEAH
[02:31:17] JUST TO HIGHLIGHT THIS REAL QUICK. THE
[02:31:20] PRIORITIES THAT WE HAVE FOR 2021 AS YOU
[02:31:22] CAN SEE ON THE SCREEN ULTRAFINE
[02:31:24] PARTICLES AND THE STATUS OF THE
[02:31:26] UNIVERSITY OF WASHINGTON RESEARCH,

[02:31:27] AVIATION FUEL DUMPING, AND FAA AND
[02:31:30] AIRPORT PROCEDURES FOR WHEN A FUEL DUMP
[02:31:33] EVENT OCCURS. THE 2021 AVIATION FORECAST
[02:31:37] BOTH FOR THE AIRPORT ITSELF SPECIFICALLY
[02:31:39] AND FOR THE NATION AS A WHOLE. SOUTH
[02:31:41] KING COUNTY FUND, WHAT'S BEING FUNDED AND
[02:31:44] WHAT COMES NEXT. AND NOISE INSULATION. THE CURRENT PORT PROGRAM AND POTENTIAL
[02:31:51] CHANGES TO THE PROGRAM. AND MORE ON THAT AS WE
[02:31:54] DISCUSSED EARLIER AIR CARGO AND THE
[02:31:56] NOISE THAT THEIR OPERATIONS GENERATE. SO
[02:31:59] I AM GOING TO- IN THE INTEREST OF TIME- I
[02:32:01] THINK WE LOST MICHAEL WHO WAS ON FOR THE
[02:32:04] ENTIRE TIME I THINK FROM THE BEGINNING
[02:32:06] AND I THINK WE'LL PROBABLY JUST GO NEXT
[02:32:10] TO- IS MARK HOPPEN AVAILABLE? I AM.
[02:32:15] OKAY GREAT. MARK THE
[02:32:21] SO REAL QUICK MARK I THINK THIS IS
[02:32:25] MARK [inaudible 02:32:28]
[02:32:28] I'M GOING TO ASK MARK TO SAY A FEW WORDS
[02:32:30] BUT COMMISSIONERS, MARK IS RETIRING THIS
[02:32:32] SPRING AND SO REALLY HEARTFELT THANKS TO
[02:32:35] MARK FOR HIS INVOLVEMENT IN HELPING
[02:32:37] CREATE START AND FOR HIS STEADY HAND HELPING
[02:32:42] TO LEAD START AND [inaudible 02:32:45]
[02:32:45] SO MARK IT'S ALL YOURS. OKAY THAT'S TRUE
[02:32:48] I'VE DECIDED TO RETIRE ONE DAY BEFORE MY
[02:32:50] 70 TH BIRTHDAY ON APRIL 8TH. FOR
[02:32:53] YEARS MY RETIREMENT MARKETING PITCH TO
[02:32:55] MY WIFE MARILYN IS THAT I'M NOT
[02:32:56] PERFORMING REGULAR WORK IN MY 70'S.
[02:32:59] START IS IMPORTANT TO THE PORT OF
[02:33:00] SEATTLE BECAUSE IT FORMS A FORUM FOR
[02:33:02] TECHNICAL UNDERSTANDING. IT INVOLVES
[02:33:05] COMMUNITY STAKEHOLDERS SURROUNDING THE
[02:33:07] AIRPORT AND WITHOUT START THERE'S REALLY
[02:33:10] NOT A LOT LEFT OTHER THAN ISOLATION,
[02:33:13] ACTIVISM LITIGATION, OR EIS PROCESSES
[02:33:17] AS A SUBSTITUTE FOR COMMUNICATION. THAT'S
[02:33:20] NOT WHAT I REGARD AS USEFUL. LET
[02:33:24] ME EXPLAIN WHAT I MEAN. START APPROACHES
[02:33:29] TURNING A LARGE INSTITUTION AT THE
[02:33:32] FEDERAL LEVEL THAT IS KIND OF LIKE A BIG
[02:33:35] BATTLESHIP AND ONLY THROUGH GOOD
[02:33:37] COMMUNICATION DO WE HAVE ANY CHANCE OF
[02:33:39] TURNING IT IN ANY PARTICULAR DIRECTION
[02:33:41] AT ALL. I THINK WE'VE MADE STEPS TO DO
[02:33:43] THAT. FOR INSTANCE THE FAA IS CURRENTLY
[02:33:47] CONDUCTING AN UPDATE TO ITS ANNOYANCE
[02:33:49] STUDY. THAT STRIKES ME AS ODD BECAUSE
[02:33:52] IT TOUCHES ON A RAFT OF PUBLIC ISSUES
[02:33:54] PUBLIC HEALTH ISSUES. I GREW UP IN THE
[02:33:57] FIFTIES WHERE 65 DNL EMERGED
[02:34:01] AS A STANDARD. ON ONE SIDE OF MY BRICK
[02:34:04] HOUSE ON GIG HARBOR BAY WAS MY GODFATHER
[02:34:06] STANDING GRAVEL PLANT, SCHEME CRANE POST,
[02:34:08] TUG BARGES, MIXERS, CONCRETE. ON
[02:34:11] THE OTHER SIDE OF THE HOUSE IS MY DAD'S
[02:34:14] BUSINESS, THE LAST WOODEN BOAT SHOP WHERE THE
[02:34:15] OWNER AND THE FAMILY LIVED NEXT DOOR.
[02:34:18] PLANERS, SANDERS, FAN
[02:34:22] SAWS, BIG BAND SAWS ALL
[02:34:27] SORTS OF JOINERS AND AS A RESULT
[02:34:30] MY EARS RING CONSTANTLY. IF 65

[02:34:35] DNL WAS NOT THE STANDARD AT THAT TIME
[02:34:37] THERE WOULD BE NO BUSINESS. IN THE
[02:34:41] SEVENTIES WHEN AIRPORTS AND BIG JETS
[02:34:43] WERE COMING IN THERE WAS NO POSSIBILITY
[02:34:45] THAT YOU COULD REDUCE THAT STANDARD. THAT
[02:34:49] STANDARD IS SURVIVED UNTIL TODAY AND
[02:34:51] IT'S INCREASINGLY DYSFUNCTIONAL AS A
[02:34:53] PUBLIC HEALTH ISSUE BUT THE POSSIBILITY
[02:34:56] OF ALL OF US AS STAKEHOLDERS
[02:34:58] SURROUNDING THE AIRPORT INFLUENCING THAT
[02:35:00] STANDARD PER SE IS VERY LIMITED. WHAT WE
[02:35:03] CAN DO ARE THE THINGS THAT ARE PRAGMATIC
[02:35:06] AND I THINK YOU'VE HEARD A LOT ABOUT
[02:35:08] THAT TODAY AND I'M MOST IMPRESSED WITH
[02:35:10] THAT. I THINK START AS AN ENTITY IS
[02:35:14] VERY VALUABLE AND AN OLD ORGANIZATIONAL
[02:35:17] DEVELOPMENT METAPHOR THAT WAS USED AS A
[02:35:21] MODEL IS THE NOTION OF
[02:35:24] PERFORMING STORMING NORMING AND WHAT
[02:35:26] THEY USED TO CALL CONFORMING AND NOW IN
[02:35:29] THE MODERN DAYS THEY CALL IT PERFORMING.
[02:35:31] IT'S VERY CLEAR TO ME THAT WE'VE GONE
[02:35:33] ALL THE WAY THROUGH FORMING, WE CERTAINLY
[02:35:36] STORMED, WE HAVE DEFINITELY NORMED NOW
[02:35:39] AND I THINK WE'RE READY TO PERFORM AS A
[02:35:41] GROUP. I THINK IT'S VERY CONSTRUCTIVE. I'D
[02:35:44] LIKE TO CONGRATULATE LANCE, I'D LIKE TO
[02:35:46] THANK PHYLLIS, AND I'D LIKE TO THANK ALL
[02:35:48] THE COMMISSIONERS FOR HAVING SUPPORT FOR
[02:35:51] SOMETHING THAT FOSTERS REAL
[02:35:52] COMMUNICATION BETWEEN THE COMMUNITIES
[02:35:54] SURROUNDING THE AIRPORT AND THE PORT.
[02:35:58] WELL THANK YOU MR HAPPEN. MARK I MIGHT
[02:36:02] TAKE- TAKING YOUR WIFE'S ADVICE TO YOU I
[02:36:05] DON'T KNOW THAT YOU CAN CALL START
[02:36:06] REGULAR WORK. SO MAYBE YOU CAN KEEP ON
[02:36:08] DOING IT. [LAUGHTER] ANYWAY I
[02:36:12] DO VERY MUCH APPRECIATE YOUR SERVICE TO
[02:36:14] THE EFFORT AND I WILL NOW ASK THE CLERK
[02:36:18] TO CALL THE ROLL SEE IF WE HAVE ANY
[02:36:19] FURTHER QUESTIONS. THANK YOU BEGINNING
[02:36:22] WITH COMMISSIONER BOWMAN. HI. HEY MARK
[02:36:25] THANK YOU FOR YOUR SERVICE AND I HOPE
[02:36:28] YOU DO ACTUALLY GET A CHANCE TO TRULY
[02:36:30] RETIRE. I GUESS I WANTED TO
[02:36:33] ALSO GIVE MY THANKS AS COMMISSION
[02:36:35] FELLEMAN DID TO THE STAFF. I REMEMBER IT
[02:36:37] REALLY DOESN'T FEEL LIKE IT WAS THAT
[02:36:39] LONG AGO MAYBE A YEAR AND A HALF AGO
[02:36:41] WHEN START WAS ON LIFE SUPPORT I THINK
[02:36:44] IS MAYBE THE BEST WAY TO REFER TO AT
[02:36:46] LANCE RIGHT. AND I THINK THERE'S
[02:36:50] A LOT OF CREDIT DUE TO LANCE AND THE REST OF
[02:36:53] HIS TEAM. PHYLLIS CONTINUED ON WITH HER
[02:36:56] WORK OF TRYING TO BRING PEOPLE TOGETHER
[02:36:58] BUT MOSTLY THE COMMUNITY MEMBERS
[02:36:59] DECIDING TO REALLY PUT THEIR TRUST IN
[02:37:02] THE PORT AND I KNOW THAT THERE HASN'T
[02:37:04] BEEN MUCH TRUST OVER A LONG LONG TIME
[02:37:07] BUT THANK YOU FOR GIVING OUR
[02:37:10] NEW STAFF, LANCE HAS BEEN HERE FOR
[02:37:12] SEVERAL YEARS NOW, BUT WHEN HE CAME I
[02:37:14] BELIEVE THAT HE WAS A BREATH OF FRESH

[02:37:16] AIR AND WE ALSO HAVE A NEW COMMISSION
[02:37:18] AND WE TRULY ARE VERY OPEN TO HEARING
[02:37:21] THE COMMUNITY'S CONCERNS AND TRYING TO
[02:37:23] FIND THAT MIDDLE ROAD WHERE WE CAN AND
[02:37:25] BE ADVOCATES. AS I'VE SAID I DON'T
[02:37:28] KNOW FOUR OR 500 TIMES OVER THE LAST
[02:37:31] COUPLE OF YEARS I LIVE IN A COMMUNITY
[02:37:33] THAT'S UNDER THE FLIGHT PATH TOO AND SO
[02:37:35] I DO RECOGNIZE THE IMPACTS OF AIR
[02:37:39] NOISE AND AIR PARTICULATE MATTER. I MEAN
[02:37:43] IT'S A BIG DEAL FOR THE PEOPLE THAT LIVE
[02:37:44] DIRECTLY UNDERNEATH. AND SO I KNOW THAT
[02:37:47] MY COLLEAGUES AND I HAVE BEEN REALLY
[02:37:49] VERY COMMITTED TO TRY AND REDUCE THOSE
[02:37:51] IMPACTS TO THE GREATEST EXTENT THAT WE
[02:37:53] CAN AND YET STILL BALANCING THE NEEDS OF
[02:37:55] THE REGION. PEOPLE ARE NOT GOING TO
[02:37:57] NECESSARILY STOP FLYING UNTIL IT COMES
[02:38:00] TO SOMETHING LIKE A PANDEMIC. I WILL SAY
[02:38:03] THAT I KNOW AGAIN FROM PERSONAL
[02:38:05] EXPERIENCE THE FLIGHTS ARE COMING BACK
[02:38:07] IT FEELS LIKE PRETTY QUICKLY. I HAVE MY
[02:38:11] COMPUTER MUTED DURING THESE MEETINGS
[02:38:13] BECAUSE IT'S PRETTY LOUD OVER MY HOUSE
[02:38:16] AS WELL. SO THAT SAID I THINK JUST
[02:38:19] CONTINUING ON WITH- THE OPPORTUNITY FOR
[02:38:22] START TO COME TOGETHER AND DO WHAT WE
[02:38:23] CAN. WE'RE MUCH BETTER IF WE WORK
[02:38:25] TOGETHER THAN WE ARE AS WE HAVE OVER
[02:38:28] MANY YEARS WORKING SEPARATELY. I REALLY
[02:38:31] AM LOOKING FORWARD TO THE OPPORTUNITY TO
[02:38:33] BE ABLE TO WORK MORE WITH THE FEDERAL
[02:38:35] DELEGATION. I THINK AS I THINK ABOUT ALL
[02:38:38] OF THE ISSUES OVER MY TIME AT THE PORT
[02:38:39] OF SEATTLE A LOT OF THIS DOES COME DOWN
[02:38:42] TO FAA REGULATIONS AND WHAT CONGRESS- AND
[02:38:45] CONGRESS REALLY NEEDS TO STEP UP AND
[02:38:47] HELP. THEY PLAY A BIG ROLE IN THIS AS
[02:38:50] I THINK WE'VE SAID MANY TIMES IN THE
[02:38:52] PAST AND NOT TO SAY IT DEFENSIVELY BUT
[02:38:55] WE DON'T OWN THE AIRCRAFT AND WE DON'T
[02:38:58] REGULATE WHERE THE AIRCRAFT GO AND YET I
[02:39:00] KNOW THAT THE PORT WE JUST TAKE A LOT OF
[02:39:03] HEAT FOR THE PROBLEMS CREATED FROM
[02:39:06] AIRCRAFT NOISE. BUT I JUST WANT I GUESS
[02:39:09] THE COMMUNITY TO UNDERSTAND THAT WE
[02:39:11] REALLY DO CARE AND AGAIN CREDIT TO LANCE
[02:39:14] FOR CONTINUING ON WITH THIS EFFORT. NOT
[02:39:16] JUST LANCE, MARCO EVERYBODY ELSE INVOLVED.
[02:39:19] LANCE YOU'VE GOT A REALLY GOOD TEAM AND
[02:39:21] PEOPLE HAVE REALLY POWERED THROUGH SO I
[02:39:24] FEEL LIKE IT'S FINALLY OVER THE HILL.
[02:39:26] WE'RE GOING TO BE ABLE TO KEEP GOING ON
[02:39:28] WITH THIS AND COUNT ME IN AS A SUPPORTER.
[02:39:30] I KNOW THAT VERY INTENTIONALLY
[02:39:33] COMMISSIONERS ARE NOT PART OF THE START
[02:39:36] PROCESS. FOR THOSE THAT ARE ON THE
[02:39:37] OUTSIDE OF THE START PROCESS YOU MIGHT
[02:39:40] QUESTION WHY YOU DON'T SEE COMMISSIONERS
[02:39:41] THERE. IT'S VERY INTENTIONAL. THE STAFF
[02:39:43] HAS ASKED FOR US NOT TO PARTICIPATE
[02:39:45] WHICH IS WHY HAVING THESE BRIEFING IN
[02:39:47] PUBLIC SESSION AND HEARING ALL THE WORK

[02:39:49] THAT YOU'VE DONE IS SO VALUABLE. SO
[02:39:51] THANKS AGAIN. REALLY APPRECIATE IT AND
[02:39:53] MARK THANK YOU AGAIN FOR YOUR SERVICE.
[02:39:55] THANKS. THANK YOU COMMISSIONER BOWMAN.
[02:39:59] MOVING TO COMMISSIONER CALKINS. JUST ONE
[02:40:03] QUICK COMMENT. I THINK IT WAS PHYLLIS WHO
[02:40:06] SAID THAT A KEY TO THIS WAS LANCE'S
[02:40:08] AUTHENTICITY AND I WANT TO JUST
[02:40:12] COMMENT BRIEFLY ON THAT. THAT ONE OF THE
[02:40:15] THINGS THAT I'VE APPRECIATED ABOUT BEING
[02:40:16] IN THIS JOB IS THAT IT'S AN OPPORTUNITY
[02:40:18] TO REALLY STUDY LEADERSHIP AND LANCE HAS
[02:40:22] BEEN AN EXTRAORDINARY ROLE MODEL FOR ME
[02:40:24] IN THAT AND A PART OF IT I THINK REALLY
[02:40:27] STEMS FROM HIS AUTHENTICITY. I WOULD SAY
[02:40:29] IT ANOTHER WAY TOO THAT HE CARRIES INTO
[02:40:33] ALL THESE CONVERSATIONS GOOD FAITH.
[02:40:36] HE ISN'T TRYING TO FOOL ANYONE. HE'S NOT
[02:40:39] TRYING TO USE HIS POSITION
[02:40:44] OF AUTHORITY TO PULL ONE OVER ON ANYBODY.
[02:40:46] HE REALLY TRULY IS SITTING DOWN AT THE
[02:40:48] TABLE IN GOOD FAITH TO TRY TO RESOLVE A
[02:40:52] REAL PROBLEM THAT PEOPLE ARE HAVING WITH
[02:40:55] ALL THE CONSTRAINTS AND DIFFICULTIES AND
[02:40:57] COMPLEXITIES OF THE QUESTION AND I THINK
[02:41:00] A GREAT DEAL OF THE SUCCESS OF THIS IS
[02:41:04] ATTRIBUTABLE TO NOT ONLY HIS OWN GOOD
[02:41:06] FAITH BUT HIS LEADERSHIP OF THAT THAT
[02:41:08] THEN INCULCATES A CULTURE WITHIN HIS
[02:41:11] STAFF OF DOING THIS IN GOOD FAITH. AND AS
[02:41:14] MY COLLEAGUES HAVE MENTIONED IT TRULY IS
[02:41:17] A PART OF EVERYONE I'VE SEEN AROUND THE
[02:41:19] TABLE FROM PORT, TO CITY LEADERSHIP, TO
[02:41:22] OTHERS. THERE REALLY IS IN A VERY HARD
[02:41:25] PERSONAL CONTENTIOUS ISSUE. HAVING A
[02:41:28] FOUNDATION OF GOOD FAITH IS SO ESSENTIAL
[02:41:30] SO THANK YOU FOR THAT LANCE. THANK
[02:41:34] YOU COMMISSIONER. JUST A QUICK REMINDER
[02:41:36] THAT WE ALSO HAVE BILL BADINO FROM
[02:41:39] FEDERAL WAY AS WELL. HE'S GOING TO SPEAK
[02:41:41] WITH MARK AS WELL OKAY. THANK
[02:41:45] YOU COMMISSIONER CALKINS. COMMISSIONER
[02:41:46] CHO. I DON'T HAVE ANY QUESTIONS JUST
[02:41:50] WANT TO COMMENT AND THINK ALL THE
[02:41:51] STAKEHOLDERS INCLUDING MARK AND OTHERS WHO
[02:41:53] HAVE BEEN BY THIS PROCESS LOOKING
[02:41:55] FORWARD TO MAKING PROGRESS ON THE
[02:41:57] FEDERAL LEVEL. THANK YOU COMMISSIONER CHO.
[02:42:00] COMMISSIONER STEINBREUCK. NOT MUCH TO ADD
[02:42:03] HERE BUT I ABSOLUTELY AGREE WITH
[02:42:07] THE WELL SPOKEN SENTIMENTS OF MY
[02:42:09] COLLEAGUES BOWMAN AND CALKINS
[02:42:14] ON THEIR PERSPECTIVES HERE AND THEIR
[02:42:16] ACKNOWLEDGMENT OF THE LEADERSHIP THAT
[02:42:19] HAS REALLY SEEMED TO MOVE THE NEEDLE HERE
[02:42:22] AND MARK THANK YOU SO MUCH FOR
[02:42:24] YOUR WORK AND YOUR WORDS OF OPTIMISM ON
[02:42:27] YOUR WAY OUT. VERY GOOD TO
[02:42:30] HEAR BECAUSE THIS HAS BEEN A HISTORICAL
[02:42:34] STRUGGLE FOR SO MANY AND I LIKE TO FEEL
[02:42:37] LIKE WE CAN MAKE A DIFFERENCE AND I FEEL
[02:42:41] VERY STRONGLY THAT THE PORT, THE AIRPORT,
[02:42:45] THE LEADERSHIP. THE COMMISSION ARE

[02:42:48] COMMITTED TO TRYING TO WORK THROUGH
[02:42:49] THESE ISSUES IN PARTNERSHIP WITH OUR
[02:42:52] COMMUNITIES, OUR AFFECTED COMMUNITIES.
[02:42:54] THAT WE TAKE IT SERIOUSLY. IT'S
[02:42:55] FRUSTRATING, CHALLENGING AND DIFFICULT.
[02:42:58] SOMETIMES IT SEEMS THERE AREN'T ANY GOOD
[02:43:00] ANSWERS BUT I DO FEEL LIKE WE HAVE BEEN
[02:43:03] MAKING PROGRESS HERE. THANKS TO ALL OF
[02:43:05] THOSE INVOLVED. THANK YOU. THANK
[02:43:09] YOU COMMISSIONER. COMMISSIONER FELLEMAN
[02:43:12] JUST TO REITERATE. A FORUM IS A TWO WAY
[02:43:15] STREET SO HAVING THE PARTICIPATION OF
[02:43:17] STAFF AND THE COMMUNITY MEMBERS IS
[02:43:19] WHAT'S BEEN MAKING THIS SUCCESSFUL. THANK
[02:43:21] YOU FOR HANGING IN THERE AND LANCE I
[02:43:25] DIDN'T REALIZE SOMEBODY IS REPLACING-
[02:43:33] MICHAEL HAD TO DROP OFF BUT WE STILL HAVE
[02:43:35] BILL BEDINA FROM FEDERAL WAY, THE POLICY
[02:43:37] DIRECTOR OF FEDERAL WAY AND HE'S GOING TO
[02:43:40] SPEAK AS WELL. SORRY HE WASN'T
[02:43:44] LISTED ON MY- ON MY SCHEDULE BUT I'M MORE
[02:43:47] THAN HAPPY TO HEAR THEM OUT AND LET US
[02:43:50] DO THAT NOW. MARK THANK YOU VERY MUCH FOR
[02:43:52] YOUR PRESENTATION. BILL ARE YOU STILL
[02:43:56] THERE? WELL AFTER- CAN YOU HEAR ME AFTER
[02:43:59] ALL THESE PRESENTATIONS THIS ONE'S GOING
[02:44:01] TO BE SOUNDS LIKE IT WAS APPROVED BY THE
[02:44:04] DEPARTMENT OF REDUNDANCY DEPARTMENT. [LAUGHTER]
[02:44:07] PRESIDENT FELLEMAN, COMMISSIONERS BOWMAN
[02:44:10] CALKINS, CHO AND STEINBRUECK ON
[02:44:12] BEHALF OF FEDERAL WAY MAYOR JIM FERRELL
[02:44:14] THANKS FOR THE OPPORTUNITY TO DISCUSS
[02:44:16] THE 2020 ANNUAL REPORT OF START AS WELL
[02:44:19] AS FUTURE REPORTS AND SINCE WE'VE JUST
[02:44:20] COME BACK THAT'S REALLY WHAT WE'RE ALL
[02:44:22] ABOUT. AS YOU KNOW WE JOINED TWO CITIES IN
[02:44:24] SUSPENDING INVOLVEMENT IN START DURING
[02:44:26] THE SUMMER BEFORE LAST AND AS A
[02:44:28] COMMISSION YOU'RE WELL AWARE OF THE
[02:44:30] REASONS. WELL WE RETURNED. WE APPRECIATE
[02:44:34] THAT THE CHANGES IN START THAT ADDRESS
[02:44:38] SOME OF OUR RATIONALE FOR SUSPENSION.
[02:44:41] SORRY I'M HAVING TROUBLE WITH MY
[02:44:43] SCROLLING HERE. WE ALSO APPRECIATE THE
[02:44:45] COLLABORATION OF THE ADMIRALS TEAM,
[02:44:47] LANCE LYTTLE, THE PORT TEAM, RFL CITY
[02:44:50] REPRESENTATIVES TO MAKE THESE CHANGES
[02:44:51] HAPPEN AND SPECIFICALLY OF COURSE THE
[02:44:54] STEERING COMMITTEE IS GOING TO BE VERY
[02:44:55] VALUABLE, JOINT AGENDA SETTING IS GOING
[02:44:59] TO BE VALUABLE, THE TIMELY MEETING NOTES,
[02:45:01] THE INTEGRATION WITH THE HIGHLINE FORUM
[02:45:03] IS REALLY KEY TO US BECAUSE THESE
[02:45:06] INITIATIVES WILL BE COLLABORATED ON BY
[02:45:08] BOTH GROUPS FOR REFERRAL IN ACTION TO
[02:45:10] YOURSELVES. AND THEN OF COURSE THE
[02:45:12] CIVILITY GUIDELINES ARE VERY IMPORTANT,
[02:45:14] AND THEN OF COURSE THE CONTINUITY OF
[02:45:17] START HAVING IMPARTIAL
[02:45:19] FACILITATION AND WE THANK YOU PHILLIS
[02:45:20] AND WE WELCOME BRIAN. BUT MOST IMPORTANT
[02:45:23] TO US IS THE COLLABORATION ON THE AGENDA
[02:45:26] MOVING FORWARD AND IT'S FEDERAL WAY'S

[02:45:28] INTENTION TO CONTRIBUTE TO START, MAKE A
[02:45:31] TANGIBLE AND MEASURABLE DIFFERENCE FOR
[02:45:33] OUR RESIDENTS THAT ARE SUBJECT TO THE
[02:45:34] NOISE NOISE AND HEALTH IMPACTS. IT'S VERY
[02:45:37] VERY IMPORTANT. OUR RESIDENTS WITH THE
[02:45:40] FULL SUPPORT OF THE MAYOR CONTRIBUTED TO
[02:45:41] A LIST OF NEEDS THAT START ASKED US TO PUT ON
[02:45:45] THE AGENDA WITH ALL THE OTHER CITIES AND
[02:45:46] THEY'RE NOW PART OF THE POOL OF
[02:45:48] DISCUSSION ITEMS AND WE WILL ALL BE
[02:45:49] LOOKING AT THESE. A FEW HIGHLIGHTS YOU
[02:45:52] KNOW WHAT REMAINS ARE SUBSTANTIAL STEPS
[02:45:54] ON THE HEALTH IMPACTS OF NOISE AND
[02:45:56] EMISSIONS THAT HAVE RESULTS. ALSO EFFORTS
[02:45:59] ON HOW SOUND IMPACTS RESONANCE ENDURE
[02:46:05] WE SHOULD HAVE THE ADVOCACY FOR LIKE
[02:46:07] SINGLE EVENT MEASUREMENTS THAT REFLECT
[02:46:09] THE REALITY OF HEALTH IMPACTS ON OUR
[02:46:11] RESIDENTS VERSUS THE DAY NIGHT AVERAGE
[02:46:13] MEASUREMENTS. HAVING THIS AS PART OF OUR
[02:46:15] FEDERAL WAY LEGISLATIVE ADVOCACY IS
[02:46:17] IMPORTANT. THE LATE NIGHT NOISE PROGRAM
[02:46:20] NEEDS TO BE ENHANCED AS LATE NIGHT
[02:46:21] FLIGHTS CONTINUE. WILL ASK FOR
[02:46:23] DISCUSSION ON INCENTIVES TO DECREASE
[02:46:25] FLIGHTS AS THE PROGRAM IS ON THE HONOR
[02:46:28] SYSTEM. VOLUNTARY NOISE ABATEMENT
[02:46:30] SHOULD BE MANDATORY ESPECIALLY WITH THE
[02:46:32] ELEVATED CARGO FLIGHTS AT NIGHT WHICH IS
[02:46:33] PART OF THE NEW NORMAL. THE IMPACT HAS
[02:46:37] BEEN ACKNOWLEDGED MULTIPYING PARTICLES
[02:46:39] AND OUR RESIDENTS AND BUSINESSES AND OF
[02:46:40] COURSE OUR SCHOOLS IS A CONCERN. WE'D
[02:46:43] LIKE THE PORT TO JOIN THE AIRPORT CITIES
[02:46:45] AND THE STATE AND HAVING A LARGER ROLE
[02:46:47] WITH THE FOLLOW UP STUDIES AND THAT
[02:46:48] INCLUDES FINANCIAL PARTICIPATION. SO
[02:46:51] THERE'S MANY OTHER ISSUES. I KNOW THE
[02:46:53] MEETING HAS GONE LONG AND JUST TO THROW
[02:46:56] A WORD OUT THERE THAT'S ONLY THE START.
[02:46:58] AND THERE ARE MANY MORE ISSUES INCLUDING
[02:47:00] NOISE INSTALLATION WHICH HAS BEEN
[02:47:01] DISCUSSED TODAY TOO. SO I THINK WE CAN
[02:47:03] ALL AGREE TODAY EVERYBODY ON THE CALL
[02:47:06] THAT WE HAVE MANY MILES TO GO AND
[02:47:08] PROMISES TO KEEP. WE LOOK FORWARD TO THE
[02:47:10] PROMISE IN REJOINING THIS COLLABORATION
[02:47:12] WITH TANGIBLE RESULTS AND WE LOOK
[02:47:15] FORWARD TO THE COMMISSION, THE PORT TEAM,
[02:47:16] AIRLINE PARTNERS, THE FAA, AND OUR
[02:47:19] SURROUNDING CITIES TO CONTINUE THE
[02:47:21] COLLABORATION ON THESE ISSUES. THANK YOU.
[02:47:25] THANK YOU VERY MUCH BILL. ONE LAST TIME
[02:47:28] AROUND THE HORN AND LET'S TRY TO KEEP IT
[02:47:30] QUICK IF WE CAN. MICHELLE PLEASE CALL THE
[02:47:33] ROLL. COMMISSIONER BOWMAN. I DO NOT
[02:47:37] HAVE ANY OTHER QUESTIONS THANK YOU. THANK
[02:47:40] YOU. COMMISSIONER CALKINS. NONE FOR ME
[02:47:42] EITHER THANK YOU. COMMISSIONER
[02:47:50] CHO FOR QUESTIONS? MOVING TO
[02:47:54] COMMISSIONERS STEINBREUCK. YEAH THIS IS
[02:47:57] OFF TOPIC SLIGHTLY BUT ON THE SAME
[02:47:59] SUBJECT MATTER WHICH IS JUST A QUESTION

[02:48:02] THAT I'D LIKE TO MAYBE HAVE SOME FOLLOW
[02:48:04] UP ON. I'D LIKE TO HEAR THE STATUS OF
[02:48:07] THE STATES MANDATED COMMERCIAL AVIATION
[02:48:10] COORDINATING COMMISSION WORK. I THINK
[02:48:13] THEY WERE DUE TO DELIVER A
[02:48:15] RECOMMENDATION OF SIX ALTERNATIVE SITES
[02:48:18] FOR A FUTURE REGIONAL COMMERCIAL
[02:48:22] AIRPORT AND THEY'RE WORKING AGAINST THE
[02:48:25] TIMELINE TO MAKE A FINAL DECISION AT THE
[02:48:27] FIRST OF JANUARY 2022. THEY
[02:48:31] ARE ALSO CALLED UPON TO ADDRESS CAPACITY
[02:48:34] REGIONAL CAPACITY ISSUES SO I JUST
[02:48:36] HAVEN'T HEARD ANYTHING FOR MONTHS AND
[02:48:38] MONTHS AND I'M NOT SURE THAT THEY'RE ON
[02:48:41] TIME WITH THEIR RECOMMENDATIONS.
[02:48:43] COMMISSIONER STEINBREUCK LET'S TALK ABOUT PUTTING
[02:48:45] THIS ON A FUTURE AGENDA. HOW THAT? THAT'S WHAT
[02:48:47] I'M ASKING. I DON'T WANT TO HAVE A
[02:48:49] DISCUSSION NOW ABOUT IT NOW THANK YOU. VERY
[02:48:51] GOOD. SO ALL GOOD. DID I
[02:48:54] SEE ONE OTHER HAND UP? I'M GOING TO GO
[02:48:57] BACK TO THE CALL COMMISSIONER CHO IN
[02:48:59] CASE HE'S BACK. COMMISSIONER CHO FOR
[02:49:01] QUESTIONS OR COMMENTS? NO NOT FOR ME
[02:49:03] THANK YOU. THANK YOU. COMMISSIONER FELLEMAN.
[02:49:06] JUST A BIG THANK YOU FOR ALL THE WORK
[02:49:08] YOU FOLKS HAVE DONE AND WILL CONTINUE TO
[02:49:10] DO AND WE LOOK FORWARD TO FUTURE UPDATES.
[02:49:13] THANK YOU COMMISSIONER. AND IT TRULY IS A
[02:49:16] TEAM SPORT. IT TAKES IN EVERYONE THAT YOU
[02:49:19] HEARD FROM TODAY INCLUDING THE
[02:49:21] SIX CITIES TO ACTUALLY MAKE IT WORK SO
[02:49:23] THANK YOU FOR THE OPPORTUNITY. VERY
[02:49:27] GOOD. YOU KNOW AT THIS TIME I WILL LIKE
[02:49:31] TO PASS THIS OVER TO CLERK
[02:49:36] HART TO READ THE NEXT ITEM INTO THE
[02:49:38] RECORD BUT I'M GOING TO TAKE SOME
[02:49:40] RESPONSIBILITY BUT NOT TOTAL
[02:49:42] RESPONSIBILITY FOR HAVING SUCH IMPORTANT
[02:49:45] ITEMS LIKE WE'RE ABOUT TO HEAR COME UP
[02:49:48] AT THE VERY END OF WHAT'S BEEN A LONGER
[02:49:51] DAY THAN WE EXPECTED IT TO BE. OUR
[02:49:53] FIDUCIARY RESPONSIBILITIES ARE THE
[02:49:55] FUNDAMENTAL ONES THAT WE HAVE TO THE
[02:49:58] PORT AND I SEE THIS IS AN EXTENSIVE
[02:50:01] BRIEFING AND I'M NOT SURE WHETHER WE
[02:50:04] MIGHT TAKE IT UP AGAIN AFTER DAN HAS
[02:50:08] PUT A TREMENDOUS AMOUNT OF WORK INTO
[02:50:10] THIS AND I DON'T WANT IT TO BE SEEN AS A
[02:50:14] QUICK ONE OVER BUT LET'S SEE WHAT YOU
[02:50:16] COULD DO DAN BUT I RESERVE THE RIGHT TO
[02:50:19] BRING IT BACK UP EARLIER IN THE AGENDA
[02:50:21] ON A FOLLOWING MEETING. SO IF YOU WOULD
[02:50:24] BE SO KIND EXECUTIVE METRUCK COULD YOU
[02:50:27] INTRODUCE THE NEXT- LET ME GO AHEAD AND
[02:50:29] READ THAT INTO THE RECORD FIRST. THANK
[02:50:32] YOU. SO THIS IS ITEM 11 C WHICH IS THE 2020
[02:50:34] FINANCIAL PERFORMANCE BRIEFING.
[02:50:37] COMMISSIONERS, THANKS COMMISSIONER FELLEMAN
[02:50:40] FOR THAT - FOR THAT KIND OF LEAD IN
[02:50:44] BUT I THINK WE MAY HAVE TIME TO DO THIS
[02:50:46] BUT I DO- ANYWAY SO LET ME JUST INTRODUCE
[02:50:49] THE ITEM AND WE CAN HAVE FURTHER

[02:50:50] DISCUSSION AFTER WE HAVE THE
[02:50:51] PRESENTATION. DESPITE A VERY CHALLENGING
[02:50:54] YEAR WITH SIGNIFICANT DISRUPTION TO OUR
[02:50:56] BUSINESSES, A PROACTIVE AND SOLID
[02:50:59] FINANCIAL MOVES EARLY ON HELPED US
[02:51:00] MANAGE STEADILY THROUGH THE CRISIS. AS
[02:51:03] YOU'LL HEAR IN THE PRESENTATION WE
[02:51:05] GENERALLY PERFORMED WELL AGAINST THE
[02:51:07] REVISED BUDGET BUT AGAIN THIS IS THE
[02:51:09] REVISED BUDGET WITH THE SIGNIFICANT CUTS
[02:51:13] TO ACCOMMODATE THE LOSS AND REVENUES WE
[02:51:17] EXPERIENCED. THE ACTIONS WE TOOK IN 2020
[02:51:19] COMBINED WITH THE DEVELOPMENT OF OUR
[02:51:21] 2021 BUDGET HAVE POSITIONED US ON SOLID
[02:51:25] FOOTING FOR 2021 WHICH YOU'LL SEE. HOWEVER WE
[02:51:28] NEED TO ACKNOWLEDGE THAT MUCH
[02:51:29] UNCERTAINTY CONTINUES TO EXIST AS THE
[02:51:32] COMMISSIONERS ARE WELL AWARE ABOUT THIS
[02:51:34] ABOUT WHAT SHAPE OF RECOVERY WE'RE IN
[02:51:36] AND OTHER OPERATIONS INCLUDING THE
[02:51:38] RESUMPTION OF CRUISE. SO WE NEED TO
[02:51:40] TIGHTLY MANAGE AGAINST OUR FINANCIAL
[02:51:42] PLAN MOVING FORWARD THROUGH THE YEAR. THE
[02:51:44] PRESENTERS ARE DAN THOMAS, OUR CHIEF
[02:51:47] FINANCIAL OFFICER BUT I WILL ALSO SAY
[02:51:49] THAT DAN STARTED AS
[02:51:52] AN INTERN AT THE PORT SO ALL THOSE
[02:51:54] WATCHING SHOULD KNOW THAT DAN, THE CHIEF
[02:51:56] FINANCIAL OFFICER STARTED OFF HERE AS AN
[02:51:58] INTERN AT THE PORT. ALSO SPEAKING WILL BE
[02:52:01] MICHAEL TONG, DIRECTOR CORPORATE BUDGET,
[02:52:03] BORGAN ANDERSON, DIRECTOR AVIATION
[02:52:06] BUDGET AND FINANCING, KELLY ZUPAN,
[02:52:07] DIRECTOR SEAPORT FINANCE BUDGET. NOW WITH
[02:52:10] THAT I'LL TURN IT OVER TO DAN THOMAS.
[02:52:12] THANK YOU STEVE AND GOOD AFTERNOON
[02:52:14] COMMISSIONERS. CAN WE BRING UP THE
[02:52:16] PRESENTATION PLEASE? NEXT
[02:52:20] SLIDE. SO AS
[02:52:25] STEVE REFERENCED 2020 WAS CLEARLY AN
[02:52:28] UNPRECEDENTED YEAR WITH PANDEMIC
[02:52:32] DISRUPTING ALMOST ALL OF OUR MAJOR
[02:52:34] BUSINESS LINES WHICH IS REALLY UNUSUAL.
[02:52:38] WHETHER IT'S AIRLINE PASSENGERS, THE
[02:52:41] ENTIRE LOSS OF THE CRUISE SEASON, AND
[02:52:43] THEN ALSO SHARP REDUCTIONS IN
[02:52:45] CONFERENCE ACTIVITY, PARKING, AND
[02:52:49] ALL OF THOSE DISRUPTIONS REALLY LED TO A
[02:52:51] SHARP DECLINE IN REVENUES PRETTY MUCH
[02:52:53] ACROSS THE BOARD IN OUR MAJOR BUSINESS
[02:52:55] LINES. AND AS STEVE REFERENCE WE DID
[02:52:58] RESPOND PROACTIVELY. WE DID ACROSS
[02:53:01] THE BOARD COST REDUCTIONS, REDUCED
[02:53:03] DISCRETIONARY COSTS, CAPITAL SPENDING WAS
[02:53:06] DEFERRED, CUT CONTRACTING COSTS, AND WE
[02:53:09] WERE PRETTY SUCCESSFUL IN READING QUITE
[02:53:11] A BIT OF COST OUT OF OUR BUDGET WHICH
[02:53:13] RESULTED IN THE 2020 REVISED BUDGET
[02:53:16] WHICH THE COMMISSION APPROVED IN MID
[02:53:19] YEAR. BUT ALSO THE COMMISSION STEPPED UP
[02:53:21] AS YOU KNOW AND DIRECTED AN ADDITIONAL
[02:53:24] 3,000,000 DOLLARS OF FUNDING TO SUPPORT
[02:53:26] THE REGIONAL ECONOMIC RECOVERY. THOSE

[02:53:29] DOLLARS WENT INTO AREAS LIKE TOURISM AND
[02:53:31] WORKFORCE DEVELOPMENT AND YOU'VE GOT
[02:53:33] SOME BRIEFINGS ON THAT EARLIER TODAY ON
[02:53:35] THE INTERNSHIP PROGRAM. WE WERE FORTUNATE-
[02:53:38] THE AIRPORT IN PARTICULAR BY RECEIVING
[02:53:40] 192,000,000 DOLLARS IN CARES ACT FUNDING
[02:53:43] LAST YEAR WHICH WENT A LONG WAY TO SHORE
[02:53:46] UP OUR CASH BALANCES ALSO PROVIDE RELIEF
[02:53:49] TO THE AIRLINES; 147,000,000 DOLLARS OF
[02:53:52] THAT WAS APPLIED IN 2020 LEAVING ABOUT
[02:53:54] 45,000,000 LEFT FOR THIS YEAR. AND THEN
[02:53:58] AS YOU ARE AWARE AS WAS MENTIONED
[02:54:00] EARLIER IN THE DAY ADDITIONAL FEDERAL
[02:54:03] FUNDING WAS APPROVED IN DECEMBER AND
[02:54:06] THEN THE STIMULUS BILL WHICH IS BEING
[02:54:09] PASSED THIS WEEK WHICH WILL ALSO RESULT
[02:54:12] IN SOME SIGNIFICANT ADDITIONAL DOLLARS
[02:54:13] FOR SEATAC WE EXPECT. SO THAT'S SOME
[02:54:16] OPTIMISM WE CAN SEE FOR THIS YEAR. IT
[02:54:18] SHOULD BE REALLY HELPFUL FOR THE AIRPORT.
[02:54:20] I DID WANT TO MENTION YOU'LL SEE
[02:54:22] THROUGHOUT THE PRESENTATION SOME
[02:54:24] REFERENCES TO A STATE PENSION CREDIT.
[02:54:27] THERE'S A BIG DIFFERENCE BETWEEN HOW WE
[02:54:29] BUDGET FOR OUR CONTRIBUTIONS TO THE
[02:54:31] STATE PENSION PLANS PERS AND LEFT
[02:54:34] COMPARED TO HOW WE WIND UP EXPENSING
[02:54:36] THEM YEAR END. WE BUDGET THE BEST WE
[02:54:39] KNOW AS BASED ON THE CONTRIBUTION RATES
[02:54:41] TO THOSE PROGRAMS WHICH ARE PRETTY
[02:54:43] STRAIGHTFORWARD. THE RATE TIMES THE
[02:54:45] EMPLOYEES WE CAN CALCULATE WHAT OUR
[02:54:46] CONTRIBUTIONS ARE. THAT'S THE CASH. BUT
[02:54:49] THE STATE DURING THE YEAR DOES A VERY
[02:54:52] COMPLICATED ACTUARIAL EVALUATION OF THE
[02:54:54] ATTENTION PLANS WHICH TAKES INTO ACCOUNT
[02:54:58] LONG TERM PLAN ASSETS, LONG TERM
[02:55:00] LIABILITIES AND THOSE CAN VARY QUITE A
[02:55:03] BIT. SO WHAT CAN OFTEN HAPPEN IS WE WIND
[02:55:06] UP EXPENSING SOMETHING THAT- THE STATE
[02:55:09] GIVES US A NUMBER TO EXPENSE- WHICH CAN
[02:55:12] DIFFER VERY SUBSTANTIALLY FROM WHAT WE
[02:55:14] BUDGETED PER CASH. THAT'S BEEN THE CASE
[02:55:17] FOR THE PAST FEW YEARS AND NOT
[02:55:19] SURPRISINGLY 2020 WE ACTUALLY HAD A
[02:55:21] 17.2 MILLION DOLLAR CREDIT WHICH LOWERED
[02:55:25] OUR EXPENSES FOR THE YEAR. SO NOT MUCH WE
[02:55:27] CAN DO ABOUT THAT. IT'S OBVIOUSLY A
[02:55:29] FAVORABLE VARIANCE BUT AGAIN IT'S NOT
[02:55:32] ALL CASH. SO WITH THAT I WILL TURN
[02:55:36] IT OVER TO BORGEN ANDERSON TO BEGIN WITH
[02:55:38] THE AIRPORT SECTION. THANK
[02:55:41] YOU DAN. NEXT SLIDE PLEASE.
[02:55:46] I'D LIKE TO START OFF WITH A SUMMARY OF
[02:55:49] OUR PASSENGER GROWTH ON A MONTH BY MONTH
[02:55:53] BASIS COMPARED TO 2019 AND AS YOU CAN
[02:55:55] SEE IT WAS A REALLY CHALLENGING YEAR AND
[02:55:58] WE ENDED THE YEAR 61% DOWN COMPARED TO
[02:56:01] 2019. WHAT'S PERHAPS REMARKABLE ABOUT THIS
[02:56:04] IS THAT THAT WAS THE FORECAST THAT
[02:56:07] MICHAEL DRAEGER AND THE BUSINESS
[02:56:08] INTELLIGENCE TEAM CAME UP WITH BACK IN
[02:56:11] LATE MAY AND THAT BECAME OUR BASE CASE

[02:56:14] AND WE ACTUALLY ACHIEVED IT. SO I JUST
[02:56:16] LIKE TO CALL OUT TO MICHAEL AND HIS TEAM
[02:56:18] AND JUST SAY THAT WE ARE EXTREMELY WELL
[02:56:20] SERVED IN THIS EXTRAORDINARY YEAR. TOTAL
[02:56:24] PASSENGERS FOR THE YEAR WAS 20,000,000
[02:56:26] OR JUST OVER 20,000,000 COMPARED TO 53.3
[02:56:30] WHICH IS WHAT WE WERE ANTICIPATING SO
[02:56:32] THIS CREATED AN ENORMOUS CHALLENGE FOR
[02:56:34] US, NEXT SLIDE PLEASE, WHAT
[02:56:39] I'LL TRY TO DO ON THIS SLIDE IS EXPLAIN
[02:56:43] HOW IN SPITE OF THIS REALLY
[02:56:46] EXTRAORDINARY YEAR THAT OUR FINANCIAL
[02:56:49] PERFORMANCE WAS REALLY QUITE
[02:56:50] EXTRAORDINARY. IT WAS AMAZING
[02:56:54] WHAT WE WERE ABLE TO ACCOMPLISH. WHAT I'D
[02:56:56] LIKE TO START WITH THOUGH IS A SUMMARY
[02:56:59] OF WHAT WE DID AND DID NOT DO WITH
[02:57:01] THE REVISED BUDGET. IF YOU LOOK AT THE
[02:57:03] FIRST LINE ITEM ON THE TABLE ON THE LEFT
[02:57:05] AERONAUTICAL REVENUES YOU CAN SEE THE
[02:57:08] REVISED BUDGET IS THE SAME AS THE
[02:57:09] APPROVED BUDGET AND THAT'S BECAUSE MOST
[02:57:12] OF OUR AERONAUTICAL REVENUES ARE BASED
[02:57:15] ON COST RECOVERY. AND SO WHEN
[02:57:18] WE SET THE REVISED BUDGET WE DIDN'T YET
[02:57:20] HAVE A HANDLE ON HOW WE COULD USE THE
[02:57:23] CARES GRANT MONEY AND A GRANT WHEN USED
[02:57:28] IT REDUCES THE COST THAT ROLL INTO THE
[02:57:31] RATE BASE AND THEREFORE REDUCES OUR
[02:57:32] REVENUES. SO THE FACT THAT OUR REVENUES
[02:57:35] ARE MORE THAN 100,000,000 BELOW THE
[02:57:38] BUDGET IS ACTUALLY GOOD NEWS BECAUSE
[02:57:40] THAT MEANS WE REDUCED COST TO THE
[02:57:41] AIRLINES. ON THE NON AERONAUTICAL REVENUE
[02:57:45] SIDE WE'RE ALSO LOOKING AT A NEGATIVE
[02:57:46] VARIANCE BUT HERE AGAIN THE REVISED
[02:57:49] BUDGET WAS SET WHEN WE THOUGHT THE
[02:57:53] PASSENGER LEVELS FOR THE YEAR WOULD BE
[02:57:55] 50% BELOW 2019, NOT THE 61%
[02:57:59] THAT WE ULTIMATELY ADOPTED. SO WHEN
[02:58:02] WE ADOPTED THE 61%
[02:58:05] ASSUMPTION FOR PASSENGER GROWTH OR
[02:58:08] PASSENGER DECLINE WE TARGETED
[02:58:10] 113,000,000 DOLLARS OF NON AIRLINE
[02:58:13] REVENUES. AND SO COMPARED TO THAT WE
[02:58:15] ACTUALLY CAME OUT AHEAD. SO BOTH OF THOSE
[02:58:18] BIG NEGATIVE VARIANCES. I'D LIKE TO POINT
[02:58:20] TO AND SAY WE REALLY ACTUALLY PERFORMED
[02:58:22] QUITE WELL ON THE REVENUE SIDE. ON THE
[02:58:26] OPERATING COSTS HERE WE DEFINITELY CAME
[02:58:29] IN BELOW THE REVISED BUDGET AND DAN
[02:58:33] INDICATED A BIG PART OF THAT WAS THE
[02:58:34] PENSION CREDIT THAT WAS THE REAL SAVINGS.
[02:58:38] I'VE ALSO INCLUDED THE CARES GRANT MONEY
[02:58:40] ON THIS SLIDE. IT'S GOING TO SHOW UP AS
[02:58:42] NON OPERATING REVENUE ON OUR FINANCIAL
[02:58:44] STATEMENTS BUT IT'S SO IMPORTANT TO
[02:58:45] UNDERSTANDING OUR POSITION AND I
[02:58:47] INCLUDED IT HERE SO YOU CAN SEE THAT
[02:58:50] AFTER INCLUDING THAT OUR NET OPERATING
[02:58:53] INCOME WAS A LOT HIGHER THAN IT WOULD
[02:58:54] HAVE BEEN WITHOUT THE CARES MONEY. SO
[02:58:56] OVERALL IF WE LOOK OVER ON THE RIGHT

[02:58:59] SIDE AT SOME OF OUR KEY MEASURES THAT WE
[02:59:01] WERE TRYING TO ACHIEVE THIS YEAR WE
[02:59:02] ACHIEVED ALL OF THEM. FIRST AND FOREMOST
[02:59:04] WAS DEBT SERVICE COVERAGE. WE CAME IN AT
[02:59:07] 1.4 COMPARED TO A TARGET OF MAINTAINING
[02:59:11] AT LEAST 1-2-5. OUR OPERATING AND
[02:59:14] MAINTENANCE COSTS CAME IN BELOW BUDGET
[02:59:16] AND OUR NON ARROW REVENUES EXCEEDED THE
[02:59:18] TARGET AND OUR CASH SPENDING ON THE
[02:59:21] CAPITAL PROGRAM WAS LESS THAN 55,000,000.
[02:59:24] SO WE HIT ALL OF THOSE TARGETS AND WHILE
[02:59:27] NOT SPECIFICALLY TARGETED WE WORKED WITH
[02:59:29] THE AIRLINES THROUGHOUT THE YEAR TO TRY
[02:59:31] TO MINIMIZE WHAT THEY WOULD OWE US AT
[02:59:33] THE END OF THE YEAR. EARLY IN THE YEAR WE
[02:59:35] WERE FORECASTING VERY LARGE DEFICITS AND
[02:59:39] LARGELY BECAUSE OF HOW WE WERE ABLE TO
[02:59:41] REDUCE COSTS AND EFFECTIVELY USE THE
[02:59:44] CARES MONEY WE WERE ABLE TO REDUCE THE
[02:59:46] SETTLEMENT DOWN TO A SURPLUS OF ABOUT
[02:59:50] A MILLION DOLLARS SO THAT'S PRETTY DARN
[02:59:52] CLOSE TO ZERO. SO WE REALLY HIT THAT ONE
[02:59:56] AND REMARKABLY WE WERE ABLE TO BUILD THE
[02:59:58] CASH BALANCE UP TO VERY CLOSE TO OUR
[03:00:00] TARGET. WE ENDED THE YEAR WITH
[03:00:02] 295,000,000 IN CASH COMPARED TO A TARGET
[03:00:05] OF 314. AND FINALLY ON THE CAPITAL
[03:00:09] SPENDING IT WAS ONE OF THE BEST YEARS
[03:00:11] WE'VE HAD IN MANY MANY YEARS. WE ACTUALLY
[03:00:15] SPENT OVER 500,000,000 DOLLARS AND OUR
[03:00:18] REVISED BUDGET WAS 489,000,000. SO WE
[03:00:20] OVERSPENT IT BECAUSE WE WERE ABLE TO
[03:00:22] ACCELERATE SPENDING ON SOME KEY PROJECTS
[03:00:24] AND TAKE ADVANTAGE OF THE LOWER
[03:00:26] PASSENGERS. SO OVERALL WE HAD A VERY GOOD
[03:00:29] YEAR AND I GUESS COMMISSIONER FELLEMAN
[03:00:32] HAVING HEARD YOUR COMMENTS I COULD STOP
[03:00:34] HERE AND PASS IT ON TO THE NEXT DIVISION
[03:00:37] OR I COULD CONTINUE WITH THE NEXT FEW
[03:00:40] SLIDES TO REALLY ILLUMINATE SOME OF THE
[03:00:42] THINGS THAT I'VE MENTIONED HERE. SO IT'S
[03:00:44] UP TO YOU. I'M
[03:00:53] TALKING TO MYSELF HERE. PLEASE CONTINUE.
[03:00:55] WE WANT TO HEAR THE WORK THAT YOU'VE
[03:00:57] DONE. ALRIGHT WELL LET'S GO AND I'LL TRY
[03:00:59] TO GO RELATIVELY QUICKLY THROUGH THESE
[03:01:01] NEXT SLIDES. SO IF YOU COULD CLICK IT
[03:01:03] ABOUT FOUR TIMES PLEASE. THIS
[03:01:08] IS REALLY A SUMMARY OF HOW WE WENT
[03:01:10] THROUGH THE YEAR. TWO MORE TIMES PLEASE.
[03:01:13] THANK YOU. SO THIS JUST IS REALLY A
[03:01:16] TIMELINE AND ONE OF THE FIRST THINGS WE
[03:01:18] DID IS WE REVISED THE BUDGET. WE REDUCED
[03:01:20] SPENDING. AT THE SAME TIME WE WERE
[03:01:22] FOCUSED ON OUR TENANTS AND WE WERE ABLE
[03:01:25] TO ACCELERATE THE SETTLEMENT FOR THE
[03:01:27] AIRLINES TO GET THEM A 31,000,000 DOLLAR
[03:01:30] CREDIT. WE WERE ALSO ABLE TO IMPLEMENT
[03:01:32] SOME RENT DEFERRAL PROGRAMS FOR BOTH OUR
[03:01:35] AERONAUTICAL AND OUR NON AERONAUTICAL
[03:01:37] TENANTS. SO WE WERE FOCUSING OUR OWN
[03:01:40] BOTTOM LINE BUT ALSO TRYING TO HELP OUR
[03:01:41] TENANTS. NOW IF YOU GO CLICK IT ABOUT SIX

[03:01:44] TIMES PLEASE. AND WE'LL GO THROUGH THE
[03:01:46] REST OF THIS QUICKLY HERE. WHAT THESE
[03:01:49] NEXT BULLETS REALLY DO IS- ACTUALLY ONE
[03:01:51] MORE TIME I THINK. OKAY GREAT.
[03:01:55] BUT THESE NEXT SHOW IS HOW WE STARTED TO
[03:01:58] DEVELOP A STRATEGY TO USE THE CARES
[03:02:00] GRANT MONEY AND WE WERE DOING IT AT THE
[03:02:03] SAME TIME ALSO LOOKING AT WAYS THAT WE
[03:02:04] COULD REDUCE DEBT SERVICE COSTS. AND IN
[03:02:07] THE END WE HELD OFF ON THE LAST CARES
[03:02:12] GRANT RECOVERY ALL THE WAY TO LATE
[03:02:14] DECEMBER SO WE COULD REALLY SEE HOW THE
[03:02:15] YEAR PLAYED OUT AND WE WERE ACTUALLY
[03:02:18] ABLE TO SHIFT A LITTLE MONEY INTO 2021
[03:02:21] AND STILL MAINTAIN OUR DEBT SERVICE
[03:02:23] COVERAGE. NEXT SLIDE PLEASE. NEXT
[03:02:29] SLIDE. YEAH LET'S GO THERE WE GO. SO
[03:02:32] LET'S CLICK IT ONE MORE TIME PLEASE. TWO
[03:02:39] MORE TIMES. SO LOOKING AT THE REVENUES
[03:02:41] FIRST. FROM A BUDGET STANDPOINT WE WERE
[03:02:43] EXPECTED TO COLLECT OVER 800,000,000 IF
[03:02:46] YOU INCLUDE PASSENGER FACILITY CHARGES
[03:02:49] PFCS AND THE CUSTOMER FACILITY CHARGES
[03:02:52] WHICH WE COLLECT FROM RENTAL CARS
[03:02:53] CUSTOMERS OR CFCS. SO WE WERE
[03:02:57] DOWN 43% FROM A REVENUE STANDPOINT
[03:03:00] BECAUSE WE WERE LOSING REVENUES IN ALL
[03:03:03] CATEGORIES. YOU CAN SEE THE NET OPERATING
[03:03:05] INCOME ON THE RIGHT IF YOU CLICK IT TWO
[03:03:08] MORE TIMES PLEASE. ONE MORE.
[03:03:11] GREAT. ACTUALLY ONE MORE TIME. THERE WE
[03:03:15] GO. SO YOU CAN SEE THAT IF OUR NOI WAS
[03:03:19] GOING TO REALLY DROP BUT THE CARES MONEY
[03:03:21] SUPPLEMENTED IT SIGNIFICANTLY BUT STILL
[03:03:24] SAW SOME SIGNIFICANT DROPS. NEXT SLIDE
[03:03:26] PLEASE. AND HERE AGAIN
[03:03:30] JUST A PICTURE OF OUR OPERATING COSTS
[03:03:32] YOU SEE THE BIG BOXES ON THE LEFT OUR
[03:03:34] BUDGET, OUR REVISED BUDGET, AND OUR ACTUAL
[03:03:38] AND THE KEY DRIVERS YOU CAN SEE AT THE
[03:03:40] BOTTOM. CUTTING OUR OPERATING BUDGET
[03:03:44] EARLY IN THE YEAR IT WAS REALLY ACROSS
[03:03:47] THE BOARD CUTS. THE PENSION CREDIT WHICH
[03:03:49] DAN MENTIONED MUCH OF WHICH ACCRUED TO
[03:03:51] THE AIRPORT AND ALSO ENVIRONMENTAL
[03:03:53] REMEDIATION LIABILITY SAVINGS BUT WE
[03:03:57] WERE CUTTING COSTS AND REALIZING SAVINGS
[03:03:59] IN ALL AREAS AND ENDED UP WELL BELOW THE
[03:04:01] REVISED BUDGET. NEXT SLIDE PLEASE. AND
[03:04:06] THE REVENUE REQUIREMENT FOR THE AIRLINES
[03:04:08] THIS IS MORE OF A COST CENTER VIEW BUT
[03:04:10] THE KEY POINT HERE IS THAT WE WERE
[03:04:12] REDUCING COSTS IN ALL AREAS AND IF YOU
[03:04:15] LOOK AT THE SMALLEST BARS IN THE MIDDLE
[03:04:17] THERE ARE FEDERAL INSPECTION SERVICES
[03:04:19] THIS IS FOR THE INTERNATIONAL ARRIVING
[03:04:22] PASSENGERS AND WHILE IT'S A SMALL COST
[03:04:23] CENTER WE WERE ABLE TO REDUCE THE
[03:04:26] REVENUE REQUIREMENT FROM 18,000,000 DOWN
[03:04:29] TO EIGHT AND A HALF MILLION AND THERE
[03:04:31] WAS STILL A DEFICIT IN THAT COST CENTER
[03:04:33] BECAUSE IT WAS SO HEAVILY IMPACTED BUT
[03:04:35] WE WERE TRYING AS BEST WE COULD TO

[03:04:37] MANAGE THE USE OF THE CARES MONEY TO
[03:04:40] HELP ALL THESE COST CENTERS. NEXT SLIDE
[03:04:42] PLEASE. THIS IS THE WAY OF- AND CLICK
[03:04:47] IT ONE MORE TIME I THINK. 2 3 OKAY. SO
[03:04:51] ONE OF THE THINGS I WANTED TO SHOW HERE
[03:04:53] WAS THE- THE FIRST COLUMN IS THE BUDGET
[03:04:56] THE NEXT COLUMN IS THE ACTUAL WITHOUT
[03:04:58] CARE'S MONEY. AND ONE OF THE THINGS YOU
[03:05:00] CAN SEE IS THE REDUCTION AND O&M COST
[03:05:03] BECAUSE OF THE BUDGET MEASURES WE TOOK
[03:05:04] BUT WHAT YOU ALSO SEE IS THE DEBT
[03:05:06] SERVICE ACTUALLY GREW AND WHY DID THAT
[03:05:09] HAPPEN? WELL IT'S BECAUSE WE INTENDED TO
[03:05:11] USE PFCS TO OFFSET THE DEBT SERVICE THAT
[03:05:14] WOULD GO IN THE RATE BASE BUT BECAUSE OF
[03:05:15] THE PASSENGER DROP WE DIDN'T HAVE THE
[03:05:17] PFC SO THE DEBT SERVICE THAT WE HAD TO
[03:05:19] RECOVER IN THE RATE BASE ACTUALLY WENT
[03:05:21] UP AND SO BY USING THE CARES MONEY TO
[03:05:24] LARGELY REPLACE THOSE PFCS AND OFFSET
[03:05:27] SOME OF THE OTHER LOST REVENUES WE WERE
[03:05:30] ABLE TO BRING THE AERONAUTICAL RATE BASE
[03:05:32] COSTS DOWN AND THAT'S WHAT RESULTED IN
[03:05:35] THE SURPLUS NOW ABOUT A MILLION DOLLARS.
[03:05:37] SO A LOT OF WORK WENT INTO THIS TO TRY
[03:05:40] TO COME UP WITH A SOLUTION. NEXT SLIDE
[03:05:42] PLEASE. ON THE NON AERONAUTICAL REVENUES
[03:05:46] JUST LOOKING AT HIGH LEVEL OVERVIEW BY
[03:05:49] MAJOR BUSINESS UNIT AND YOU CAN SEE THE
[03:05:51] FIRST THREE COLUMNS ARE OUR LANDSIDE
[03:05:54] OPERATIONS: PARKING, RENTAL CAR, AND GROUND
[03:05:56] TRANSPORTATION. THEY WERE ALL HIT VERY
[03:05:58] HARD BUT YOU CAN SEE THAT PUBLIC PARKING
[03:06:01] FARED RELATIVELY BETTER THAN RENTAL CARS
[03:06:04] AND RENTAL CARS FARED RELATIVELY BETTER
[03:06:06] THAN GROUND TRANSPORTATION AND THIS JUST
[03:06:08] REFLECTS CONSUMER CHOICE. PEOPLE FELT
[03:06:10] SAFER PARKING AND DRIVING IN THEIR OWN
[03:06:12] VEHICLE, NEXT RENTING A CAR, AND LESS
[03:06:15] COMFORTABLE WITH OTHER GROUND
[03:06:17] TRANSPORTATION OPTIONS. DINING AND RETAIL
[03:06:20] BASICALLY WAS ALIGNED WITH THE DROP IN
[03:06:23] PASSENGERS. I THINK THE POINT AT THE
[03:06:25] BOTTOM WAS REALLY THAT THE ONLY PEOPLE
[03:06:28] THAT RENT CARS AND PARK IN THE GARAGE
[03:06:30] AND USE GROUND TRANSPORTATION ARE THE
[03:06:32] ORIGIN AND DESTINATION PASSENGERS. THE
[03:06:34] CONNECTING PASSENGERS DON'T IN OUR O&D
[03:06:37] PASSENGER VOLUME ACTUALLY DROPPED MORE
[03:06:39] THAN OUR TOTAL PASSENGER LEVEL BECAUSE
[03:06:41] WE HAD A HIGHER PERCENTAGE OF CONNECTING
[03:06:43] TRAFFIC. NEXT SLIDE PLEASE. AND
[03:06:48] THIS IS THE NON AERONAUTICAL NET
[03:06:51] OPERATING INCOME AND ITS IMPACTS AND
[03:06:53] SHOWING THAT WE WERE GOING TO BE DOWN
[03:06:55] NEAR ZERO AND WE USUALLY RELY ON OUR NON
[03:06:58] AERONAUTICAL BUSINESSES TO GENERATE MOST
[03:07:02] OF OUR NET INCOME. SO AGAIN THE CARES
[03:07:05] MONEY WAS CRITICAL HERE. NEXT SLIDE
[03:07:07] PLEASE. I WANTED
[03:07:10] TO HIGHLIGHT ON THIS SLIDE REALLY JUST
[03:07:12] THE BOTTOM LINE AND IT SHOWS THE RELIEF
[03:07:14] THAT WE OFFERED TO OUR TENANTS AND IT

[03:07:17] WAS BOTH AERONAUTICAL AND NON
[03:07:18] AERONAUTICAL TENANTS AND IT WAS MOSTLY
[03:07:20] RENT DEFERRALS AND SO WHAT WE HAVE HERE
[03:07:23] IS A TOTAL OF 339 TENANTS AND
[03:07:28] 55,000,000 DOLLARS OF RELIEF
[03:07:31] AND AT THIS POINT IN TIME AS OF THE END
[03:07:34] OF FEBRUARY 8.7 MILLION WAS STILL
[03:07:36] OUTSTANDING. SO WE DID A REALLY GOOD JOB
[03:07:38] OF A, OFFERING SUPPORT TO OUR TENANTS AND
[03:07:41] B, WE'VE ACTUALLY COLLECTED MOST OF IT SO
[03:07:44] WE'RE LOOKING PRETTY GOOD HERE. NEXT
[03:07:46] SLIDE PLEASE. FINALLY JUST FTES
[03:07:50] SO NOT FINALLY BUT FTES WAS A CRITICAL
[03:07:52] PART OF MANAGING OUR COSTS AND ALSO
[03:07:54] ESTABLISHING OUR APPROACH TO THE 2021
[03:07:58] BUDGET AND AS OF THE END OF LAST YEAR WE
[03:08:00] HAD 47 OPEN POSITIONS ON TOP OF
[03:08:04] THE 102 THAT WERE COMPLETELY FROZEN. SO
[03:08:07] WE ENDED THE YEAR IN PRETTY GOOD SHAPE
[03:08:09] AND HEADING INTO 2021. NEXT SLIDE PLEASE.
[03:08:12] SO HERE
[03:08:15] THIS IS JUST OUR CALCULATION OF DEBT
[03:08:18] SERVICE COVERAGE AND I JUST REALLY WANT
[03:08:19] TO HIGHLIGHT ONE THING HERE. SEE AT THE
[03:08:22] BOTTOM WE HAD DEBT SERVICE COVERAGE OF
[03:08:24] 1.4 COMPARED TO A BUDGET OF 1.8 BUT WHAT
[03:08:27] I'D LIKE TO HIGHLIGHT IS THE CARES MONEY
[03:08:31] USED FOR OPERATING COSTS IS TREATED VERY
[03:08:33] DIFFERENTLY THAN THE CARES MONEY USED TO
[03:08:35] PAY DEBT SERVICE. SO YOU SEE UP ABOUT
[03:08:38] MIDDLE OF THE PAGE RIGHT BELOW THE BOLD
[03:08:41] CARES GRANT NON OPERATING REVENUE OF
[03:08:44] 43,000,000 AND THEN YOU SEE DOWN NEAR
[03:08:47] THE BOTTOM CARES GRANT DEBT SERVICE
[03:08:49] OFFSET OF 103 AND WE HAD TO REALLY WORK
[03:08:53] THIS BECAUSE THE MONEY THAT'S USED TO
[03:08:56] OFFSET OPERATING COSTS JUST GOES INTO
[03:08:59] THE NUMERATOR BUT THE MONEY THAT GOES TO
[03:09:02] PAY DEBT SERVICE IS AN OFFSET TO THE
[03:09:04] DENOMINATOR AND THAT HAS AN INCREDIBLE
[03:09:08] IMPACT ON THE COVERAGE CALCULATION. SO WE
[03:09:10] WERE REALLY- BY DEPARTMENT BRAND
[03:09:13] COUNTLESS SCENARIOS TO TRY TO COME UP
[03:09:15] WITH THE RIGHT USE PLAN FOR THE CARES
[03:09:16] MONEY. IT WAS NOT STRAIGHTFORWARD AND THE
[03:09:18] NEXT SLIDE WILL GIVE US A LITTLE MORE
[03:09:20] INFORMATION ON THAT AND THIS JUST SHOWS
[03:09:23] GRAPHICALLY THE MONEY THAT WE ACTUALLY
[03:09:25] USED IN 2020 SPLIT BETWEEN THE
[03:09:28] AERONAUTICAL AND THE NON AERONAUTICAL
[03:09:30] USES, THE DEBT SERVICE, AND THE OPERATING
[03:09:32] COST. AND THEN THE 2021 BUDGET AND NOW
[03:09:35] THE 2021 FORECAST AND AS I SAID EARLIER
[03:09:38] WE WERE ACTUALLY ABLE TO SHIFT 7,000,000
[03:09:41] DOLLARS FROM 2020 TO 2021 AND NOW FOR
[03:09:44] 2021 WE'RE ALSO SHOWING THE FACT THAT
[03:09:47] WE'VE GOT THE CRRSAA MONEY COMING IN
[03:09:49] WHICH IS THE 37,000,000 THAT WILL COME
[03:09:51] TO THE AIRPORT PLUS WE HAVE FIVE AND A
[03:09:53] HALF MILLION FOR THE CONCESSIONNAIRES.
[03:09:55] SO WE'RE IN GOOD SHAPE GOING INTO 2021
[03:09:58] AND THIS DOES NOT FACTOR IN THE MONEY
[03:10:00] THAT WE EXPECT TO GET FROM THE AMERICAN

[03:10:03] RESCUE PLAN ACT FOR WHICH WE WILL
[03:10:07] PROBABLY GET APPROXIMATELY 150,000,000
[03:10:09] DOLLARS. SO WE'RE VERY THANKFUL FOR THE
[03:10:12] FEDERAL RELIEF THAT AIRPORTS WILL BE
[03:10:14] GETTING. NEXT SLIDE PLEASE. NOW
[03:10:18] A QUICK LOOK AT OUR CAPITAL SPENDING FOR
[03:10:20] 2020 JUST TO ORIENT YOU. WE'VE GOT THE
[03:10:23] APPROVED BUDGET ON THE LEFT SIDE, THE
[03:10:25] REVISED BUDGET IN THE MIDDLE, AND THE
[03:10:26] ACTUAL ON THE RIGHT. AND THE BLUE BOX IS
[03:10:30] THE INTERNATIONAL ARRIVALS FACILITY. THE
[03:10:32] ORANGE BOX IS THE NORTH SATELLITE. AND
[03:10:34] THEN WE HAVE THE AIRFIELD PAVEMENT
[03:10:36] PROGRAM. AND THEN WE HAVE THE BAGGAGE
[03:10:38] OPTIMIZATION. AND YOU CAN SEE THE WHOLE
[03:10:40] STORY IS REALLY THE REDUCTION IN THE IAF
[03:10:42] WAS MORE THAN OFFSET BY THE ADDITIONAL
[03:10:45] SPENDING FOR THE NORTH SATELLITE, THE
[03:10:47] AIRFIELD PAVEMENT PROGRAM, AND THE
[03:10:49] BAGGAGE OPTIMIZATION WHERE EACH OF THOSE
[03:10:52] PROJECTS WE WERE ABLE TO ACCELERATE SOME
[03:10:53] SPENDING. SO AGAIN PROBABLY THE BEST
[03:10:55] PERFORMANCE WE'VE EVER HAD AGAINST THE
[03:10:58] BUDGET. NEXT SLIDE PLEASE. FROM
[03:11:02] A FUNDING PLAN THE BAR ON THE LEFT
[03:11:05] IS ACTUAL AND YOU CAN SEE THE GREEN BAR
[03:11:07] IS REVENUE BONDS. THAT'S HOW WE FUNDED
[03:11:09] OUR CAPITAL SPENDING. WE REDUCED THE
[03:11:13] CASH FUNDED PORTION AS MUCH AS WE COULD
[03:11:16] BUT IN ADDITION WE WERE ABLE TO IDENTIFY
[03:11:18] MONEY THAT HAD BEEN PREVIOUSLY PAID FOR
[03:11:21] WITH CASH THAT WAS ACTUALLY ELIGIBLE FOR
[03:11:23] BONDS AND SO WE DID A 43,000,000 DOLLARS
[03:11:26] TRANSFER WHICH EFFECTIVELY INCREASED THE
[03:11:29] BOND SPENDING AND REDUCED THE CASH
[03:11:32] SPENDING AND THIS IS ALL PART OF OUR
[03:11:33] STRATEGY TO MANAGE THE CASH BALANCE, SO
[03:11:37] WE ENDED THE YEAR IN PRETTY GOOD SHAPE.
[03:11:38] AND GOING INTO NEXT YEAR YOU CAN SEE ON
[03:11:41] THE RIGHT WE'LL CONTINUE TO RELY HEAVILY
[03:11:44] ON BOND FUNDING. THE GREEN BOX IS THE
[03:11:46] EXISTING PROCEEDS AND THE GOLD BOX IS
[03:11:49] THE NEW BONDS THAT WE WILL BE ISSUING
[03:11:52] THIS YEAR. NEXT SLIDE PLEASE. AND
[03:11:57] HERE'S JUST A MONTH BY MONTH VIEW OF OUR
[03:11:59] CASH BALANCE OR THE AIRPORT DEVELOPMENT
[03:12:01] FUND. AND YOU CAN SEE THAT IN MARCH AND
[03:12:03] APRIL WE WERE BURNING CASH MEANING OUR
[03:12:05] CASH BALANCE WAS GOING DOWN RATHER
[03:12:09] QUICKLY AND IN JUNE WE WERE ABLE TO
[03:12:12] IDENTIFY THAT BOND FUND REIMBURSEMENT
[03:12:16] THAT I INDICATED SO THAT REPLENISHED OUR
[03:12:17] CASH. AND THEN IN JULY WE DID OUR FIRST
[03:12:20] CARE CLAIM AND THEN OUR CASH WAS GOING
[03:12:23] DOWN AGAIN UNTIL WE GOT OUT TO DECEMBER
[03:12:27] WHEN WE DID THE FINAL CLAIM. AND SO IF
[03:12:30] YOU ADD THE CARES CLAIMS WITH THAT
[03:12:32] REIMBURSEMENT THAT'S WHAT GOT US CLOSE
[03:12:34] TO 300,000,000 OTHERWISE WE WERE A LOT
[03:12:37] CLOSER TO 100,000,000 AND FEELING LIKE
[03:12:40] WE WERE IN REALLY A DIFFICULT POSITION.
[03:12:43] SO WE ENDED THE YEAR IN A REALLY STRONG
[03:12:45] SHAPE FROM A CASH STANDPOINT. NEXT SLIDE.

[03:12:49] AND THIS IS JUST A QUICK PREVIEW OF
[03:12:52] 2021 CAPITAL SPENDING. THE FIRST COLUMN
[03:12:55] IS THE PLAN OF FINANCE NUMBERS THAT WE
[03:12:57] WENT OVER WITH YOU IN THE FALL AND NOW
[03:12:59] WE'VE UPDATED THAT BASED ON OUR FINAL
[03:13:01] SPENDING FOR THE YEAR AND OUR UPDATED
[03:13:03] CASH FLOW FORECAST FOR 2021. AND WE'LL
[03:13:06] BE SPENDING A LITTLE MORE 491,000,000
[03:13:09] VERSUS 464 AND MOST OF THAT IS REALLY
[03:13:13] JUST THE CATCH UP ON THE INTERNATIONAL
[03:13:15] ARRIVALS FACILITY. THE UNDERSPENDING FROM
[03:13:17] 2020 WILL BE OFFSET BY INCREASING
[03:13:19] ENDING IN 2021. IT IS NOT A BUDGET
[03:13:22] INCREASE PER SE. THIS IS JUST A TIMING
[03:13:23] DIFFERENCE THAT'S BEING REFLECTED HERE.
[03:13:26] SO THAT'S IT FOR THE AVIATION DIVISION.
[03:13:29] UNLESS THERE ARE QUESTIONS I'LL TURN IT
[03:13:31] OVER TO KELLY. THANK YOU VERY MUCH.
[03:13:34] LET'S GIVE COMMISSIONERS A CHANCE TO
[03:13:37] ASK YOU A QUESTION. YOU PROVIDED QUITE A
[03:13:39] BIT OF INFORMATION THERE. THANK YOU WE'LL
[03:13:42] BEGIN WITH COMMISSIONER BOWMAN. THANKS
[03:13:45] ACTUALLY I'M GOING TO WAIT UNTIL WE GET
[03:13:46] THROUGH THE WHOLE PRESENTATION SO THANK
[03:13:48] YOU BORGAN. THANK YOU COMMISSIONER.
[03:13:50] COMMISSIONER CALKINS. HI
[03:13:54] THANKS BORGAN. I HAVE JUST KIND OF A
[03:13:57] GENERAL QUESTION MAYBE FOR DAN BUT YOU
[03:14:00] WERE TALKING A COUPLE OF SLIDES BACK
[03:14:02] ABOUT THE- IT WAS UNDER THE AIRPORT
[03:14:05] DEVELOPMENT FUND BALANCE. WILL YOU
[03:14:08] EXPLAIN FOR A LAY PERSON LIKE ME WHERE
[03:14:12] DOES THAT- IS THAT SITTING IN JUST A
[03:14:14] CHECKING ACCOUNT? WHAT DO WE DO WITH ALL THE CASH?
[03:14:18] I'LL LET DAN RESPOND TO THAT ONE FROM A
[03:14:21] TREASURY MANAGEMENT STANDPOINT. SO THAT'S
[03:14:25] A GOOD QUESTION COMMISSIONER. WE HAVE A
[03:14:27] CONSOLIDATED INVESTMENT POOL SO ALL OF
[03:14:31] THE CASH THAT WE HAVE FOR THE
[03:14:34] VARIOUS DIVISIONS THAT ARE IN THEIR
[03:14:36] VARIOUS FUNDS AND WE'VE GOT A LOT OF
[03:14:37] DIFFERENT KINDS OF FUNDS OPERATING FUNDS,
[03:14:39] BOND FUNDS. SO WE BASICALLY PULL THEM AND
[03:14:42] INVEST THEM ALMOST AS IF IT'S A MUTUAL
[03:14:45] FUND AND OUR TREASURER DIANE CAMPBELL
[03:14:49] GOES OUT AND PURCHASES BONDS AND OTHER
[03:14:52] KINDS OF INVESTMENT VEHICLES FOR THAT
[03:14:54] MONEY SO IT ALL GETS INVESTED AND THEN
[03:14:57] IT'S A PORTIONED OUT -THE INTEREST GETS A
[03:14:59] PORTIONED OUT TO EACH OF THE FUNDS THAT
[03:15:01] PARTICIPATE IN THE POOL. GREAT. THANK YOU.
[03:15:04] I THINK THAT HELPS. YOU KNOW IT'S NOT
[03:15:07] LIKE A TYPICAL FAMILY'S BUDGET WHERE YOU
[03:15:10] PUT CASH THAT YOU NEED LIQUID INTO A
[03:15:13] CHECKING ACCOUNT BUT RATHER YOU HAVE A
[03:15:14] SERIES OF INVESTMENTS THAT YOU KEEP IT
[03:15:17] LIQUID ENOUGH SO THAT WHATEVER WE MIGHT
[03:15:18] NEED WE CAN GET OUT BUT IT'S NOT JUST
[03:15:20] SITTING THERE IN A CHECKING ACCOUNT.
[03:15:22] RIGHT. THANK YOU COMMISSIONER CALKINS.
[03:15:25] COMMISSIONER CHO. THANKS FOR THE
[03:15:28] PRESENTATION BORGAN. I DON'T HAVE ANY
[03:15:30] SPECIFIC QUESTIONS AT THIS POINT. THANKS.

[03:15:32] THANK YOU COMMISSIONER. COMMISSIONER STEINBREUCK.
[03:15:34] YEAH I WANTED TO GO BACK TO THE CAPITAL
[03:15:37] SPENDING IN 2020 AND THE REDUCTIONS
[03:15:39] THERE NOTING THAT THERE WERE SOME- AND I
[03:15:43] CAN'T RECALL THE NUMBERS BUT SOME
[03:15:44] SIGNIFICANT REDUCTIONS IN CAPITAL
[03:15:47] FUNDING. DID ANY OF THOSE REDUCTIONS
[03:15:50] RESOLVE DIRECTLY OR INDIRECTLY AT A SLOW
[03:15:53] DOWN OF THE PROGRESS ON CONSTRUCTION?
[03:15:57] LET'S GO BACK A COUPLE OF SLIDES AND
[03:15:59] LET'S SEE IF WE CAN HIGHLIGHT THAT ONE
[03:16:04] MORE. THERE WE GO. NEXT SLIDE.
[03:16:07] THERE WE GO. SO WHAT WE'VE DONE HERE- JUST
[03:16:10] HIGHLIGHTED THE MAJOR PROGRAMS AND YOU
[03:16:13] KNOW CLEARLY THE INTERNATIONAL ARRIVALS
[03:16:15] FACILITY DIDN'T SPEND ACCORDING TO PLAN
[03:16:19] AND THERE WERE SOME DELAYS THERE. I
[03:16:22] THINK THAT WITH THE OTHER THREE MAJOR
[03:16:25] PROGRAMS THE NORTH SATELLITE, THE
[03:16:27] PAVEMENT PROGRAM, AND THE CHECK
[03:16:31] BAGGAGE OPTIMIZATION EACH OF THOSE
[03:16:33] PROJECTS HAD OPPORTUNITIES TO ACCELERATE
[03:16:35] AND TAKE ADVANTAGE OF THE LOWER
[03:16:37] PASSENGER IMPACTS TO BE ABLE TO DO
[03:16:39] SOME THINGS SOONER. SO THAT WAS REALLY THE
[03:16:42] STRATEGIC DECISION. OVERALL WE DID- THERE
[03:16:45] WERE A LOT OF OTHER PROJECTS THAT ARE
[03:16:46] MIXED INTO THE GREEN WHERE WE ACTUALLY
[03:16:48] DID HOLD BACK SOME SPENDING ON SOME
[03:16:52] SMALLER PROJECTS AND PART OF THAT WAS
[03:16:54] TRYING TO MANAGE CASH EARLY ON. WE WANTED
[03:16:57] TO LIMIT THE AMOUNT OF CASH FUNDING SO
[03:17:00] WE WERE JUDICIOUSLY USING THE BOND
[03:17:03] PROCEEDS AND OTHER FUNDING SOURCES ON
[03:17:05] THE MAJOR PROGRAMS. BORGAN I'M GUESSING
[03:17:08] THERE ARE OTHER FACTORS REGARDING IF
[03:17:11] WITH THE REDUCED SPENDING THERE. IT
[03:17:17] ALWAYS- IF PROJECTS ARE SLOWED OR EVEN
[03:17:20] STOPPED IT COSTS MORE IN THE LONG RUN SO
[03:17:23] I WAS CONCERNED ABOUT THAT. WELL
[03:17:28] I THINK THERE'S CERTAINLY EXAMPLES OF
[03:17:30] SOME SMALLER PROJECTS THAT WERE IMPACTED
[03:17:32] BY COVID AND WERE SLOWED DOWN AND SOME
[03:17:35] OF THOSE ARE HAVING COST ISSUES AND
[03:17:37] WE'RE MANAGING THROUGH THOSE. YEAH OKAY.
[03:17:41] ALRIGHT THANK YOU THEN. COMMISSIONER
[03:17:44] BOWMAN. I SEE YOU HAVE YOUR HAND UP SO
[03:17:46] YOU HAVE A QUESTION AT THIS TIME? I DID.
[03:17:49] ACTUALLY I DIDN'T WANT TO LET THIS TIME
[03:17:51] GO BY WITHOUT BORGAN REALLY
[03:17:54] COMPLIMENTING YOUR STAFF ON THE
[03:17:56] PASSENGER PROJECTIONS. WHEN WE WENT INTO-
[03:18:00] AS THE PANDEMIC STARTED TO KICK IN AND
[03:18:03] WE SAW THE ENPLANEMENTS GO DOWN YOU CAME
[03:18:06] TO US EVERY QUARTER AND MICHAEL JUST DID
[03:18:09] AN AMAZING JOB AND I JUST DIDN'T WANT TO
[03:18:11] FINISH THE PRESENTATION WITHOUT
[03:18:13] ACKNOWLEDGING THE GOOD WORK OF OUR
[03:18:14] BUSINESS INTELLIGENCE FOLKS. I KNOW I
[03:18:17] ASKED A LOT OF HARD QUESTIONS
[03:18:19] LAST YEAR, HOW ARE YOU GETTING THIS
[03:18:20] INFORMATION HE AND I HAD A VERY GOOD
[03:18:22] MEETING AND I GOT A BETTER UNDERSTANDING

[03:18:25] OF ALL OF THE INPUTS THAT HE TAKES IN
[03:18:26] ORDER TO COME UP WITH THOSE PROJECTIONS.
[03:18:29] IT'S SUCH AN IMPORTANT NUMBER BECAUSE IT'S
[03:18:31] THE DENOMINATOR FOR EVERYTHING ELSE THAT
[03:18:33] WE DO PARTICULAR IN THE NON AVIATION
[03:18:36] SIDE. SO AGAIN COMPLIMENTS TO THAT. AND
[03:18:39] THEN THE LAST THING IT MAY BE TO FOLLOW
[03:18:41] UP ON COMMISSIONER STEINBRUECK'S QUESTION
[03:18:43] IN TERMS OF- I KNOW THAT THE CAPITAL
[03:18:45] SPENDING ISN'T NECESSARILY YOUR
[03:18:47] DEPARTMENT BUT MAYBE LANCE OR SOMEBODY
[03:18:50] ELSE COULD JUMP IN AND TELL US. ARE THERE
[03:18:52] ANY MAJOR PROJECTS THAT YOU SEE THAT WE
[03:18:55] ARE GOING TO BE BRINGING BACK? WE DID CUT
[03:18:57] A FEW BACK IF I'M REMEMBERING CORRECTLY
[03:18:59] AND I'M SORRY I DON'T HAVE THE LIST IN
[03:19:01] FRONT OF ME AT THE MOMENT. BUT DO YOU SEE
[03:19:03] ANY ACCELERATED CONSTRUCTION THIS YEAR
[03:19:07] THAT WE COULD BRING BACK FROM 2020 THAT
[03:19:09] WE HAD TO CUT BACK? AND AGAIN I KNOW
[03:19:11] YOU'RE NOT THE CAPITAL GUY SO.
[03:19:13] OUR CAPITAL
[03:19:16] PROGRAM IS SUFFICIENTLY LARGE. WE DID AS
[03:19:18] PART OF THE 2021 BUDGET PROCESS
[03:19:22] REINTRODUCE PROJECTS THAT HAD BEEN CUT
[03:19:24] EARLIER IN THE YEAR THAT WE ARE GOING
[03:19:26] FORWARD WITH. THERE MAY BE A FEW THAT ARE
[03:19:29] STILL KIND OF IN A HOLDING PATTERN THAT
[03:19:31] WE HAVEN'T ADDED BACK BUT WE WERE PRETTY
[03:19:34] AMBITIOUS IN BUILDING BACK THE CAPITAL
[03:19:36] PROGRAM WHEN WE PUT TOGETHER THE 2021
[03:19:39] BUDGET. THERE WERE QUITE A FEW NEW
[03:19:40] PROJECTS AND I WOULD THINK LOOKING AT
[03:19:43] OVER THE NEXT FEW YEARS I WOULD DESCRIBE
[03:19:44] OUR CAPITAL BUDGET AS EXTREMELY
[03:19:46] AMBITIOUS. THANK YOU. TO
[03:19:50] JUMP IN BORGAN AND ADD TO THAT IS I
[03:19:53] THINK YOU HAD THE ONE SLIDE THAT SHOWED
[03:19:55] THERE THAT THE FORECASTED- OR NOT
[03:19:58] THE FORECAST BUT THE 2021 BUDGET BASED
[03:20:01] ON WHERE WE LANDED I THINK A ROBUST LOOK
[03:20:04] AT WHAT'S ON THAT COMMISSIONER ACROSS ALL THE
[03:20:06] CAPITAL PROGRAMS INCLUDING TO ADVANCE
[03:20:09] THOSE. I KNOW MORE WORK IS GOING ON AS WE
[03:20:12] MOVE NOW IN HERE WELL INTO THE FIRST
[03:20:14] QUARTER BUT WE ARE CONTINUING TO FOCUS
[03:20:18] ON ALL THESE CAPITAL PROGRAMS. WELL AND
[03:20:20] IF I CAN GIVE YOU ALL OF YOUR ADDITIONAL
[03:20:23] COMPLIMENTS AS WELL ABOUT CONTINUING
[03:20:26] THAT ROBUST CONSTRUCTION PLAN. I'VE
[03:20:29] TALKED A LOT ABOUT IT IN THE LAST COUPLE
[03:20:30] OF MONTHS HOW THE PORT HAD REALLY LEANED
[03:20:33] IN AND TRIED TO MOVE FORWARD WITH ALL OF
[03:20:34] THE PROJECTS THAT WE POSSIBLY COULD
[03:20:36] DURING 2020 AND THE RIPPLE EFFECT THAT
[03:20:39] THAT HAD ON KEEPING PEOPLE EMPLOYED. SO
[03:20:42] AGAIN COMPLIMENTS TO THE STAFF AND
[03:20:44] BORGAN AND DAN AND YOUR TEAM FOR HELPING
[03:20:47] US MANAGE THE FINANCES SO WE ARE ABLE TO
[03:20:49] DO THAT. THANK YOU. THANK YOU TO COMMISSIONER BOWMAN.
[03:20:53] COMMISSIONER FELLEMAN I'D LIKE TO
[03:20:56] QUICKLY GO BACK TO SLIDE 13, THE
[03:21:00] TENANT RELIEF RENT PAYMENT DEFERRAL

[03:21:03] STATUS. OKAY.
[03:21:06] SO YOU'RE POINTING OUT HOW WELL WE'RE
[03:21:10] DOING AT GETTING REIMBURSEMENT THE LION
[03:21:12] SHARE OF WHICH IS FROM THE AIRLINES?
[03:21:14] RIGHT AND THAT WAS ALL DUE ON OCTOBER
[03:21:16] 1ST AND IT WAS ALL PAID RIGHT. SO IN
[03:21:19] LOOKING DOWN THE LINE HERE DO YOU
[03:21:23] HAVE CONCERNS OF ANY
[03:21:27] OF THESE BEING ABLE TO BE MADE ON
[03:21:30] SCHEDULE OR HOW FAR OUT THEY WOULD BE OR
[03:21:34] HOW MUCH INFLUENCES WOULD HAVE ON BUDGET
[03:21:37] PROJECTIONS? SO THAT'S A REALLY
[03:21:41] GOOD QUESTION AND I'M NOT ACTUALLY
[03:21:42] PREPARED TO FULLY ANSWER IT BUT I WILL
[03:21:44] SAY THAT WE ARE CURRENTLY WORKING ON THE
[03:21:48] SECOND FEDERAL RELIEF PACKAGE AND HOW
[03:21:50] THAT IS BEING ALLOCATED TO THE
[03:21:52] CONCESSIONNAIRES. WE HAVE ABOUT 5.5
[03:21:55] MILLION FOR THAT AND WE KNOW THAT THIS
[03:21:57] THIRD FEDERAL RELIEF PACKAGE WILL ALSO
[03:21:59] HAVE SOME SIGNIFICANT MONEY EARMARKED
[03:22:02] FOR CONCESSIONNAIRES. I THINK IT'S GOING
[03:22:04] TO BE ABOUT 20,000,000 FOR OUR AIRPORT
[03:22:06] SO IT'S GOING TO BE MUCH MORE THAN THE
[03:22:07] SECOND RELIEF PROGRAM. SO HOW MANY
[03:22:11] OF THESE PROBLEMS WE CAN SPECIFICALLY
[03:22:13] ADDRESS WITH THAT FEDERAL RELIEF VERSUS
[03:22:16] WORKING WITH THESE TENANTS. BUT I THINK
[03:22:18] IT WOULD BE ANOTHER BRIEFING WHEN WE
[03:22:20] WOULD COME BACK TO YOU WITH HERE'S THE
[03:22:22] STATUS OF ALL OF THESE OUTSTANDING
[03:22:24] BALANCES. I JUST DON'T HAVE ALL THE
[03:22:26] ANSWERS FOR YOU TODAY. BECAUSE AS WE'VE
[03:22:28] ALWAYS SAID I APPRECIATE THAT. THESE
[03:22:31] FOLKS HAVE- KEEPING THEM IN BUSINESS SO
[03:22:34] WE CAN PROVIDE THE SERVICE AND WE'RE
[03:22:35] BACK UP AT THE REGULAR NUMBER. THESE ARE
[03:22:38] CRITICAL SERVICES FOR US TO KEEP A
[03:22:40] FLOAT AND HOW THAT'S ALLOCATED IT'S
[03:22:42] SOMETHING THAT'S OF GREAT INTEREST TO
[03:22:44] ALL OF US. JUST REAL QUICKLY AFTERWARDS
[03:22:46] WHEN YOU ANSWERED
[03:22:48] COMMISSIONER CALKINS' QUESTION ABOUT HOW
[03:22:50] THE ADF AIRPORT DEVELOPMENT FUND IS
[03:22:54] INVESTED WE ALWAYS RAISE I THINK EVERY
[03:22:56] YEAR WE HAVE THIS QUESTION ABOUT MAYBE
[03:22:59] THIS IS FOR ELIZABETH ARE WE DOING ANY
[03:23:01] SORT OF SOCIAL SCREENING ON THESE
[03:23:03] INVESTMENTS? OR THEY ALL LIKE PUBLIC
[03:23:06] UTILITIES? SO I DON'T KNOW. DOES ANYBODY
[03:23:08] CAN SPEAK TO THE INVESTMENT STRATEGY
[03:23:12] FOR THESE LARGE SUMS OF MONEY? I CAN
[03:23:16] ANSWER THAT QUESTION COMMISSIONER.
[03:23:18] BASICALLY WE HAVE A VERY NARROW LIST OF
[03:23:22] INVESTMENTS WE CAN INVEST IN UNDER
[03:23:24] WASHINGTON STATE LAW. IT'S PRIMARILY ALL
[03:23:27] FIXED INCOME SO IT'S BONDS AND NOTES
[03:23:29] PRIMARILY TO GOVERNMENT AGENCIES, US
[03:23:32] TREASURIES, AND AGENCIES. A LARGE
[03:23:36] PORTION OF IT IS INVESTED IN THE STATE
[03:23:38] INVESTMENT POOL FOR LIQUIDITY. IT'S A
[03:23:42] SHORT TERM POOL. SO WE DO NOT INVEST-
[03:23:44] WE'RE NOT ALLOWED TO INVEST FOR AN

[03:23:47] EXAMPLE IN EQUITIES. WE CAN'T BUY COMPANY
[03:23:49] STOCKS. SO IT'S REALLY ALL FIXED
[03:23:52] INCOME. MOSTLY GOVERNMENT- UNIFORMLY
[03:23:57] GOVERNMENT AGENCIES THAT WE'RE INVESTED
[03:23:59] IN. I THOUGHT I'D GIVE YOU EVERY YEAR A
[03:24:01] CHANCE TO REMIND ME OF THAT SO I GUESS
[03:24:04] IT'S IMPORTANT THAT I ASKED THIS
[03:24:05] QUESTION. [LAUGHTER] THAT WAS A GOOD QUESTION. I KNOW
[03:24:08] THE PUBLIC WONDERS ABOUT THAT TOO.
[03:24:09] ALRIGHT WELL THANK YOU VERY MUCH AND
[03:24:11] THANK YOU AGAIN BORGEN. LET'S MOVE ON TO
[03:24:13] THE NON AVIATION DIVISIONS. I
[03:24:23] MUTED THERE. HELLO COMMISSIONERS WE WILL
[03:24:26] BE PRESENTING THE 2020 RESULTS FOR THE
[03:24:29] SEAPORT OR NON AVIATION DIVISIONS. THESE
[03:24:33] INCLUDE THE MARITIME DIVISION, ECONOMIC
[03:24:36] DEVELOPMENT, THE JOINT VENTURE
[03:24:39] DIVISION WHICH INCLUDES THE
[03:24:41] NORTHWEST SEAPORT ALLIANCE DISTRIBUTABLE
[03:24:44] REVENUE IN ADDITION TO REVENUE AND
[03:24:46] EXPENSES ON SEAPORT ALLIANCE LICENSE
[03:24:49] PROPERTIES WHICH ARE THE RESPONSIBILITY
[03:24:51] OF THE PORT OF SEATTLE PER THE CHARTER.
[03:24:53] WE ALSO DISCUSS THE STORM WATER UTILITY
[03:24:56] AS WELL. NEXT SLIDE PLEASE. THIS
[03:25:03] SLIDE CONTAINS A ROLL UP OF ALL OF THE
[03:25:05] DIVISIONS. LIKE THE AIRPORT YOU
[03:25:08] WILL SEE COVID 19 PRODUCED CHALLENGES.
[03:25:11] CRUISE AND CONFERENCE AND EVENT CENTER
[03:25:14] FELT THE DIRECT IMPACT. THE OTHER
[03:25:16] BUSINESSES HAD SOME OPERATIONAL
[03:25:18] CHALLENGES HOWEVER STILL WERE ABLE TO
[03:25:20] PERFORM QUITE WELL. THE EXPENSE CUTTING
[03:25:23] INITIATIVES REALLY HELPED OFFSET SOME OF
[03:25:25] THE REVENUE IMPACTS. WE DID SEE SOME ONE
[03:25:28] TIME ITEMS INCLUDING ACCOUNTING RESERVES
[03:25:30] AND CAPITAL TWO EXPENSE WHICH WE WILL
[03:25:33] DISCUSS IN THE NEXT FEW SLIDES. THESE
[03:25:35] WERE OFFSET BY THE FAVORABILITY AND
[03:25:38] EMPLOYEE COSTS RELATED TO THE PENSION
[03:25:40] CREDIT SIMILAR TO 2019. OVERALL
[03:25:44] BASED ON 2020 OPERATING RESULTS STAFF
[03:25:47] DOES NOT RECOMMEND ANY MAJOR COURSE
[03:25:50] CORRECTIONS AT THIS TIME. WE WILL
[03:25:52] CONTINUE TO MONITOR OUR FINANCIAL
[03:25:54] CAPACITY GIVEN REMAINING UNCERTAINTY ON
[03:25:56] MULTIPLE FRONTS. NEXT
[03:26:00] SLIDE PLEASE. I GUESS NEXT
[03:26:03] SLIDE AFTER THAT. FOR MARITIME
[03:26:08] WE'RE GOING TO DISCUSS THE MARITIME
[03:26:09] DIVISION HERE. REVENUE CAME IN JUST UNDER
[03:26:13] WHAT WE PLANNED FOR THE REVISED BUDGET. WE
[03:26:16] BUDGETED ON A LATE JULY RETURN OF CRUISE
[03:26:19] BUT ENDED UP CANCELING THE SEASON. THE
[03:26:22] FISHING MARINAS AND COMMERCIAL
[03:26:23] OPERATIONS SLIGHTLY EXCEEDED OUR
[03:26:25] ORIGINAL BUDGET BENEFITING FROM THE
[03:26:27] BALLARD LOCKS CLOSURE IN THE FIRST HALF
[03:26:29] OF THE YEAR AND STRONG OCCUPANCY AT
[03:26:31] SHILSHOLE MARINA IN THE BACK HALF OF 2020.
[03:26:34] THE GRAIN TERMINAL PERFORMS
[03:26:36] SIGNIFICANTLY BETTER THAN BUDGETED. DIRECT
[03:26:40] AND SUPPORT SERVICE EXPENSES WERE

[03:26:43] NEGATIVELY IMPACTED BY PROJECTS IN OUR
[03:26:46] CIP GETTING ALL OR PORTIONS CANCELED
[03:26:49] AND MOVED TO EXPENSE. CENTRAL SERVICE
[03:26:51] EXPENSES WERE FAVORABLE DUE TO THE
[03:26:53] PENSION CREDIT AND CAPITAL CAME IN RIGHT
[03:26:56] AT BUDGET. ADDITIONALLY WE COVERED OVER
[03:26:59] 30,000,000 DOLLARS IN ENVIRONMENTAL
[03:27:02] REMEDIATION RECOVERY. ANY
[03:27:05] QUESTIONS? ALRIGHT NEXT
[03:27:09] SLIDE PLEASE. OKAY
[03:27:17] HERE ARE A FEW OF THE MARITIME
[03:27:18] ACHIEVEMENTS IN 2020. I'D LIKE TO CALL
[03:27:20] OUT THE WORK OF JOE WOODS AND THE REC
[03:27:23] BOATING TEAM AT SHILSHOLE BAY MARINA
[03:27:25] UPDATING COVID PROCESSES TO ACHIEVE
[03:27:27] OCCUPANCY RATES IN Q4 THAT EXCEEDED
[03:27:31] PRE PANDEMIC LEVELS. ALSO DALMAS AND RAY
[03:27:34] AT FISHERMAN'S TERMINAL AND THE TEAM
[03:27:36] THERE DID A FANTASTIC JOB OF TEMPORARILY
[03:27:39] BACKFILLING SLIPS WITH RECREATIONAL
[03:27:42] VESSELS WHILE THE FISHING BOATS WERE OUT
[03:27:44] TO SEA THIS PAST SUMMER. NEXT SLIDE
[03:27:47] PLEASE. FEEL FREE TO STOP
[03:27:51] ME AS I GO ALONG IF YOU'VE GOT ANY
[03:27:53] QUESTIONS HERE. OKAY WE TOUCHED
[03:27:57] ON MOST OF THESE ITEMS ALREADY HERE ON
[03:28:00] THE FINANCIAL HIGHLIGHTS. I DO WANT TO
[03:28:01] NOTE THAT THE 4.9 MILLION INCREASE IN
[03:28:04] EXPENSES YEAR OVER YEAR INCLUDES 1.9
[03:28:08] MILLION OR HALF THE PAYMENT TO THE
[03:28:10] ALLIANCE FOR THE NORTH THIRD OF T 46 AND
[03:28:13] OVER 7,000,000 IN ONE TIME ACCOUNTING
[03:28:15] RELATED EXPENSES. ABSENT THESE THE MARITIME
[03:28:18] DIVISION REDUCED THEIR OPERATING EXPENSES
[03:28:21] YEAR OVER YEAR BY ABOUT 4,000,000 OR 8%. AS
[03:28:25] YOU CAN SEE CAPITAL SPENDING IS 100% AT BUDGET
[03:28:29] AND THE STORM WATER UTILITY IS TRACKING
[03:28:32] FAVORABLE IS FAVORABLE TO BUDGET AS WELL.
[03:28:35] NEXT SLIDE. ONE SECOND. WHEN YOU
[03:28:39] TALK ABOUT THE MARITIME PORTFOLIO
[03:28:42] MANAGEMENT, THOSE ARE TENANTS? THE SAME
[03:28:45] FOLKS THAT WE HAD TO GIVE RELIEF TO
[03:28:48] AT THE AIRPORT? IS THAT WHEN WE TALK
[03:28:51] ABOUT PORTFOLIO? CORRECT. CORRECT. WE DID
[03:28:54] DO TENANT RELIEF. THE PORTFOLIO
[03:28:57] MANAGEMENT GROUP ABOUT HALF OF IT IS AN
[03:29:00] EDD IN ABOUT HALF OF IT AND THE LINES OF
[03:29:03] THE MARITIME DIVISION. IT'S MOSTLY
[03:29:04] FISHERMAN'S TERMINAL, SHILSHOLE BAY, SOME 91
[03:29:08] AND THE MIC MARITIME INDUSTRIAL
[03:29:13] CENTER. THOSE ARE THE KEY TENANTS FOR
[03:29:16] THERE WHEREAS THE ECONOMIC DEVELOPMENT
[03:29:18] DIVISIONS PORTION IS THE CONFERENCE AND
[03:29:20] EVENT CENTERS AND MOST OF THE CENTRAL
[03:29:22] WATERFRONT. THERE ARE SOME INDUSTRIAL
[03:29:24] PORTIONS TOO ON THE SOUTH END THAT ARE
[03:29:26] MOSTLY IN THE MARITIME DIVISION AS WELL. SO
[03:29:30] WE HAVE A SIMILAR BREAKDOWN LIKE THAT WE
[03:29:32] HAD FOR AVIATION AS TO THE REPAYMENT
[03:29:35] SCHEDULE ON SOME OF THESE DEFERRALS? I
[03:29:38] DID NOT INCLUDE THAT I CAN REACH OUT TO
[03:29:41] MELINDA AND DAVE AFTER THIS AND GIVE YOU
[03:29:44] SOME FEEDBACK ON IT BUT IT'S BEEN PRETTY

[03:29:46] FAVORABLE FAVORABLE. I DON'T THINK WE'VE
[03:29:48] HAD A LOT OF OF NON
[03:29:53] PAY ON THERE. IT'S BEEN PRETTY IT'S
[03:29:55] DEFINITELY AND IT'S ALSO A SMALLER
[03:29:57] PROGRAM THAN THE AIRPORT AS WELL. I THINK
[03:30:00] THAT WHEN WE GET THE RELIEF MONEY WE
[03:30:02] SHOULD HAVE A CHANCE TO GET A BRIEFING
[03:30:04] ON THE OVERALL WHERE OUR WHERE OUR
[03:30:07] TENANT RELIEF STATUS IS ON THOSE AREAS.
[03:30:10] ALRIGHT I DIDN'T MEAN TO SLOW YOU DOWN.
[03:30:12] SURE. DAVE MAY HAVE SOME MORE IN DEPTH
[03:30:14] WHEN WE GET THERE AS WELL. HE'S BEEN
[03:30:17] INVOLVED A LOT MORE THAN I HAVE ON THOSE.
[03:30:19] ALRIGHT NEXT SLIDE. OKAY
[03:30:27] THE NEXT TWO SLIDES WILL TOUCH ON THE
[03:30:30] IMPACT OF THE NORTHWEST SEAPORT ALLIANCE
[03:30:32] LICENSE PROPERTIES TO THE PORT. ON THIS
[03:30:35] SLIDE I'D LIKE TO POINT OUT THE 76.7
[03:30:41] MILLION DOLLARS OF OPERATING PROFIT.
[03:30:43] ROUGHLY HALF OF THAT WILL COME TO THE
[03:30:46] PORT AS DISTRIBUTABLE INCOME. NEXT SLIDE
[03:30:50] PLEASE. HERE
[03:30:54] IF YOU LOOK AT THE JOINT VENTURE REVENUE
[03:30:56] AND 2020 ACTUAL YOU'LL SEE THE PORT'S
[03:30:58] HALF OF THAT AND IT COMES OUT TO 38.8
[03:31:02] MILLION OF JOINT VENTURE REVENUE.
[03:31:04] ADDITIONALLY YOU'LL SEE THE NEGATIVE 1.9
[03:31:08] MILLION OF CONTRA REVENUE WHICH THAT'S
[03:31:11] THE OTHER HALF OF THAT PAYMENT WE MAKE
[03:31:13] TO THE ALLIANCE FOR T 46. THE
[03:31:19] OTHER REVENUES INCLUDE NORTH HARBOR
[03:31:21] TENANT REIMBURSEMENT. IT'S MOSTLY FOR
[03:31:23] MAINTENANCE AND MISCELLANEOUS MOORAGE
[03:31:25] ON THAT UPPER THIRD OF T 46 THAT WE'RE
[03:31:28] LEASING OUT. THE EXPENSES CAME IN PRETTY
[03:31:32] MUCH AS WE THOUGHT. THEY WERE A LITTLE
[03:31:35] LOWER IN MAINTENANCE BUT THE ONE THING
[03:31:38] I'D LIKE TO NOTE IS THE JV DIRECT. WE
[03:31:40] ORIGINALLY BUDGETED STORM WATER UTILITY
[03:31:43] AS A TENANT FOR THE TENANT PAYMENT BUT
[03:31:46] BUT WE END UP PAYING IT ON 46 OF THE
[03:31:49] TENANTS LEFT. NEXT SLIDE PLEASE.
[03:31:54] AGAIN KELLY. ONE SECOND. THAT'S A
[03:31:58] LOT OF MATERIAL. EXECUTIVE METRUCK CAN
[03:32:01] I ASK THAT WE SPECIFICALLY DO A BRIEFING
[03:32:05] ON WHAT WE'RE JUST TALKING ABOUT HOW THE
[03:32:07] TENANT RELIEF MONEY IS GOING TO BE
[03:32:10] HANDLED WITH REGARDS TO THE RELIEF ACT?
[03:32:13] AND I WOULD ALSO LIKE TO HAVE A CHANCE
[03:32:15] FOR THE COMMISSION TO DO A LITTLE BIT OF
[03:32:18] A DEEPER DIVE ON THE REVENUES FROM THE
[03:32:20] PORT ALLIANCE AND SOME OF OUR PAYMENTS
[03:32:23] TO THE ALLIANCE AND GET A LITTLE BIT OF
[03:32:26] VISIBILITY AMONGST THE COMMISSION AS
[03:32:29] WE GO IN AS MANAGING MEMBERS. MR.
[03:32:34] PRESIDENT WE WILL TAKE THAT AND GET BACK
[03:32:36] WITH THAT ADDITIONAL INFORMATION. THANK
[03:32:39] YOU. IT'S A LITTLE KNOWN SOURCE OF
[03:32:42] REVENUE BUT IT DIDN'T DO VERY WELL THIS
[03:32:44] YEAR RIGHT. STORM WATER. YEAH OBVIOUSLY
[03:32:49] THE ALLIANCE WILL BE ABLE TO GIVE YOU
[03:32:50] JOHN WOLF AND DAVID MORRIS WILL BE ABLE
[03:32:52] TO GIVE YOU A DEEPER FEEDBACK ON THEIR

[03:32:54] REVENUES AND EXPENSES. I DIDN'T WANT TO
[03:32:56] GO INTO TOO MUCH DEPTH. THAT'S FINE. ON
[03:32:58] THAT HERE. AT THIS POINT THE STORM WATER
[03:33:01] UTILITY CAME IN AS WE EXPECTED IN
[03:33:05] REVENUE AND EXPENSES WERE BELOW IN
[03:33:08] PART BECAUSE OF THE PENSION CREDIT THAT
[03:33:10] IMPACTED MAINTENANCE STAFF AND. BUT
[03:33:14] WE'RE STILL ON TRACK AS WE HAD PLANNED
[03:33:16] WHEN WE CAME TO YOU LAST OCTOBER AS WELL
[03:33:19] THERE. NEXT
[03:33:23] SLIDE. SO WHAT IS THE BIG VARIANCE? GO
[03:33:27] AHEAD BACK. BACK A SLIDE. THE
[03:33:32] BIG VARIANCE IS MAINTENANCE EXPENSES AND
[03:33:36] SOME OF THAT DUE TO THE WAY WE CHARGE
[03:33:39] AND WITH COVID WE DIDN'T GET QUITE AS
[03:33:41] MUCH- WE DIDN'T DO QUITE AS MUCH
[03:33:43] MAINTENANCE WORK AS WE ANTICIPATED. OKAY.
[03:33:49] THANK YOU. OKAY
[03:33:56] THE NEXT THREE SLIDES WE LIST THE BEST
[03:33:59] ACCOMPLISHMENTS OF OUR ENVIRONMENTAL AND
[03:34:01] STORMWATER TEAMS. I THINK
[03:34:05] IN THE INTEREST OF TIME I CAN GO I CAN
[03:34:07] SKIP THESE THREE. LET ME KNOW IF YOU GUYS
[03:34:10] HAVE ANY SPECIFIC QUESTIONS AND ALSO
[03:34:13] STEPHANIE JONES STEBBINS AND SANDY KELLER
[03:34:16] ARE AVAILABLE IF YOU'VE GOT QUESTIONS AS
[03:34:18] WELL. WE CAN GO AHEAD
[03:34:22] MOVE FORWARD I THINK. OKAY
[03:34:28] ENVIRONMENTAL ACCOMPLISHMENTS WAS THERE
[03:34:30] A BUDGETARY IMPLICATION TO ANY OF THESE
[03:34:33] AND WHY WOULDN'T LIKE SOME OF OUR
[03:34:36] HABITAT EXPENSES WHICH ARE KIND OF
[03:34:39] ENORMOUS. ACTUALLY YOU HAVE A DOLLAR
[03:34:41] THAT'S NOT IN OUR BRIEFING BOOK. YEAH
[03:34:47] WELL THE- WE DID WANT TO ELABORATE
[03:34:49] AND I SPOKE TO A LITTLE BIT EARLIER ON
[03:34:51] THE 30,000,000 DOLLARS OF COST RECOVERY
[03:34:54] WE DID THIS YEAR. MOST OF THAT WAS A 10
[03:34:59] YEAR PROGRAM OR EVEN FURTHER BACK THAN
[03:35:01] 10 YEARS ON INSURANCE CLAIMS I BELIEVE
[03:35:05] IT AT TERMINAL 91 THAT WE RECEIVED THIS
[03:35:08] YEAR. BUT ARE WE SUGGESTING THAT WE'RE
[03:35:12] A NET POSITIVE ON ENVIRONMENTAL? THIS IS
[03:35:15] JUST -YOU'RE NOT TALKING ABOUT THE
[03:35:17] EXPENSES ASSOCIATED WITH- THESE ARE NOT
[03:35:21] NON OPERATING EXPENSES SO THEY WON'T
[03:35:23] SHOW UP IN OUR PROFIT AND LOSS STATEMENT
[03:35:25] THAT YOU'RE SEEING BUT THEY DO PROVIDE
[03:35:28] CASH BACK TO THE PORT AND REALLY HAS
[03:35:30] BEEN BENEFICIAL THIS YEAR AND THE TIME
[03:35:32] OF A CASH CRUNCH GETTING THAT PAYMENT
[03:35:34] WAS REALLY HELPFUL AND I THINK DAN COULD
[03:35:37] ELABORATE A LITTLE BIT MORE BUT I THINK
[03:35:39] IT'S ALLOWED US TO STAY ON TRACK WITHOUT
[03:35:44] HAVING TO MAKE ANY MAJOR MOVES DEVIATE
[03:35:46] FROM ANY MAJOR ITEMS THAT WE DISCUSSED AT
[03:35:49] BUDGET LAST YEAR. I'M JUST SUGGESTING
[03:35:52] YOU'RE ONLY PRESENTING THE UPSIDE. WHERE
[03:35:56] THE EXPENSES ASSOCIATED WITH
[03:35:58] ENVIRONMENTAL REMEDIATION AND THOSE
[03:36:00] THINGS. THERE'S A PLUS 30 BUT WHERE ARE
[03:36:04] THE WHERE'S THE CIP FOR THE ENVIRONMENT?
[03:36:08] PERHAPS I CAN JUMP IN ON THAT.

[03:36:10] AS YOU KNOW WE TYPICALLY BOOK LONG
[03:36:13] TERM LIABILITIES FOR ENVIRONMENTAL
[03:36:17] EXPENDITURES. WE RESERVE FOR THEM SO WE
[03:36:19] WOULD BUT POSSIBLY EXPENSE AN AMOUNT
[03:36:22] EVERY YEAR THAT REFLECTS THE LONG TERM
[03:36:24] LIABILITIES. THOSE ARE TYPICALLY BRIEFED TO
[03:36:28] YOU OFTEN IN EXECUTIVE SESSION BECAUSE
[03:36:30] OF LEGAL ISSUES AROUND THE PARTICIPANTS
[03:36:33] IN THOSE SO IT'S A LITTLE BIT OF A
[03:36:36] HANDLE A LITTLE BIT DIFFERENTLY THAN OUR
[03:36:38] TYPICAL AS KELLY SAYS R P AND L.
[03:36:42] AND THEY'RE NOT CAPITAL. ALRIGHT .SO JUST
[03:36:45] LOOKING AT THE FOUR BULLETS THAT ARE
[03:36:47] UNDERNEATH THE POSITIVE 30,000,000 WHY
[03:36:51] ISN'T THERE SOME SORT OF TABLE THAT
[03:36:53] LOOKS AT THESE AS EXPENDITURES? MAYBE
[03:36:59] IF I MAY THIS IS THIS IS SANDY KELLER.
[03:37:05] COMMISSIONER I THINK AS WITH
[03:37:09] THE OTHER DEPARTMENTS THE ENVIRONMENTAL
[03:37:12] TEAM TOOK A MID YEAR BUDGET REDUCTION
[03:37:15] WHICH DID DELAY A FEW PROJECTS BUT
[03:37:18] OVERALL WE WERE ABLE TO PERFORM AND
[03:37:22] ACCOMPLISH QUITE A BIT OF WORK IN 2020
[03:37:26] EVEN WITH THOSE BUDGET REDUCTIONS. THESE
[03:37:31] BULLETS JUST SHOW YOU THE
[03:37:32] ACCOMPLISHMENTS WE DID MAKE. A FEW OF THE
[03:37:35] THINGS THAT GOT DELAYED BECAUSE OF THE
[03:37:38] BUDGET REDUCTIONS, WE WEREN'T ABLE
[03:37:42] TO COMPLETE ALL OF OUR ENERGY AUDIT WORK
[03:37:46] THAT WE HAD ANTICIPATED AND WE HAD A
[03:37:49] LITTLE SLOWER PROGRESS ON A FEW OF OUR
[03:37:51] SMALL HABITAT PROJECTS. BUT OVERALL
[03:37:55] WE WERE ABLE TO ACCOMPLISH THE VAST
[03:37:58] MAJORITY OF WHAT WE SET OUT TO DO IN
[03:38:00] 2020 ON THE ENVIRONMENTAL SIDE. I JUST
[03:38:04] DON'T SEE THE CONSISTENT REPORTING OUT
[03:38:06] AS WE HAVE FOR THE UTILITY, THE JOINT
[03:38:09] VENTURE, THE PORT. ALL THE OTHER ONES HAVE
[03:38:13] THESE TABLES OF FORECASTED REVENUE OR
[03:38:16] EXPENSES AND WHAT WAS ON BUDGET, WHAT WAS
[03:38:20] DELETED. WHY WASN'T THERE JUST A SIMILAR
[03:38:22] REPRESENTATION. IF I COULD FRED. THEY'RE
[03:38:28] BLENDED INTO THE DIFFERENT DEPARTMENTS
[03:38:30] RIGHT. YEAH IN THE VARIOUS PNLs.
[03:38:34] YEAH THE COST GOES INTO EDD, MARITIME,
[03:38:37] STORM, UTILITY, ALLIANCE, AND JOINT
[03:38:40] VENTURE. REALLY THESE COSTS REALLY
[03:38:43] GO ACROSS EVERYBODY'S PNLs. WE
[03:38:48] SPEAK TO HOW THEY GET ALLOCATED ON THIS
[03:38:51] RESULTS. IN THE BUDGET WE DO TALK OFTEN
[03:38:54] ABOUT WHAT WE CALL THE ORG OF THEM
[03:38:58] WHICH ENCOMPASSES ALL OUR COST THROUGH
[03:39:01] THE BUDGET SEASON WE LOOK AT IT THAT WAY
[03:39:03] BUT ON OUR TYPICALLY WE JUST WALK
[03:39:07] THROUGH THE PNL ON THESE. BUT WE DO HAVE
[03:39:09] THE INFORMATION AVAILABLE TO YOU. I CAN
[03:39:12] GET- I DO SEE THE ALLOCATION PER DIVISION
[03:39:16] IT JUST SEEMS TO BE OVERALL THE
[03:39:18] ENVIRONMENTAL PRO DIDN'T HAVE LIKE A
[03:39:20] FORECAST BUDGET THAT WOULD BE THEN
[03:39:23] ALLOCATED THROUGH ALL THESE DIFFERENT
[03:39:25] RESPONSIBILITIES OR EACH ONE OF THOSE
[03:39:27] THINGS ARE- I'M JUST WONDERING

[03:39:30] LIKE HOW DO WE KNOW HOW OVERALL
[03:39:34] OUR ENVIRONMENTAL PERFORMANCE IS? WE JUST
[03:39:37] HAVE TO DO IT SEPARATELY BY ADDING UP
[03:39:38] EACH DIFFERENT PROGRAM OR IS THERE A
[03:39:41] SINGLE ACCOUNTING? LET ME SEND YOU A
[03:39:45] COPY OF THIS A SEPARATE WAY. WE ACCOUNT
[03:39:47] FOR IT SEPARATELY IN THESE ORG REPORTS
[03:39:49] AND WE MADE A DECISION SEVERAL YEARS
[03:39:51] BACK THAT WE WEREN'T GOING TO THROW
[03:39:54] THAT INTO THIS PRESENTATION BECAUSE I
[03:39:56] IT'S- THE NUMBERS GET CONFUSING TO THE
[03:40:00] PUBLIC AND COMMISSION WHEN WE START
[03:40:02] MIXING THEM UP. SIMILAR TO WHY WE'RE NOT
[03:40:05] SHOWING ALL THE COMMISSION COSTS AND ALL
[03:40:08] OF THE MAINTENANCE COSTS BECAUSE THEY
[03:40:11] GET SPREAD ACROSS ALL THE DIFFERENT
[03:40:12] DIVISIONS.
[03:40:17] [crosstalk 03:40:24]
[03:40:24] OKAY SO I THINK THERE'S A LOT OF
[03:40:26] INTEREST IN THE ENVIRONMENT. I KNOW WE
[03:40:28] SPENT A LOT OF MONEY IN THE ENVIRONMENT.
[03:40:30] IT'S SOMETHING THAT WE'RE VERY PROUD OF
[03:40:31] AND IF WE CHOOSE TO CUT BACK ON STUFF IN
[03:40:34] THE ENVIRONMENT WE SHOULD HAVE
[03:40:35] VISIBILITY ON IT OR IF WE EXCEED IT. SO
[03:40:39] I JUST WOULD LOVE TO SEE SOME WAY THAT
[03:40:41] WE HAVE SOME OVERALL REPRESENTATION OF
[03:40:43] HOW WE ARE ON BUDGET, WHAT WE LOOKING AT
[03:40:47] INTO THE FUTURE JUST FROM A VISIBILITY
[03:40:49] PERSPECTIVE SOMEHOW CONSISTENT WITH THE
[03:40:51] OTHER STUFF. I WILL NOT DELAY FURTHER.
[03:40:56] COMMISSIONER I'LL GO BACK WITH THAT AND
[03:40:58] LOOK AT THAT HOW IT'S PORTRAYED AND HOW
[03:41:01] WE CAN DO THAT. I HEAR WHAT YOU'RE ASKING
[03:41:04] AND WE DO HAVE A SUMMARY OF THAT OUT ON
[03:41:06] OUR SHAREPOINT SITE WE JUST DIDN'T
[03:41:08] INCLUDE IT INTO THIS PARTICULAR
[03:41:10] PRESENTATION SO I'LL LOOK THROUGH THAT
[03:41:12] AND SANDY AND I WILL
[03:41:16] GET YOU A COPY OF THAT. THANK YOU. PLEASE
[03:41:19] SHARE WITH THE COMMISSION. ALRIGHT
[03:41:23] THANKS ANDY. NEXT
[03:41:27] WE'LL SPEAK TO THE ECONOMIC DEVELOPMENT
[03:41:29] DIVISION. NEXT SLIDE PLEASE. OKAY
[03:41:35] NET OPERATING INCOME CAME IN JUST OVER
[03:41:37] 400,000 DOLLARS FAVORABLE TO REVISED
[03:41:40] BUDGET. REVENUES WERE UNDER BY 6.2
[03:41:44] MILLION WITH ABOUT 5,000,000 THAT FROM
[03:41:47] THE CONFERENCE AND EVENT CENTER AND ABOUT
[03:41:49] 1,000,000 FROM THE BELL STREET GARAGE
[03:41:51] DRIVEN BY COVID 19. EXPENSES WERE
[03:41:54] 6.6 MILLION FAVORABLE FROM SAVINGS
[03:41:57] RELATED TO CONFERENCE CANCELLATIONS
[03:41:59] ALONG WITH PENSION CREDIT AND SOME
[03:42:02] WASHINGTON TOURISM ALLIANCE COST MOVING
[03:42:04] TO 2021. AND THE BELL HARBOR CONFERENCE
[03:42:07] CENTER MODERNIZATION WAS THE BIG CHUNK
[03:42:10] OF THAT CAPITAL SPENDING WHICH WHICH
[03:42:13] CAME IN CLOSE TO OUR REVISED BUDGET. NEXT
[03:42:17] SLIDE PLEASE. OKAY
[03:42:22] FOR THIS SLIDE I'D LIKE TO POINT OUT THE
[03:42:24] VARIANCES FROM 2019 AND YOU SEE THE
[03:42:28] OUTSIZED IMPACT OF CONFERENCE AND EVENT

[03:42:30] CENTER HAS ON BOTH REVENUE AND EXPENSES.
[03:42:33] WITH OUR NEW NEWLY MODERNIZED BELL
[03:42:36] HARBOR CONFERENCE CENTER WE ANTICIPATE
[03:42:38] IMPROVED FINANCIAL RESULTS AS WE COME OUT
[03:42:40] OF THE PANDEMIC. NEXT
[03:42:44] SLIDE. OKAY HERE
[03:42:50] WE'LL GO OVER THE EDD PROGRAM
[03:42:52] ADVANCEMENTS. I CAN WALK THROUGH THESE
[03:42:55] AND DAVE FEEL FREE TO SPEAK IN IF YOU'VE
[03:42:58] GOT ANYTHING TO ADD AS WELL. WE DID AS
[03:43:01] YOU CAN SEE WE PROVIDED RELIEF TO 40
[03:43:05] PLUS WATERFRONT TENANTS IMPACTED BY THE
[03:43:07] PANDEMIC. EVEN WITH COVID, MAINTAINED 94%
[03:43:11] OCCUPANCY ACROSS THE WHOLE REAL ESTATE
[03:43:14] PORTFOLIO. WE ADVANCED DESIGN
[03:43:18] WORK T91 UPLANDS. HE'S GOT THE Q THREE
[03:43:22] RESULTS IN HERE FOR WMBE. I THINK DAVE
[03:43:24] WILL GO OVER SEPARATELY THE YEAR END
[03:43:26] RESULTS AS WELL WITH YOU ON A SEPARATE
[03:43:28] PRESENTATION. AND WORK WITH MARITIME BLUE
[03:43:31] TO LAUNCH THE INAUGURAL MARITIME
[03:43:33] INNOVATION ACCELERATOR PROGRAM THAT
[03:43:35] INCLUDED 11 EMERGING MARITIME COMPANIES.
[03:43:38] I THINK THAT ENDS MY PRESENTATION. ANY
[03:43:42] QUESTIONS? CLERK
[03:43:48] HART WOULD YOU GO CALL THE ROLL? THANK
[03:43:50] YOU. COMMISSIONER BOWMAN. I DON'T HAVE ANY
[03:43:53] QUESTIONS RIGHT NOW KELLY THANK YOU.
[03:43:54] THANK YOU COMMISSIONER. COMMISSIONER
[03:43:57] CALKINS. NO QUESTIONS RIGHT NOW THANK YOU.
[03:44:00] COMMISSIONER CHO. NONE FROM ME THANK YOU.
[03:44:03] COMMISSIONER STEINBRUECK. I'M NOT CLEAR. IS
[03:44:07] THIS CONCLUSION OR WE HAVE MORE TO COME?
[03:44:11] MORE TO CENTRAL SERVICES ARE NEXT. THAT'S
[03:44:15] WHAT I THOUGHT OKAY ALRIGHT. NO MORE
[03:44:17] QUESTIONS FOR NOW THANKS. THANK YOU.
[03:44:19] COMMISSIONER FELLEMAN. NO QUESTIONS AT
[03:44:22] THIS TIME. SO MOVING ON THEN
[03:44:26] CENTRAL SERVICES. I THINK MICHAEL WILL SPEAK
[03:44:29] TO YOU ON THAT. THANK YOU KELLY. GOOD
[03:44:32] AFTERNOON. NEXT SLIDE PLEASE. SO FOR
[03:44:37] CENTRAL SERVICES QUICK FINANCIAL
[03:44:40] HIGHLIGHT OUR WEAPON OPERATING REVENUE
[03:44:43] AND OPERATING EXPENSES WILL DO BETTER
[03:44:45] THAN THE BUDGET ON THE REVENUE SIDE WE
[03:44:48] HAVE 2 9,000,000 FAVORABLE TO THE PUGET
[03:44:52] MAINLY DUE TO THE UNBUDGETED REVENUE
[03:44:55] FROM THE POLICE WE DID TO THE FOUR PAGES
[03:44:57] FUND AS FAR AS ABOUT 400 K FOR THE REC
[03:45:02] BEST REIMBURSEMENT THAT WE GOT LAST YEAR
[03:45:05] ON THE EXPENSIVE SIDE WE WERE
[03:45:10] 10 REALLY UNFAVORABLE TO THE BUDGET MINI
[03:45:13] DUE TO 9 4,000,000 OF THE PENSION CREDIT
[03:45:16] ADJUSTMENT THAT BOTH IN AND ORGAN
[03:45:19] MENTION A BARRIER FOR THE CAPITAL
[03:45:22] SPENDING WE SPEND ABOUT HALF OF THE 12.6
[03:45:26] OR 7,000,000,000 TOTAL BUDGET AND PARTLY
[03:45:30] DUE TO SOME DELAY OF SOME OF THE ICT
[03:45:33] PROJECT INTO PIECES OF CASH
[03:45:37] LAST YEAR NEXT SLIDE PLEASE IN
[03:45:44] THE INTEREST OF TIME POPPY I WON'T GO
[03:45:45] OVER OF THOSE SOME OF YOU ARE FILING
[03:45:49] BOTH OF THOSE SO LET'S POP ON A COUPLE

[03:45:52] OF THE KEY EVENTS HERE WE PAID ABOUT 30
[03:45:56] IN TERM WITH PRIVATE MARITIME EMPLOYERS
[03:46:00] AND LONG OFFICE LAST YEAR UNDER THE
[03:46:02] MARITIME COLLABORATIVE AND
[03:46:05] IN ADDITION WE ALSO UNDER THE
[03:46:08] OPPORTUNITY YOU INITIATIVE WE PAY ABOUT
[03:46:12] 200 OR 200 NO INCOME
[03:46:15] USE AND THE YOUTH
[03:46:19] OF COLOR FOLKS TO THE INTERNSHIP
[03:46:24] PROGRAM OR THE PROFESSIONAL TRAINING
[03:46:26] OPPORTUNITY FOR POPULATED INDUSTRY AND
[03:46:29] THEN WE ALSO HOLD MUTED THREE CAREER
[03:46:32] AWARENESS EVENTS A HIGHLIGHT SCHOOL
[03:46:34] DISTRICT SO IF YOU DON'T HAVE QUESTIONS
[03:46:37] I WOULD PROBABLY SKIP THE REST OF THE
[03:46:39] EVENTS HERE IT'S LIVE
[03:46:43] PLEASE FOR THE FOR
[03:46:47] FINANCE AGAIN THE BIG PIECE OF THAT
[03:46:50] IS THE CREDIT TENSION ADJUSTMENT IN OUR
[03:46:54] OF THE TOTAL 1 10.1 MILLION FIVE
[03:46:57] BUDGET AREA SO IF YOU CONNECT THE TWO
[03:47:00] YOU KNOW THE NEXT EXPENSE VERY PAPER
[03:47:03] WHEREVER IS ABOUT 700,000 BUT
[03:47:06] I WOULD LIKE TO GIVE YOU A LITTLE BIT
[03:47:08] MORE INFORMATION BECAUSE YOU KNOW OF THE
[03:47:11] 700 K WE ACTUALLY HAVE QUITE A LOT OF
[03:47:15] VACANT POSITION OF DEFER HIRING FOR
[03:47:18] CENTRAL SERVICES LAST YEAR WE HAVE 24
[03:47:22] FORCE IN POSITION AS FAR AS WE DELAY 67
[03:47:27] HIRING LAST YEAR SO GENERATE ABOUT
[03:47:31] 4.6 MILLION SAVING THERE IN THE PAYROLL
[03:47:34] SIDE BUT WE HAVE SOME ABOUT 2 9,000,000
[03:47:38] BECAUSE SOME ICT PROJECT THAT I IMAGINED
[03:47:41] THE CAPITAL PROJECT I MENTIONED SO
[03:47:43] THAT'S KIND OF OFFSET WE ARE NOT ABLE
[03:47:46] TO CHARGE THE CAPITAL SO WE END UP IN
[03:47:48] MORE ON THE OPERATING SIDE SO IT'S ABOUT
[03:47:49] 2 9,000,000 AND IN ADDITION WE ALSO HAVE
[03:47:53] ABOUT A MILLION BUDGETED LEGAL SUSIE
[03:47:57] LEGAL EXPENSES THAT WE HAVE SORTED SO
[03:48:00] IT'S A LITTLE BIT MORE THAN THE NEXT
[03:48:04] MONTH THAT YOU SEE ON SOME OF THE
[03:48:07] SAVING DEALS AND THEN SOME BUDGET THE
[03:48:09] ITEM EXPENSES THAT
[03:48:13] WE ARE DUE TO THE DELAY OF THE CAPITAL
[03:48:16] SPENDING AND THEN COMPARED TO IF YOU
[03:48:19] LOOK AT THE 20 ACTUAL COMPARED
[03:48:23] TO THE 2020 POOL BUDGET THAT'S ALMOST
[03:48:26] 20,000,000 COMPARED TO THE ORIGINAL
[03:48:28] BUDGET SO THAT'S A PEDISON SAVING THERE
[03:48:32] SO COMPARED TO 2020 ACTUAL
[03:48:35] TO THE 2019 ACTUAL YEAR OVER YEAR
[03:48:38] ACTUAL SPENDING WE BARELY BE MORE ON THE
[03:48:41] PAYROLL SIDE BUT ALSO THE OUTSIDE
[03:48:45] SURFACES COMPARED TO 2019 SO
[03:48:48] THE TOTAL INCREASES ABOUT 3 9,000,000
[03:48:52] THERE NEXT SLIDE PLEASE SO WITH
[03:48:57] THAT I WILL GO FOR THE PORT IN NUMBERS
[03:49:00] THIS LINE .PLEASE DO WE JUST TAKE A QUICK
[03:49:04] MOMENT THIS IS
[03:49:07] ONE OF THOSE EXAMPLES OF WHERE THIS IS
[03:49:09] SPREAD ACROSS THE VARIOUS DEPARTMENTS
[03:49:10] AND YOU'VE DONE A GREAT JOB OF SHOWING

[03:49:13] THAT ALLOCATION. SO EVEN THOUGH IT'S
[03:49:16] WOUND INTO BUT LIKE THE ENERGY
[03:49:19] ENVIRONMENT AND SUSTAINABILITY COMPONENT
[03:49:21] OF THAT. THIS IS JUST ONE SUBSET OF
[03:49:25] THE OVERALL ENVIRONMENT PROGRAM. IF YOU
[03:49:28] GO BACK I'M SORRY IF YOU GO BACK TO ONE
[03:49:30] SLIDE 1 MORE PLEASE YEAH SO THIS IS THE
[03:49:34] MENTAL AND SUSTABILITY THAT'S THE COE SO
[03:49:37] THAT'S ALL THE OPERATING EXPENSES UNDER
[03:49:41] THE THREE PRETTY MUCH DEPARTMENT
[03:49:43] AVIATION ENVIRONMENTAL AND
[03:49:45] SUCCESSIBILITY MARITIME AND THEN THE
[03:49:48] OVERALL AMEN GOOD THERE AS FAR AS THE
[03:49:51] NOISE PROGRAM IT SAYS IT ON THE
[03:49:54] OPERATING EXPENSE SIDE I CAN HIGHLIGHT A
[03:49:57] NUMBER WHEN WE GO FOR THE EXPENSES
[03:50:00] RELATED TO MENTAL EXPENSES AS WELL BUT
[03:50:02] HERE'S ALL THOSE THE 10,000,000,000 THAT
[03:50:05] WE SPENT LAST YEAR THOSE ARE THE OPENING
[03:50:07] EXPENSES RELATED ALL THE MORE MENTAL
[03:50:09] DEPARTMENTS EXCELLENT THANK YOU SO MUCH
[03:50:12] YOU'RE WELCOME ANY OTHER QUESTIONS FROM
[03:50:15] MY COLLEAGUES I WILL DELAY
[03:50:18] NO LONGER THEN LET'S MOVE ON SO HERE'S
[03:50:23] A QUICK HIGHLIGHT FOR THE PORT
[03:50:26] IN NUMBERS COMPARED TO THE REVISED
[03:50:30] BUDGET OPERATING REVENUE 129,000,000 OR
[03:50:34] 20% FAT UNFAVORABLE TO THE REVISED
[03:50:36] BUDGET FOR THE REASON THAT BROKEN AND
[03:50:38] KERRY MENTIONED A LITTLE BIT EARLIER ON
[03:50:41] THE EXPENSIVE SIDE 26,000,000 OR 6%
[03:50:44] BELOW THE REVISED BUDGET AND THEN NO IN
[03:50:47] THE INCOME FOR DEPRECIATION 12,000,000
[03:50:51] OR 51% UNFAVORABLE TO THE REVISED BUDGET
[03:50:55] AND THEN THE CAPITAL SPENDING WE SPEND
[03:50:58] MORE THAN OUR DEVICE BUDGET FOR
[03:51:01] THE FIRST TIME I THINK IS MORE THAN 10
[03:51:05] YEARS AND THEN COMPARED TO THE 2019
[03:51:10] ACTUAL OPTING REVENUES 253,000,000
[03:51:13] OR THREE BELOW THE 19
[03:51:17] ACTUAL AND THEN EXPENSES 31,000,000 OR
[03:51:21] LOWER THAN 2019 AND NO FOR
[03:51:24] DEPRECIATION 222,000,000 OR 69
[03:51:30] LOWER THAN 19 NEXT SLIDE
[03:51:34] PLEASE SO HERE'S
[03:51:38] THE FIVE YEAR FINANCIAL TREND AND I JUST
[03:51:40] WANT TO SHOW YOU A LITTLE BIT LONGER
[03:51:42] TREND AND WORK TO HIGHLIGHT I FIRST OF
[03:51:46] ALL WANT TO POINT OUT THAT THE BOO BAR
[03:51:49] OR THE REVENUES OF BACK VIDEOS AND YOU
[03:51:52] CAN SPEAK DOWN TO AIRPORT ON
[03:51:56] ARTICLE AN ARTICLE AND THEN THE NAUTICAL
[03:51:58] REVENUES AND THEN THE GREEN BAR IS THE
[03:52:01] OPERATING EXPENSES AND THEN THE
[03:52:05] GLISTERING INCOME SO YOU CAN SEE THE
[03:52:08] 2020 ACTUAL WHICH IS ON
[03:52:13] THE REVENUE SIDE AND EXPENSIVE SIZE
[03:52:16] LOWER THAN THE PORT
[03:52:20] ALL THE WAY BACK TO ACTUALLY THE REVENUE
[03:52:22] IS ALL THE WAY BACK TO 2011 SO WE
[03:52:25] HAVEN'T SEEN IT IS A LITTLE BIT OVER
[03:52:28] 500,000,000 ON THE WEAPON TOTAL WEAPON
[03:52:31] FOR LAST YEAR AND SO THAT'S THE NUMBER

[03:52:34] THAT WE HAVEN'T SEEN UNTIL 20 AFTER
[03:52:38] THOUSAND AND 11 SO THAT'S
[03:52:42] LOWEST IN 10 YEARS AND AT THE EXPENSE
[03:52:45] SIDE WE ALSO SAW A GOOD SIZE REDUCTION
[03:52:48] AS WELL AND THEN YOU CAN ALSO SEE
[03:52:51] COMPARE THAT TO THE DEVICE BUDGET AND
[03:52:53] THE PORT BUDGET AS WELL SO JUST GIVE YOU
[03:52:57] TO THE LONGER TREND COMPARISON HERE
[03:53:01] NEXT SLIDE PLEASE SO HERE
[03:53:06] IS THE COMPREHENSIVE FINANCIAL FOR THE
[03:53:09] PORT AND IT'S A LOSS OF NUMBER
[03:53:12] AND YOU CAN SEE THE EXPLANATION ON THE
[03:53:14] RIGHT HAND COLUMN SO I WON'T GO OVER ALL
[03:53:17] THOSE BUT I DO WANT TO POINT OUT A FEW
[03:53:19] NUMBERS FOR YOU UNDER THE BAN CATEGORY
[03:53:22] THERE WE TALK ABOUT THE FIRST ONE THE
[03:53:25] OPERATING REVENUES ALREADY AND THEN
[03:53:28] THE THIRD ONE IS THE PFC PERCENTAGE OF
[03:53:31] THE CITY CHARGES OBVIOUSLY 65,000,000
[03:53:34] BELOW BUDGET AND THAT'S BECAUSE WE DID
[03:53:37] NOT ADJUST THAT IN THE DEVICE BUDGET AND
[03:53:40] THAT'S DUE TO ENTIRELY DUE TO THEIR LOW
[03:53:43] EMPLOYMENT OR AN MENTIONED EARLIER AND
[03:53:46] THEN THE NEXT ONE I DO WANT TO CORNER IS
[03:53:48] THE SIXTH NON CAPITAL GRAND AND DONATION
[03:53:51] THE 147,000,000 THEIR FAVORABLE DOES
[03:53:55] TIE YOU TO THEIR CARE GRANTS SO THAT
[03:53:59] WE BOOK IT HERE AS A LONG OPERATING
[03:54:01] RECKON NEWS HERE AND THEN THE NEXT ONE
[03:54:04] IS A CAPITAL CONTRIBUTION AND THAT'S THE
[03:54:07] LOWER TSA AND A GRAND IN GENERAL
[03:54:11] THE NEXT ONE IS THE EIGHT UNDER THE
[03:54:14] INCHES ONE INCHES INCOME 11 OR FOR
[03:54:17] ALMOST 14,000,000 AND THAT'S BECAUSE HE
[03:54:22] IS A GAME SO BECAUSE AS
[03:54:25] WE ALL KNOW THAT WE HAVE A LOWER
[03:54:27] INTEREST RATE LAST YEAR SO THE PORTFOLIO
[03:54:30] THAT MENTIONED THAT MENTIONED REVIEW
[03:54:32] AREA THAT WE INVEST IN THE BOND THOSE
[03:54:35] WHO INCREASE THE BOND VALUE SO
[03:54:39] WE ARE SEEING UNREALIZED WHAT WE CALL
[03:54:42] UNREALIZED GAMES ABOUT 14,000,000 HERE
[03:54:45] DOESN'T NET AND THEN ON THE EXPENSE
[03:54:48] SIDE OVERALL YOU CAN SEE GOING BACK TO
[03:54:51] THE BAD NEWS FIRST FOR 2020 ACTOS
[03:54:55] 856,000,000 PHOTO REVENUE FOR
[03:54:58] THE PORT AND DOWN ON THE EXPENSIVE SIDE
[03:55:01] I JUST WANT TO ONE PROBABLY 1 A COUPLE
[03:55:03] NUMBERS HERE ONE UNDER THE THE ITEM
[03:55:07] NUMBER THREE THE AVENUE BORN INTEREST
[03:55:09] EXPENSES YOU KNOW WE ARE SEEING A
[03:55:12] 24,000,000 LOWER THAN THE BUDGET AND
[03:55:14] THAT BECAUSE THE LOWER INTEREST RATE
[03:55:16] ENVIRONMENT THAT WE HAVE LAST YEAR SO IT
[03:55:19] REALLY HELPS THE PORT AS WELL WITH THE
[03:55:22] 24,000,000 SAVINGS HERE THE OTHER ONE I
[03:55:26] WANT TO MENTION IS MORE RELATED
[03:55:27] COMMISSIONER ENVIRONMENTS QUESTION WHICH
[03:55:30] IS SEVEN LONG ENVIRONMENTAL EXPENSE WE
[03:55:33] SPENT PUGET 5,000,000 THIS IS IN
[03:55:36] ADDITION TO 10,000,000 THAT I MENTIONED
[03:55:38] EARLIER THOSE ARE THE OPENING EXPENSES
[03:55:40] AND HERE'S THE LONG UPSIDE OF THAT AT

[03:55:43] LEAST FOR 2020 WE BUDGET 5,000,000 WE
[03:55:46] SPENT THE 5 9 ON THE 6,000,000
[03:55:50] SO IT'S A LITTLE BIT OVER THERE SO
[03:55:52] THAT'S WHAT WE SAW IN TWO PIECES 1 IS IN
[03:55:54] THE OPENING SIDE THE OTHER ON THE LOAN
[03:55:57] OF SIDE WE SAW UP HERE SO
[03:56:00] BOTTOM LINE I GUESS WE HAVE 774,000,000
[03:56:04] EXPENSES AND THAT GIVE US ABOUT
[03:56:07] 82,000,000 CHANGES OR INCREASE
[03:56:10] IN THE ASSETS THERE SO ANY
[03:56:14] QUESTIONS BEFORE I MOVE ON CLERK HART
[03:56:18] WOULD YOU CALL THE ROLL CERTAINLY WELL
[03:56:19] BEGINNING WITH MICHAEL
[03:56:23] DID YOU WANT TO ADD SOMETHING YEAH I
[03:56:25] HAVE A COUPLE MORE SLIDES MAYBE I CAN GO
[03:56:29] AHEAD AND DO THAT YEAH THANK YOU SO
[03:56:34] HERE'S THE SUMMARY OF THE THE COMMUNITY
[03:56:37] PROGRAMS SOME OF YOU YOU ARE VERY WE
[03:56:40] REMOVED THERE SO I WON'T GO GOES IN TOO
[03:56:42] MUCH DETAIL BUT I DO WANT TO JUST
[03:56:44] HIGHLIGHT A COUPLE OF NUMBERS FOR YOU
[03:56:46] ONE IS THAT LAST 2020 WE SPEND
[03:56:49] A LITTLE BIT OVER 10,000,000 WHICH IS
[03:56:52] HIGHER THAN WHAT WE SPEND IN 2019 IT'S
[03:56:57] 8.7 MILLION IN 2019 SO IT'S ABOUT 1-4-1
[03:57:01] 5,000,000 HIGHER AND SO WE'RE STILL
[03:57:04] A LITTLE BIT UNDER BUDGET UNDER THE
[03:57:06] DEVICE BUDGET I SHOULD SAY SO IF YOU
[03:57:08] REMEMBER YOU PUT 1 5,000,000 FOR THE
[03:57:11] TRUISM IN THE MIDDLE OF LAST YEAR AND
[03:57:14] THEN ALSO THE FOR A RELATED TO THE UK
[03:57:16] OPPORTUNITY PROGRAM SO FOR
[03:57:21] THE TWO PUGET
[03:57:25] IN GENERAL YOU CAN SEE IN THE SECOND
[03:57:27] PORT THERE ONE THING I
[03:57:35] CAN NUMBER NO IDEAS A LITTLE BIT SMALL
[03:57:38] TO SEE BUT 1.9 MILLION ABOUT 1.9 MILLION
[03:57:41] FAVORABLE TO THE BUDGET SO THAT'S THE
[03:57:44] BIG THAN THAT THE OTHER ONE IS THE SOFT
[03:57:49] CAN CAN BE FUN AND AS YOU ALL KNOW WE
[03:57:51] JUST BECAUSE THE COMMUNITY INPUT SO WE
[03:57:54] DELAY THAT LAST YEAR OR THE LAST COUPLE
[03:57:56] OF YEARS SO WE BEGINNING YOU APPROVE
[03:58:00] THAT THE SPENDING THIS YEAR SO THE MONEY
[03:58:03] WE'RE GETTING OUR THIS YEAR BUT THAT'S
[03:58:07] THE TWO MAJOR CURATOR BUDGET VARIANCE
[03:58:10] THAT COST THE 6,000,000 UNDER BUDGET SO
[03:58:16] NEXT SLIDE PLEASE SO
[03:58:20] HERE'S JUST A QUICK RECAP OF THE CAPITAL
[03:58:23] SPENDING THAT ORGAN AND KELLY MENTIONED
[03:58:26] MOST PART FOR THE PORT DIVISION AND THEN
[03:58:28] POSSIBLY BE IN THE CORPORATE CENTRAL
[03:58:30] SURFACES SO AGAIN IT'S A LITTLE BIT OVER
[03:58:34] THE DEVICE BUDGET SO IT'S REALLY GOOD
[03:58:36] NEWS THAT WE CAN SERVICE ON CAPITAL G
[03:58:38] MASS YES NEXT SLIDE PLEASE AND
[03:58:43] THIS IS JUST AN UPDATE FOR THE THE
[03:58:47] 2021 CAPITAL BUDGET I KNOW THAT YOU ARE
[03:58:50] VERY INTERESTED AND HAVE BEEN AWESOME
[03:58:52] THE INFORMATION IN GENERAL SO THE NUMBER
[03:58:55] ON THE MIDDLE COLUMN THE JOB PLAN TO
[03:58:58] FINANCE THOSE ARE 2021 PUGET
[03:59:02] NUMBER THAT YOU REVIEW LAST YEAR IN

[03:59:06] OCTOBER NOVEMBER AND THEN THE COLUMN
[03:59:10] OR THE NUMBER OF THE WHITE COLUMN THERE
[03:59:12] IS THE UPDATED NUMBER BASED ON THE QUEUE
[03:59:14] FOR YEAR AND CASH FLOW UPDATE AND THAT'S
[03:59:17] THE NUMBER THAT WE USE FOR PROOF BUDGET
[03:59:20] FOR 2021 SO OVERALL WE REDUCE
[03:59:25] THE CAPITAL PROJECT AND ALSO REDUCE
[03:59:29] THE CASH FLOW ADJUSTMENT SO THE NECK OF
[03:59:32] THAT IS OVER A LITTLE BIT INCREASE WE
[03:59:35] THINK PROBABLY CAN NECESSARILY SOME
[03:59:37] PROJECTS ALL WE EXPECT 532
[03:59:40] 7,000,000 CAPITAL SPENDING FOR 2021
[03:59:45] SO I THINK THAT'S WHY I BE HAPPY
[03:59:48] TO ANSWER ANY FURTHER QUESTIONS THAT YOU
[03:59:50] MAY HAVE. LET'S GO THROUGH THAT ROLL CALL
[03:59:53] NOW. BEGINNING WITH COMMISSIONER BOWMAN.
[03:59:57] YOU KNOW MICHAEL I DON'T THINK I HAVE
[03:59:59] ANY QUESTIONS RIGHT NOW. WELL IT'S I
[04:00:01] GUESS JUST ONE ON THIS FINAL SLIDE SINCE
[04:00:04] I DON'T HAVE IT IN FRONT OF ME CAN YOU
[04:00:06] JUST REMIND ME WHAT THE VARIANCES FOR
[04:00:09] CENTRAL SERVICES BETWEEN THE INCREASE?
[04:00:15] IF YOU DON'T KNOW THAT'S FINE. I KNOW
[04:00:18] THAT I CAN PROVIDE YOU THE DETAIL BUT
[04:00:21] MOST OF THEM ARE KEPT OUT THE ICT PUGET
[04:00:25] AND SOME OF THEM ARE DIFFERENT BY THE
[04:00:27] AIRPORT THE INFORMATION SYSTEM THINGS
[04:00:30] LIKE THAT BUT I CAN VOID THE DETAIL TO
[04:00:32] YOU AT YEAH. THAT'S FINE I WAS
[04:00:36] JUST CURIOUS. IT'S ONLY ONE WITH THE REAL
[04:00:39] DELTA SO THANK YOU. THANKS
[04:00:42] COMMISSIONER BOWMAN. COMMISSIONER CALKINS.
[04:00:45] NO QUESTIONS RIGHT NOW. THANK YOU MICHAEL.
[04:00:49] COMMISSIONER CHO. COMMISSIONER
[04:00:56] CHO FOR QUESTIONS. SORRY I WAS ON MUTE. I
[04:00:59] DON'T KNOW WHY. MICHAEL
[04:01:03] COULD YOU JUST EXPLAIN TO ME REAL QUICK
[04:01:05] HOW WE ENDED UP SAVING MONEY OR
[04:01:07] RECOUPING MONEY ON THE PENSION PLANS AND
[04:01:10] HOW THAT WORKS ?YEAH SO THAT'S THE PERSON
[04:01:13] ADJUSTMENT THEN MENTIONED THE AREA AT
[04:01:16] THE BEGINNING SO WE BASED ON THE
[04:01:19] CONTRIBUTION WAY AT THE BEGINNING OF THE
[04:01:21] YEAR OR WHERE WE DO THE BUDGET AND THEN
[04:01:23] AT THE END OF THE YEAR THEY ACTUALLY
[04:01:26] FROM THE STATE THEY WILL DO ALL OF THOSE
[04:01:29] CALCULATIONS BASED ON THE INVESTMENT
[04:01:31] RETURN AND THE DISTRIBUTION OF THE
[04:01:34] RETIRE AND THINGS LIKE THAT AND UPDATE
[04:01:36] THE NUMBER SO WE GET OUR PORTION AS PART
[04:01:40] ALL STATE PENSION THEY RESIGN BASED ON
[04:01:42] THE CONTRIBUTION OF THE TOTAL ORDER
[04:01:44] PUBLIC AGENCY AND THAT'S THERE SO
[04:01:48] BASICALLY IN GENERAL IS BETTER THAN WHAT
[04:01:52] WE EACH YEAR I ALSO MENTIONED
[04:01:55] THAT THEY ALSO HAVE A WASTE TO
[04:01:58] CONTRIBUTION BAY AND SOMETIMES THEY
[04:01:59] UPDATED IN JULY AND
[04:02:05] BASED ON THAT WAY AND SOME ESTIMATE
[04:02:07] BASED ON THE CURRENT ONE THAT WE KNOW
[04:02:10] AND SO THE CS THE DIFFERENCE THAT WE
[04:02:14] GOT AT THE END OF THE YEAR AS A TRUE UP
[04:02:16] ON THIS DAY SO BASICALLY WE

[04:02:20] OVER CONTRIBUTED AND WE'RE GETTING A
[04:02:22] REFUND YEAH WELL IN SOME WAY YEARS IT
[04:02:25] MAY BE PART OF IT BUT ALSO REMEMBER
[04:02:27] THERE'S A LOT OF VARIABLES IN TERMS OF
[04:02:30] ACTUALLY ESTIMATE CALCULATION AND PART
[04:02:33] THAT'S REALLY THE RETURN FOR EXAMPLE THE
[04:02:36] INVESTMENT RETURN OF ALL THE PORTFOLIO
[04:02:38] THAT THE STATE PENSION UNDER THE STATE
[04:02:40] PENSION MADE MANAGEMENT SO IF THE RETURN
[04:02:43] IS BETTER IT'S NOT JUST FOR 2020 I
[04:02:45] SHOULD SAY SECURITIES FOR THEY EVEN IT
[04:02:48] OUT OF FIVE YEAR THING BASED ON A FIVE
[04:02:52] AVERAGE RETURN AND TO ADJUST THAT TOO SO
[04:02:55] IF THERE WILL BE TURNED IN THE PORT FEW
[04:02:58] YEARS AS YOU KNOW THE OVERALL MARKET HAS
[04:03:01] BEEN PRETTY GOOD IN TERMS OF THE
[04:03:03] PORTFOLIO WHETHER IN THE PORT AND SOME
[04:03:05] OTHER PROPERTY USDA OR OTHER INVESTMENT
[04:03:09] THE STATE PENSION INVEST SO THIS REALLY
[04:03:12] HAPPENS WELL. HOW OFTEN IS THAT
[04:03:15] REASSESSMENT OR ADJUSTMENT MADE? EVERY
[04:03:18] YEAR. EVERY YEAR OKAY BUT IT'S NOT
[04:03:19] SOMETHING WE CAN CONSISTENTLY COUNT ON.
[04:03:21] IT REALLY DEPENDS ON THE MARKET HOW THE
[04:03:23] PENSION FUND PERFORMS IN THE MARKET
[04:03:25] RIGHT. IF
[04:03:29] I COULD JUST JUMP IN TO CLARIFY. I WANT
[04:03:31] TO BE CLEAR THAT IT REALLY SHOULDN'T
[04:03:33] THINK OF IT AS A REFUND. AS I TALKED AT
[04:03:36] THE OUTSET THERE'S A BIG DIFFERENCE
[04:03:39] BETWEEN HOW WE BUDGET FOR THE PENSION
[04:03:43] CONTRIBUTIONS COMPARED TO THE ACCOUNTING
[04:03:45] NUMBER THE STATE GIVES US AT THE END OF
[04:03:47] THE YEAR. WE BUDGET THE ACTUAL CASH. WE
[04:03:50] MAKE CASH CONTRIBUTIONS TO DRS FOR THE
[04:03:53] VARIOUS PLANS PER LEFT. THAT'S CASH
[04:03:56] OUT THE DOOR BASED ON THE CONTRIBUTION
[04:03:58] RATES THAT THEY SET ADJUSTED EVERY FEW
[04:04:01] YEARS AND THAT'S WHAT WE BUDGET BECAUSE
[04:04:04] THAT'S THE BEST THAT WE KNOW. BUT AS
[04:04:06] MICHAEL WAS EXPLAINING THE DRS
[04:04:10] THEN ACTUALLY HAS TO HIRE ACTUARIES THAT
[04:04:12] DO VERY COMPLEX CALCULATIONS ON THE
[04:04:16] FUNDED STATUS OF THESE PLANS. THEY'RE
[04:04:18] LOOKING AT LONG TERM LIABILITIES. THEY'RE
[04:04:21] LOOKING AT LONG TERM PLAN ASSETS. THEY'RE
[04:04:23] LOOKING AT WHAT CHANGES FROM YEAR TO
[04:04:25] YEAR. SO BASED ON THAT THEY COME UP WITH
[04:04:28] AN ACCOUNTING CALCULATION THAT WE HAVE
[04:04:31] TO THEN BOOK AS EXPENSE BUT
[04:04:34] IT IS NOT A CASH NUMBER. IT IS JUST AN
[04:04:37] ACCOUNTING NUMBER THAT THEY SAY IS WHAT
[04:04:39] WE NEED TO RECOGNIZE AS AN EXPENSE THIS
[04:04:42] YEAR IS THIS CURRENT YEAR. SO IT'S NOT
[04:04:45] A REFUND. WE'RE NOT GETTING ANY MONEY ANY
[04:04:48] CASH BACK. IT'S JUST THAT WHAT WE
[04:04:50] RECOGNIZE AS AN EXPENSE FROM ACCOUNTING
[04:04:52] STANDPOINT IS DIFFERENT THAN WHAT WE
[04:04:54] PAID OUT IN CASH. DOES THAT MAKE SENSE? SO
[04:04:57] WHAT YOU'RE SAYING IS THAT WE FORECAST
[04:04:59] IN OUR BUDGET AND THEN WHAT WE END UP
[04:05:01] PAYING OUT MIGHT BE DIFFERENT. WELL WE'RE
[04:05:05] ACTUALLY GETTING MONEY BACK WE'RE JUST

[04:05:06] PAYING LESS INTO IT THEN? WE PAY THE
[04:05:09] AMOUNT THAT WE BUDGET PRETTY MUCH. WE PAY
[04:05:12] BECAUSE THAT'S JUST BASED ON THE
[04:05:13] CONTRIBUTION RATE FOR EVERY EMPLOYEE WE
[04:05:15] HAVE. BUT THE NUMBER WE RECOGNIZE AS
[04:05:18] EXPENSE IS SOMETHING THE ACCOUNTANTS DO
[04:05:22] AND IT'S SORT OF LIKE DEPRECIATION.
[04:05:24] THAT'S A NON CASH KIND OF EXPENSE SO THE
[04:05:28] CASH IS JUST WHAT WE CONTRIBUTE AND
[04:05:30] THAT'S PRETTY PRETTY FIXED DURING THE
[04:05:32] YEAR BUT THE ACCOUNTING NUMBER CAN
[04:05:34] FLUCTUATE. WE NEVER KNOW ONE YEAR TO THE
[04:05:37] NEXT WHETHER IT'S GOING TO BE A CREDIT.
[04:05:39] IT COULD BE THE OPPOSITE. IT COULD BE WAY
[04:05:40] HIGHER THAN WHAT WE ACTUALLY BUDGETED.
[04:05:43] THERE'S REALLY NO GOOD WAY TO PREDICT IT.
[04:05:45] OKAY SO THAT WAS MY NEXT QUESTION IS
[04:05:47] THERE ARE SCENARIOS WHERE WE CAN BE
[04:05:48] UNDER FUNDING IT AS WELL BASED ON
[04:05:50] WHATEVER CONDITIONS ARE IN THE- YEAH WE
[04:05:53] COULD RECOGNIZE MORE OR LESS THAN WHAT
[04:05:55] WE ACTUALLY PAY OUT. OKAY ALRIGHT THANK
[04:05:58] YOU. THANK YOU COMMISSIONER CHO. BEFORE
[04:06:01] I MOVE ON TO COMMISSIONER STEINBREUCK, I
[04:06:03] SEE EXECUTIVE DIRECTOR METRUCK WITH HIS
[04:06:04] HAND UP. DID YOU HAVE ANYTHING YOU WANTED
[04:06:06] TO ANSWER? THANKS MICHELLE. I DID WANT TO
[04:06:09] ADD ONE THING TO THE CAPITAL SLIDE HERE
[04:06:11] AND POINT THIS OUT AND I THINK
[04:06:13] COMMISSIONER BOWMAN ALREADY PIVOTED ON
[04:06:15] IT WHICH IS THERE'S NUMBERS FOR CAPITAL.
[04:06:17] IN THE PAST WHEN WE'VE COME TO YOU
[04:06:19] THERE'S BEEN A DIFFERENCE WHAT WE
[04:06:21] BUDGETED AND THEN WHAT WE THOUGHT WE
[04:06:23] WERE GOING TO EXECUTE IN 2021 AS WE
[04:06:26] BUILT THE BUDGET BUT THE NUMBERS ARE
[04:06:28] VERY CLOSE. I JUST WANT TO RECOGNIZE THE
[04:06:30] HARD WORK OF ALL THE STAFF ON THIS
[04:06:32] ACROSS THE ORGANIZATION THAT THESE
[04:06:34] NUMBERS ARE VERY CLOSE. EVEN THOUGH THERE
[04:06:35] IS SOME VARIANTS HERE ON THIS THIS IS
[04:06:38] STILL SAYING THAT IN THE PAST WE SAID WE
[04:06:41] WERE GOING TO BE MOVING ON THIS KIND OF
[04:06:42] AN ADVANCING TRAJECTORY ON SPENDING BUT
[04:06:45] THAT'S NOT WHAT WE WERE ABLE TO EXECUTE.
[04:06:47] THIS TIME IT'S GETTING CLOSER TO WHAT
[04:06:49] WE'RE PLANNING WHERE WE'RE ABLE TO
[04:06:51] EXECUTE. SO THAT'S A GREAT DEVELOPMENT
[04:06:52] AND CREDIT TO OUR STAFF FOR DOING
[04:06:54] THAT MOVING FORWARD AND ESPECIALLY AT
[04:06:56] THE TIME WE'RE BUILDING CAPITAL MEANS SO
[04:06:58] MUCH TO US AS AN ORGANIZATION IN THE
[04:07:00] COMMUNITY. SO I'LL STOP THERE. THANK YOU.
[04:07:03] THANK YOU SIR. MOVING TO COMMISSIONER
[04:07:07] STEINBRUECK. I AM JUST TRYING TO PROCESS
[04:07:10] ALL THIS. A LOT OF INFORMATION VERY WELL
[04:07:13] PRESENTED VERY CLEAR AND I THANK YOU FOR
[04:07:15] THAT AND I'M THINKING ABOUT THE YEAR
[04:07:19] IN TOTAL AND SORT OF STEPPING BACK AND
[04:07:23] THINKING ABOUT WHAT KIND OF YEAR WAS IT
[04:07:25] IN FACT AND HOW DID WE MANAGE TO GET
[04:07:28] THROUGH IT WITH LESS PAIN
[04:07:31] AND SUFFERING THAN WE COULD

[04:07:35] HAVE. AND I'M THINKING THIS WAS A KIND
[04:07:38] OF ADAPTIVE MANAGEMENT THROUGHOUT THE
[04:07:41] YEAR OF FINANCIAL MANAGEMENT, CRISIS
[04:07:43] MANAGEMENT/ THERE WERE CHOICES MADE AND
[04:07:47] THERE WERE CERTAIN RESTRICTIONS
[04:07:51] PLACED AND BUDGET CUTS AND THINGS. NO
[04:07:54] FURLOUGHS. NO ONE WAS LAID OFF. I THINK
[04:07:58] IS A SILVER LINING IN THIS AND ALSO I'M
[04:08:02] THINKING WHERE WOULD WE HAVE BEEN
[04:08:03] WITHOUT THE CARS ACT SUPPORT AND MAYBE
[04:08:07] IN TERMS OF THE NUMBERS THE PENSION
[04:08:10] CREDIT THAT HELPED A BIT. BUT THERE WAS
[04:08:12] MORE THAN THAT I THINK THAT TOOK PLACE
[04:08:15] LAST YEAR IF WE CAN SUMMARIZE. MY
[04:08:20] QUESTION TO EACH OF YOU STEVEN, MICHAEL,
[04:08:24] DAN. HOW WOULD YOU SUMMARIZE THE YEAR IN
[04:08:27] TOTAL? COMMISSIONER I THINK I'D LET DAN ANSWER
[04:08:31] THAT. WE TALKED ABOUT THAT BUT I THOUGHT
[04:08:33] SOME OF THE KEY ISSUES WITH THAT. DAN. DO
[04:08:35] YOU WANT TO SUMMARIZE THAT AND. YEAH SURE
[04:08:38] AND I THINK COMMISSIONER YOU CALLED OUT
[04:08:40] SOME OF THE BIG ONES. OBVIOUSLY THE CARES
[04:08:42] ACT WAS REALLY HELPFUL FOR THE AIRPORT
[04:08:45] IN DURING THE YEAR. AND REALLY
[04:08:49] ALSO WITH THE COMMISSIONS LEADERSHIP AND
[04:08:51] EXECUTIVE, THE PROACTIVE MANAGEMENT. I
[04:08:53] MEAN WE TOOK EARLY AND PROACTIVE ACTIONS
[04:08:57] TO REDUCE EXPENSES. DEFERRED CAPITAL TO
[04:08:59] DO EVERYTHING WE COULD TO MITIGATE SOME
[04:09:02] OF THE CASH BURN. AS YOU MAY RECALL TOO WE
[04:09:05] WERE FORTUNATE IN THAT WE STARTED THE
[04:09:07] YEAR WITH VERY VERY HEALTHY CASH
[04:09:09] RESERVES. THE ADF WAS ABOUT
[04:09:13] ITS MINIMUM BALANCE AND THEN THE GENERAL
[04:09:16] FUND THAT FUNDS THE MARITIME AND OTHER
[04:09:18] BUSINESSES WAS ACTUALLY WELL ABOVE THE
[04:09:20] MINIMUM BALANCE. SO THAT GAVE US A LOT OF
[04:09:22] FLEXIBILITY TO BURN CASH IF YOU WOULD
[04:09:26] DURING THE YEAR. SO I THINK IT
[04:09:29] WAS A COMBINATION OF THOSE THINGS.
[04:09:31] OBVIOUSLY THE PENSION CREDIT HELPED US.
[04:09:34] AND THEN MANAGING THROUGH THE YEAR. WE
[04:09:36] MANAGED WELL AGAINST THE REVISED BUDGET.
[04:09:38] I THINK PEOPLE REALLY TOOK THIS TO HEART.
[04:09:40] STAFF ACROSS THE ORGANIZATION DID THEIR
[04:09:42] BEST TO WATCH EXPENSES, MANAGE THEM CLOSELY
[04:09:45] AND I THINK THOSE ALL REALLY PAID OFF TO
[04:09:48] HELP US GET THROUGH THE YEAR. AND I THINK
[04:09:51] THAT ACTIVE MANAGEMENT COMMISSIONER JUST
[04:09:53] TO BUILD ON WHAT DAN SAID- THAT ACTIVE
[04:09:55] MANAGEMENT EVEN LIKE OUR VACANCIES-
[04:09:58] THAT'S A LARGE EXPENSE FOR US. AND WE
[04:10:00] HELD OFF ON SOME OF THE HIRINGS AND
[04:10:03] FILLING OF NEW POSITIONS. WE FROZE THOSE
[04:10:05] AND CARRIED SOME OF THOSE INTO THE 21
[04:10:08] BUDGET. SO A LOT OF- AS YOU
[04:10:11] SAID A LOT OF ACTIVE MANAGEMENT ACROSS
[04:10:14] THE BOARD BUT THEN WE CONTINUED TO MOVE
[04:10:16] ON THOSE AREAS WHERE WE NEEDED TO MOVE
[04:10:18] ON IN ORDER TO ADVANCE OUR WORK AND THE
[04:10:21] THE IMPACT ON THE COMMUNITY AS WELL. SO
[04:10:26] IF I COULD DIRECT COMMISSIONER STEINBREUCK AND
[04:10:29] ALL OF OUR ATTENTION TO THE VERY

[04:10:31] SUCCINCT SUMMARY OF THIS VERY ROBUST
[04:10:34] PRESENTATION IN THE BRIEFING MEMO. OKAY.
[04:10:37] THIS ONE PAGER WHICH BASICALLY ROLLS
[04:10:41] UP EVERYTHING OTHER THAN I DON'T SEE THE
[04:10:44] I DON'T SEE THE CAPITAL SUMMARY AND
[04:10:49] IT JUST SEEMS TO ME THIS IS LIKE A
[04:10:51] PHENOMENAL DISTILLATION OF ALL THAT
[04:10:54] INFORMATION AND MAYBE THE INCLUSION OF
[04:10:57] YOU KNOW CAPITAL WOULD MAKE IT AT LEAST
[04:11:00] FOR THE BIG BUCKETS MORE COMPLETE. BUT
[04:11:03] THE PUNCH LINE AT THE END NET OPERATING
[04:11:05] INCOME BEFORE DEPRECIATION WAS 98.9
[04:11:08] MILLION WHICH IS 102.8 MILLION
[04:11:11] BELOW REVISED BUDGET AND 222,000,000
[04:11:15] LESS THAN 2019 WHICH IS BASICALLY
[04:11:19] A 51% REDUCTION OF REVISED BUDGET AND A
[04:11:23] 69% REDUCTION FROM THE ORIGINAL BUDGET. SO
[04:11:27] THOSE ARE SIGNIFICANT NUMBERS BUT
[04:11:32] DON'T WE HAVE THE SAME THING FOR THE
[04:11:34] CAPITAL RIGHT? THAT THESE ARE OPERATING
[04:11:38] EXPENSES IN REVENUE. ALL RIGHT. THEN
[04:11:41] UNLESS THERE'S ANY FURTHER QUESTIONS.
[04:11:43] COMMISSIONER IF I CAN MAKE
[04:11:46] ONE FINAL COMMENT HERE BECAUSE STEVE
[04:11:48] MENTIONED AT THE OUTSET THIS IS REALLY-
[04:11:50] WHAT WE DID LAST YEAR HELPED PUT US ON A
[04:11:52] SOLID FOOTING FOR THIS YEAR. I JUST
[04:11:54] WANTED TO COMMENT THAT WE'RE TWO MONTHS
[04:11:57] INTO THE YEAR THIS YEAR 2021. IT'S STILL
[04:12:00] EARLY BUT I JUST WANTED TO LET YOU KNOW
[04:12:02] THAT WE'VE BEEN TRACKING AGAINST THE
[04:12:04] BUDGET OUR PERFORMANCE FOR THE FIRST
[04:12:06] 2 MONTHS WE'RE TRACKING
[04:12:10] PRETTY WELL AGAINST BUDGET BOTH ON
[04:12:12] REVENUES AND EXPENSES. SO WE'RE AGAIN
[04:12:15] KEEPING OUR EYE ON THAT. WE WILL HAVE A
[04:12:17] FULL REPORT AFTER THE FIRST QUARTER IS
[04:12:20] COMPLETED. WE'LL GET THAT TO YOU IN MAY AND THAT
[04:12:23] WILL ALSO INCLUDE A FULLY MORE DETAILED
[04:12:26] FORECAST FOR WHERE WE THINK WE'RE GOING
[04:12:27] TO WIND UP AT THE END OF THE YEAR. SO I
[04:12:29] JUST WANT TO LET YOU KNOW THAT WE APPEAR
[04:12:31] SO FAR TO BE TRACKING AGAINST BUDGET. IT
[04:12:33] IS EARLY AND WE'LL BE BACK IN FRONT OF
[04:12:36] YOU IN A FEW MONTHS WITH A MORE
[04:12:37] COMPREHENSIVE LOOK AT WHERE WE THINK
[04:12:39] WE'RE GOING TO WIND UP THIS YEAR. AND
[04:12:41] COMMISSIONER IF I CAN JUST TO
[04:12:43] DAN'S THING BUT THIS ALSO LAYS THE
[04:12:45] GROUNDWORK FOR OUR BUDGET DISCUSSIONS
[04:12:46] FOR 2022 WHICH INCLUDE GETTING
[04:12:49] ADDITIONAL FEEDBACK FROM THE
[04:12:51] COMMISSIONERS BUT I THINK AS WE DO THAT
[04:12:53] WE'LL BE REVIEWING OUR GUIDING
[04:12:54] PRINCIPLES FOR THE 2022 BUDGET BUILD.
[04:12:57] I'LL BE DEVELOPING MY BUDGET GUIDANCE
[04:12:59] GOING FORWARD BUT WE'LL HAVE TO EVALUATE
[04:13:01] INCLUDING THINGS WHICH ARE NOT IN OUR 21
[04:13:04] BUDGET WHICH INCLUDE COMPENSATION FOR
[04:13:06] EMPLOYEES, TRAINING, HIRING, AND TRAVEL AND
[04:13:10] THAT'S WHY WE HAVE TO SEE WHERE THOSE
[04:13:11] PROJECTIONS ARE BECAUSE WE HAVE TO THINK
[04:13:14] ABOUT THE GROWTH GOING INTO THE 2022

[04:13:17] BUDGET. THANK YOU. AS WELL AS THE
[04:13:20] COMMUNITY PROGRAMS AND ALL THOSE GOOD
[04:13:22] THINGS. WELL DAN, MICHAEL, AND BORGAN
[04:13:26] AND KELLY THAT WAS A PHENOMENAL ROUNDUP
[04:13:29] OF THIS YEAR AND PASSED AND LOOKING
[04:13:33] FORWARD TO GOING FORWARD I BELIEVE
[04:13:37] EXECUTIVE METRUCK DO YOU HAVE ANY OTHER
[04:13:39] CONCLUDING COMMENTS YOU'D LIKE TO MAKE
[04:13:42] TO THIS DISCUSSION NOW THANK YOU FOR I
[04:13:44] KNOW WE ASKED FOR ADDITIONAL TIME TO GO
[04:13:46] THROUGH BUT I THINK THERE'S A STORY TO
[04:13:48] BE TOLD IN THE WORK ON WHERE WE ENDED UP
[04:13:50] IN 2020 SO THANK YOU FOR YOUR TIME
[04:13:52] COMMISSIONERS AND MR PRESIDENT FOR
[04:13:54] ALLOWING US PRESENT THAT IT'S VERY
[04:13:57] VALUABLE THANK YOU COMMISSIONERS THEY
[04:13:59] DESERVE A HUGE ROUND OF APPLAUSE YES I
[04:14:06] WAS TRYING TO BE AS MAGNANIMOUS AS I
[04:14:08] COULD AT 4 30 SO HERE WE GO
[04:14:10] COMMISSIONERS THAT CONCLUDES OUR
[04:14:11] SCHEDULED BUSINESS ITEMS TODAY IF THERE
[04:14:14] ARE ANY EMOTIONS TO COMMITTEE FOR
[04:14:16] REFERRALS OR ANY CLOSING COMMENTS CLERK
[04:14:19] HART PLEASE CALL THE ROLL FOR REFERRALS
[04:14:22] TO COMMITTEE OR CLOSING COMMENTS
[04:14:23] BEGINNING WITH COMMISSIONER BOWMAN I THINK
[04:14:25] I'M DONE FOR THE DAY BUT THANK YOU VERY
[04:14:27] MUCH THANK YOU COMMISSIONER COMMISSIONER
[04:14:30] CALKINS NONE FOR ME EITHER THANK YOU
[04:14:33] COMMISSIONER TO NONE FOR ME EITHER THANK
[04:14:35] YOU ALL FOR THE GREAT PRESENTATION THANK
[04:14:38] YOU COMMISSIONER. COMMISSIONER
[04:14:39] STEINBRUECK. ALL GOOD THANK YOU. AND
[04:14:43] COMMISSIONER FELLEMAN. I WOULD LIKE TO END
[04:14:46] ON ONE OTHER HAPPY WOMEN'S DAY IN A NOTE
[04:14:51] THAT IT WAS JUST DETERMINED THAT THE
[04:14:55] CALF OF J 58 IS FEMALE.
[04:15:00] J58 CALF IS A FEMALE WHICH BRINGS OUR
[04:15:02] POPULATION TO 75 AND THERE'S HOPE FOR
[04:15:05] THE FUTURE. IT'S NOT JUST ANOTHER MOUTH
[04:15:07] TO FEED THESE MEN ARE REALLY NOT AS
[04:15:09] USEFUL SO HERE'S TO THE WOMEN OF THE
[04:15:12] WORLD THAT WANT TO DO THESE THINGS, ARE
[04:15:14] NOT ALL OBLIGATED TO BUT WE'RE GLAD THAT
[04:15:16] THIS ONE WHALE HAS DONE SO. THANK YOU
[04:15:18] VERY MUCH AND I CALL THIS MEETING
[04:15:21] ADJOURNED AT 4:21. THANK YOU. THANK

END OF TRANSCRIPT